



CITY OF HOBART

SUPPORTING INFORMATION

THE HOBART WORKSHOP COMMITTEE MEETING

OPEN PORTION OF THE MEETING

MONDAY, 22 JUNE 2026

AT 4.00PM

VENUE: LADY OSBORNE ROOM

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City of **HOBART**

Climate, Sustainability and Biodiversity
Special Committee
MINUTES



DATE: Tuesday 19 May 2026

TIME: 5:30 pm

LOCATION: Town Hall, Lady Osborne Room

The Mission

Working together to make Hobart a better place for the community.

Our values

The Council is:



People

We care about people – our community, customers and colleagues.



Teamwork

We collaborate both within the organisation and with external stakeholders drawing on skills and expertise for the benefit of our community.



Focus and Direction

We have clear goals and plans to achieve sustainable social, environmental and economic outcomes for the Hobart community.



Creativity and Innovation

We embrace new approaches and continuously improve to achieve better outcomes for our community.



Accountability

We are transparent, work to high ethical and professional standards and are accountable for delivering outcomes for our community.

Minutes
Climate, Sustainability and Biodiversity Special Committee
19/05/2026

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Minutes
Climate, Sustainability and Biodiversity Special Committee
19/05/2026

Climate, Sustainability and Biodiversity Special Committee, Tuesday 19 May 2026,
5:30 pm, Town Hall, Lady Osborne Room

Acknowledgment of Country

The Chairperson opened the meeting and provided an acknowledgment of Country.

1. Attendance and Apologies

COMMITTEE MEMBERS:

Lord Mayor Cr Anna Reynolds
Cr Bill Harvey
Cr Ben Lohberger
(Co-Chairpersons)

Steven Phipps
Cameron McLennan
Margaret Taylor
Emily Flies
Erika Hernandez
Maggie Nettleship
Matt Willson
Sally Hayne
Sam Whitehead

PRESENT:

Lord Mayor Cr Anna Reynolds (Chairperson)
Cr Bill Harvey
Steven Phipps
Cameron McLennan
Margaret Taylor
Emily Flies
Erika Hernandez
Maggie Nettleship
Matt Willson
Sally Hayne

CITY OF HOBART STAFF:

David Reeve – Director
Infrastructure and Assets
Jessica Robbins – Climate Futures
Lead
Anna Wilson - Manager
Stormwater and Waterways Group
Magaly Barrientos – Governance
Officer

APOLOGIES:

Cr Ben Lohberger (Co-
Chairperson)

ABSENT:

Sally Hayne
Sam Whitehead

Lord Mayor Councillor Anna Reynolds (Co-Chairperson) noted the resignation of
Scott Lobdale.

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Climate, Sustainability and Biodiversity Special Committee
19/05/2026

2. Confirmation of Minutes

The minutes of the previous meeting held on 17 March 2026 are submitted for confirming as an accurate record.

3. Declarations of Interest

Members of the Committee are requested to indicate where they may have any conflicts of interest in respect to any matter appearing on the agenda.

No interests were declared.

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4. Business Arising from Previous Meeting

Refer to ATTACHMET 4.1.1 – Climate, Sustainability and Biodiversity Special Committee – Status Report – Items Outstanding

Attachments

1. City Climate, Sustainability and Biodiversity Committee – Status Report – Items Outstanding [4.1.1]

ATTACHMENT 4.1.1

City Climate, Sustainability and Biodiversity Committee – Status Report – Items Outstanding
May 2026

Date & Item No	Agenda Item	Action Officer	Comments
Nov 2025 ACTION – 6.1.1	<p>Report on the Outcome of the Climate Ready Hobart Forum and a wrap up of Professor Karoly's speech and presentation will be provided to Members.</p> <p>19/05/26 - Presentation and final report provided by Jessica Robbins. Documents uploaded to the Hub.</p>	Jessica Robbins	Completed
Nov 2025 ACTION – 6.2.1	<p>Presentation from Bushcare – It was suggested that representatives from the Bushcare group (e.g. Emma Birnbaum and Melanie Gent) speak to the group.</p> <p>19/05/26 – David Reeve advised this topic will appear on a future agenda.</p>	David Reeve	
Mar 2026 ACTION – 6.2.1	<p>Follow Up Presentation from Dr Flies – Dr Flies to present completed research to the Climate, Sustainability and Biodiversity Committee in late 2026.</p> <p>19/05/26 – David Reeve advised this topic will appear on a future agenda</p>	David Reeve	

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 Climate, Sustainability and Biodiversity Special Committee
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Attachment: 4.1.1

Mar 2026 ACTION – 7.1.1	<p>Presentation from Tomra Cleanaway – Present at a future meeting on the rollout of the Recycle Rewards initiative and future plans.</p> <p>19/05/26 – David Reeve advised this topic will appear on a future agenda</p>	David Reeve	
May 2026 ACTION – 6.1	<p>Follow up on Mobilising a Climate Ready Hobart - Update on Climate Ready Hobart; feedback sought.</p> <p>19/05/26 – Provide a further update on the Climate Ready Hobart Program, including the Community Call to Action, Electrify Hobart Program and Climate Ready Hobart Forum 2026, at a future meeting.</p>	Jessica Robbins	
May 2026 ACTION – 6.2	<p>Program update - Stormwater and Waterways Grants Update – Present update on waterways projects; feedback on priorities.</p> <p>19/05/26 – Consider Committee feedback in the prioritisation and delivery of stormwater and waterways grant-funded projects.</p>	Anna Wilson	

5. Information sharing

Members to share ideas, thoughts, feedback (light bulb moments) since last session.

Scott Lobdale (via correspondence)

Mr Lobdale suggested that, while the Committee brings together a highly knowledgeable group, there is an opportunity to better utilise members' expertise through greater focus on strategic, high-level discussion rather than individual project or site-based matters. He further suggested that the Committee identify key focus areas for deeper discussion to support more meaningful contributions.

Cameron McLennan

Supported the need to strengthen the Committee's strategic focus, suggesting greater emphasis on priority topic areas such as waste management, and opportunities for deeper engagement with specific subject areas through targeted presentations and discussion.

Councillor Harvey

Raised the opportunity to explore emerging initiatives, including bioenergy and biodigester technologies, noting their potential to convert organic waste into energy. It was suggested that a proponent present to the Committee to provide further information on potential applications within Hobart.

Margaret Taylor

Proposed increasing community education and awareness regarding environmental issues, including the identification and management of weeds. It was suggested that options such as public information boards or community engagement initiatives be explored to improve public understanding and participation in environmental management.

Emily Flies

Raised the potential for innovative materials in infrastructure projects, including the use of recycled rubber in road construction as part of circular economy initiatives. Discussion noted the importance of continuing to explore sustainable materials and approaches within Council works.

Erika Hernandez and Maggie Nettleship

Highlighted the importance of creating more opportunities for community and volunteer participation in environmental initiatives. It was noted that there is a strong volunteer base within Hobart, and that improved coordination and identification of suitable projects could support greater community involvement.

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All members discussed and suggested:

- improving the structure and focus of Special Committee discussions
- ensuring presentations are targeted and aligned with priority topics (less slides)
- strengthening the Committee's role in contributing to strategic direction and recommendations to Council

6. Business for discussion

Item: 6.1. Mobilising a Climate Ready Hobart

Jessica Robbins, Climate Futures Lead; provided an update on the Climate Ready Hobart program, including progress on the Community Call to Action (planned for launch in July 2026), early planning for the Climate Ready Hobart Forum 2026, and development of the Electrify Hobart Program.

The Electrify Hobart Program is intended to support households to undertake home energy upgrades to reduce emissions, improve energy affordability and increase resilience, with a strong focus on supporting low-income households and renters.

Committee members discussed:

Electrify Hobart Program

- The importance of equity and accessibility was highlighted, particularly ensuring that low-income households are able to participate in and benefit from electrification initiatives. Feedback noted the need for targeted approaches to address financial barriers and build community trust.
- The value of data-driven decision making was emphasised, including opportunities to better target priority areas by analysing income levels and energy costs.
- A holistic approach to home energy upgrades was supported, including consideration of insulation, draught-proofing and other efficiency measures alongside electrification.
- Opportunities for collaboration with other councils, State Government and industry partners were discussed, along with the importance of community engagement and education to support behaviour change and program uptake.

Community Call to Action:

- The importance of strong community engagement and education to support behaviour change was highlighted.
- It was noted that building trust and providing clear, accessible information will be essential to encourage participation, particularly across the "moveable middle".

Climate Ready Hobart Forum 2026,

- The importance of ensuring diverse representation and clearly defined focus areas was highlighted.

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- It was noted that the Forum should maintain a strong emphasis on practical, solution-orientated outcomes and provide opportunities for collaboration across sectors.

It was noted that the feedback provided will inform the ongoing development of the Climate Ready Hobart Program, including the Electrify Hobart Program and planning for the 2026 Climate Ready Hobart Forum.

ACTION – Climate Ready Hobart Program Update - Provide further update on the Climate Ready Hobart Program, including the Community Call to Action, Electrify Hobart Program and Climate Ready Hobart Forum 2026, at a future meeting - Action - Jessica Robbins

Item: 6.2. Stormwater and Waterways Grants Update

Anna Wilson, Manager Stormwater and Waterways; provided a presentation and an update on current stormwater and waterways projects, including progress of the New Town Rivulet restoration works.

An overview was also provided on two recently secured grant-funded projects relating to rivulet regeneration and pollution reduction. Officers are progressing planning and community engagement to inform the delivery of these projects.

The committee members discussed:

- The importance of community engagement and communication was highlighted, particularly in relation to working with local groups and providing clear information on project objectives and benefits.
- Opportunities to integrate environmental and educational outcomes were also discussed, including raising community awareness of waterways, biodiversity, and pollution impacts.
- It was noted that feedback provided by the Committee will inform further planning and delivery of the stormwater and waterways projects.

Rivulet Regeneration Project

- It was noted that the program is delivering both flood mitigation and environmental benefits through improved habitat and waterway health.
- Feedback focused on how the available funding should be prioritised across the catchment. It was suggested that consideration be given to balancing environmental outcomes with community benefit, including whether works should prioritise upstream areas, highly visible locations, or areas that are difficult for community groups to access.
- The importance of supporting existing volunteer groups, including Bushcare and Landcare, was highlighted, noting that Council investment could complement community-led efforts, particularly in more complex or less accessible locations.
- Discussion also considered the potential to enhance biodiversity outcomes through revegetation, including the selection of appropriate native species and opportunities to improve habitat, such as providing shelter for species including platypus.

Stormwater and Pollution Reduction Project

- Discussion focused on options to reduce pollution entering waterways, including the potential installation of additional gross pollutant traps (GPTs) and other stormwater treatment measures.
- It was noted that prioritisation of locations should consider factors such as pollutant loads, accessibility for maintenance, and environmental impact.

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The need for a targeted, evidence-based approach was highlighted, acknowledging that available data is limited and may require further investigation or community input.

- Consideration was also given to ensuring an equitable distribution of investment across different catchments, noting that while some areas are highly engaged, there may be opportunities to extend benefits more broadly across the municipality.

ACTION – Stormwater and Waterways Projects - Consider Committee feedback in the prioritisation and deliver of stormwater and waterway grant-funded projects - Action - Anna Wilson

7. Other Business

8. Next Meeting

Meeting dates for 2026:

- 21 July 2026
- 15 September 2026



City of **HOBART**

City Heritage Special Committee **MINUTES**



DATE: Tuesday 2 June 2026

TIME: 5:30 pm

LOCATION: Town Hall, Lady Osborne Room

The Mission

Working together to make Hobart a better place for the community.

Our values

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Minutes
City Heritage Special Committee
2/06/2026

ORDER OF BUSINESS

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Minutes
City Heritage Special Committee
2/06/2026

City Heritage Special Committee, Tuesday 2 June 2026, 5:30 pm, Town Hall, Lady Osborne Room

Acknowledgment of Country

The Chairperson opened the meeting and provided an acknowledgment of Country.

1. Attendance and Apologies

COMMITTEE MEMBERS:

Lord Mayor Councillor Anna Reynolds
(Chairperson)

Sherrie-Lee Evans
Mat Hinds
Brendan Lennard
Deirdre Macdonald
Warwick Oakman
Dianne Snowden

APOLOGIES:

Dianne Snowden

PRESENT:

Sherrie-Lee Evans
Mat Hinds
Brendan Lennard
Deirdre Macdonald
Warwick Oakman

CITY OF HOBART STAFF:

Karen Abey – Director Strategic and Regulatory Services
Tristan Widdowson – Manager Development Appraisal
Nick Booth – Senior Advisor Urban Design
Janine Arnold – Manager Strategy, Planning and Performance
Paula Gudgeon – Strategic and Business Planning Lead
Grace Jabour – Senior Administrative Officer Governance

GUEST(S):

Micheal Cook from Lovell Chen (via Teams)

2. Confirmation of Minutes

Moved: Sherrie-Lee Evans

It was unanimously agreed that the minutes of the previous meeting held on 17 February 2026, be confirmed as an accurate record.

3. Declarations of Interest

Members of the Committee are requested to indicate where they may have any conflicts of interest in respect to any matter appearing on the agenda.

No interest was declared.

4. Business Arising from Previous Meeting

Refer to ATTACHMENT 4.1.1 – City Heritage Special Committee – Status Report – Items Outstanding

Attachments

1. City Heritage - Status Report - June 2026 [4.1.1]

Item 6.1 was then taken.

City Heritage Portfolio Committee – Status Report – Items outstanding
June 2026

Item No & Date	Title	Report/Action	Action Officer	Comments
Sept 2023 Action 6.2 and Nov 2023 Action 7.3.1	Further consideration of the St Johns Site redevelopment – Committee to engage with a suitable person from Department of Health who is working on the St Johns site redevelopment. Dianne to take members on a tour of St Johns site and Council arrange to have a representative from Department of Health talk to the Committee about their redevelopment plans. St Johns Park Site Visit – A site visit to St Johns Park will be arranged for early 2024.	See 7.3 above	Karen Abey / Sarah Waight	This matter is still with TASCAT. A site visit can be arranged once this appeal has been finalised. There is currently a live planning appeal (DA). Undertake site visit one planning appeal is over.
May 2024 ACTION 7.2.1	Heritage Strategy – In the context of the review of the Heritage Portfolio Committee’s work plan, an update will be included as a proposal for endorsement by the Council, that a heritage strategy is created, which is likely to include an interpretation strategy. If this is endorsed by the Council, it can be created by Council officers and the Committee, possibly through a workshop (minimising any external expenses). The Committee notes that a heritage strategy would need to be endorsed by the Council.			Draft provided to the Committee for feedback. Hobart Heritage Strategy draft, marked as item 6.1, was discussed in the June 2026 meeting. COMPLETE
July 2024 ACTION: 6.1.1	Presentation on Antarctic Heritage – Sherrie-lee to give a presentation to City Heritage on the work that she is doing in relation to Polar Heritage.		Sherrie-lee Evans	This will be considered as part of a future meeting agenda. Sherrie-lee will aim to present at a future meeting but noted she will be an apology for the next meeting on 8 September 2026.

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 2/06/2026

Attachment: 4.1.1

Item No & Date	Title	Report/Action	Action Officer	Comments
June 2026 ACTION: 6.1.1	Hobart Heritage Strategy final draft – Once Lovell Chen have applied the Committee’s feedback, a final draft will be distributed to the Committee for endorsement.		Karen Abey / Governance Team	

5. Information Sharing

Members to share ideas, thoughts and feedback (light bulb moments) since last session.

In lieu of Information Sharing, Members used the time to discuss item 6.1.

6. Business for Discussion

Item: 6.1. Draft Heritage Strategy

Michael Cook, Associate Principal for Lovell Chen, joined the meeting via Teams to discuss the draft Hobart Heritage Strategy and receive feedback from Members. A copy of the draft Strategy was circulated to Members prior to the meeting, with a number providing written feedback that has been passed on to Mr Cook.

Mr Cook advised that previous feedback from the Committee has informed the current draft, namely in making the document more accessible and public-facing. He outlined some identified areas for further improvement in the current draft, including feature pull-outs, particularly changing the mix of feature images. Mr Cook noted that Lovell Chen is currently in the process of collating additional photography to update the feature images.

The Lord Mayor introduced Janine Arnold, Manager Strategy, Planning and Performance, who provided background on the development of an implementation plan for the Strategy, as well as ongoing work to standardise reporting on actions and outcomes across the organisation. Ms Arnold explained that the current draft Strategy does not include detailed actions, as these will be included in a standalone framework with a view to effectively report on progress.

Members discussed written feedback provided by Brendan Lennard, marked as **Attachment 6.1.1:**

- Include further detail as to why Council has a role in heritage and conservation and the specific role Council plays, referring to objectives from the *Local Government Act 1993* and the *Land Use Planning and Approvals Act 1993*.
- Tone of language is too jargon-heavy and bureaucratic, and should be in plain English.

Members discussed written feedback provided by Sherrie-lee Evans, marked as **Attachment 6.1.2:**

- Needs Council to commit by making actions both smarter and time-bound, and include outcomes that are measurable against standards.
- Acknowledgement that locking into tight specifications could delay delivery of the Strategy and implementation plan.
- Wording too high-level, needs to be more specific.
- Ambitions limited by constraints on Council resourcing and funding should be noted in the Strategy, as this could attract additional resourcing and funding (i.e. "we can do this, but if we had additional resources / funds we could do more").
- Strategy should be realistic, practical and fit-for-purpose, acknowledging the constraints on Council whilst highlighting spaces for growth and innovation.

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- Collaboration across the organisation, recognising that heritage is factored into everything the Council does, including but not limited to economic development, night-time economy, tourism, and the Creative City Strategy.
- Clearer commitments, and links to existing strategies where appropriate, for Aboriginal heritage engagement, climate resilience, economic development integration, and social equity.
- Possibility for an implementation working group comprising of team members from various areas in Council.

Members discussed written feedback provided by Warwick Oakman, marked as **Attachment 6.1.3**:

- Icons in graphic on page 8 of the Strategy are bland, look like generative AI, and should be replaced with more engaging and nicer looking images.
- Overall document is an improvement on the last draft, but bland and generic. Needs to be sharper and more engaging.
- Should be more passionate and ambitious. Want to make people more enthusiastic about heritage.
- Strategy is a good opportunity for heritage grants, and additional resourcing, but current draft falls short on this.
- Could include acknowledgment of roles adjacent to / associated with heritage and conservation, such as architects, historians, archaeologists, etc. Make the community feel more included, as current document feels more internal than public-facing.
- List of who makes things happen or who can provide guidance, e.g. Heritage Tasmania, National Trust, etc. Danger in naming specific practitioners.
- Storytelling to demonstrate local knowledge of social and cultural heritage, Council to be the facilitator of this by setting up the framework and publicising the research.
- Place quotes of heritage related feedback throughout the document to bring public views more into focus.

Members provided the following additional verbal feedback:

- Too many images of Victorian and Edwardian buildings, should change to include a wider variety of heritage infrastructure.
- Less focus on how the Strategy was prepared, this space can be better used for different information.
- Needs to be more future focused and state how the Strategy will be productive for the future of the City. Currently only focused on present state of heritage and conservation in Hobart.
- Display more contemporary evidence that heritage can be participated in.
- Education people on heritage and why it's special through storytelling and collaboration.
- Reconfigure the vision page to be stronger and highlight how the City will work with community.
- Use memory of places and social and cultural heritage to get developers to see importance of heritage.

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City Heritage Special Committee
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Members discussed the following next steps:

- Lovell Chen to add 'where is this going now' conclusion page, make additional discussed changes, and provide final draft.
- Keeping in mind the election caretaker period, aim to have Strategy endorsed by Council in August.
- Final draft document will be circulated to Members for approval, then taken for stakeholder consultation, to Hobart Workshop Committee for review, then finally to Council for endorsement.
- Implementation plan to eventually go out for public consultation, not just stakeholder consultation.

Attachment(s):

1. Feedback - Brendan Lennard [6.1.1]
2. Feedback - Sherrie-lee Evans [6.1.2]
3. Feedback - Warwick Oakman [6.1.3]

ACTION – Hobart Heritage Strategy final draft - Once Lovell Chen have applied the Committee's feedback, a final draft will be distributed to the Committee for endorsement - Action: Karen Abey / Governance Team

Hobart Heritage Strategy

Draft version 2 – 29 May 2026

Comments

Brendan Lennard, member of City Heritage Committee.

31 May 2026

Footer for verso (left side, or even-numbered) pages should have page number and title left-justified like this:

Page 2 | Hobart Heritage Strategy

Contents page should be on recto (facing or right-hand) page [page 3], with **Acknowledgement of Country** moved to Page 2

Numbering of pages in Contents is incorrect.

WRONG		CORRECT
15	should be	16
16		17
17		18
18		19
20		21
22		23
23		24
24		26
26		28
27		29
29		31
31		33

And add:

Measuring success 34

Delete Acknowledgement of Country line or amend it to read page 2 [with Contents on Page 3]

Page 6

First paragraph belongs in Acknowledgement of Country – don't repeat it here.

'Heritage is central to Hobart's identity' should be the powerful opening line.

Kunanyi / Mount Wellington [with capital 'K' and 'Mount'] – not kunanyi / Mt Wellington

Page 7

What is heritage? box

Hobart is the second oldest *capital* city – and it is not a European city.

Spelling of Hobart – not ‘Hoabart’

Our tangible (physical/built) heritage is managed ...

Somewhere in this paragraph it is worth quoting the actual LUPAA Objective, e.g. ... The Council has a responsibility ‘to conserve those buildings, areas or other places which are of scientific, aesthetic, architectural or historical interest, or otherwise of special cultural value.’

a variety of **legislative** and statutory systems [not *legislation*]

Places of state heritage significance are managed by **the Tasmanian Heritage Council** [not *Heritage Tasmania*] under the *Historic Cultural Heritage Act 1995*. [The act doesn’t even mention Heritage Tasmania.] The THC delegates some of its powers, but the THC itself is the body responsible.

The *Burra Charter 2013* is NOT a national ‘code’ – it’s a nationally recognised document (or charter), with principles and procedures – but it’s not a *code* – its authors shunned the idea of it being incorporated into the legal framework.

Page 8 [not numbered]

Why the AI diagrams? They don’t belong in a document of this calibre. If using artificially-generated images, at least get them to resemble the local context. Or use good snapshot images, like the rest of the document.

Page 12

The Council’s [not Council’s]

Page 13

... the National Trust of Australia (Tasmania) – not *National Trust Tasmania*

Page 14

The City of Hobart [in the first instance] has published a host of general interest and specialised histories ...
[delete *commissioned, prepared and*]

Column 2, paragraph 1: finish with e.g. [not i.e.]

Column 2, paragraph 4: what archives? The council does not have ‘archives’ – any documentary archival material is deposited with Archives Tasmania, or otherwise disposed of, in accordance with local government disposal schedules. The council retains certain historical *records* [but archives is wrong term].

Heritage Grants Program

Delete 'by the Tasmanian National Trust. The fund was NOT established by the National Trust – it was established by the Hobart City Council and the state government (1966).

Delete 'Since we began managing the program in 2001' and replace with:

Since the new Heritage Account was established in 1999, ...

Page 17

Working together

Hobart Heritage Strategy, [comma, not em rule]

Page 18

Column 1; paragraph 3: 'The City of Hobart has often played ...' [rather than *Hobart City Council has ...*]

Page 21

The unfortunate first paragraph is full of cumbersome and meaningless corporate jargon. Phrases like "multi-layered origin stories", "cultural fluency", "plural identity", "foregrounding", or "public realm" have no place in this strategy – they'll only alienate people, or perhaps give them a good laugh.

Suggested re-word of first paragraph:

Over the past few decades, our community has gained a better understanding of the different histories and cultures that have shaped it. We are more comfortable with our diverse identity and more aware of our place in the world. This can be seen in Hobart's international cultural connections and in the widespread support for recognising the continuing culture, heritage and custodianship of Palawa people in our community and public life.

Page 23

The City of Hobart is custodian of ... [not custodian *for*]

Page 24

The City is custodian of ... [not custodian *for*]

'public infrastructure over more than two centuries' – seems like a bit of a stretch? What public infrastructure has survived from the 1820s? And in any case, the council has only had responsibility since the 1850s.

Page 27

4.3 Review roles ...

The text doesn't follow the format or tense of the other paragraphs. Needs rewording.

Page 28

Query use of term 'dichotomy' – applicants and planners have two distinct roles. 'Breaking down dichotomy' suggests a misunderstanding of the roles.

Page 30

Delete 4.2 in third paragraph heading – to read 5.2 Heritage Advisory Service

Reword final paragraph, deleting 'in developing a proposal to formalise' – should just read:

'We will look to other Tasmanian and interstate precedents to establish a Heritage Advisory Service, to support owners ...'

Page 32

6.3 Incentive and outreach programs

Delete first sentence – it's wrong. The two funds are separate, and should not be confused. Don't need to give people the history of the old National Trust Preservation Fund ... just say:

The Council's Heritage Grants Program dates from the establishment of the Heritage Account in 1999.

Review of Hobart Heritage Strategy (Draft 2, 29 May 2026)

Sherrie-lee Evans

June 2026

The draft strategy is **strong in vision, values and narrative**, but it would benefit from:

- Sharper prioritisation
- Clearer implementation pathways
- More measurable outcomes
- Stronger integration with climate, economic and social policy
- Greater specificity around governance, resourcing and risk

The document is rich in storytelling and context, but at times lacks the operational clarity needed for a 10-year strategic framework.

1. Strategic Structure & Clarity**What works well**

- The vision is clear and community-centred: *"We will work together with our community to be stewards, custodians and champions for the stories and places that make Hobart special."*
- The three goals (Stories, Civic Heritage, Good Development) are logical and comprehensive.
- The strategy recognises both tangible and intangible heritage.

Where it can improve**1.1 Priorities need sharper definition**

Many priorities are broad and read as aspirations rather than strategic commitments.

For example, Priority 1 states: *"We will show and tell Hobart's stories..."*—but does not specify **how success will be measured, what scale of investment is expected, or which teams lead**.

1.2 Missing hierarchy of actions

The strategy would benefit from:

- **Short-term (1–2 years)**
- **Medium-term (3–5 years)**

1

- **Long-term (5–10 years)** actions under each priority.

1.3 No explicit risk or constraints analysis

There is no discussion of:

- funding constraints
- legislative risks
- climate impacts on heritage assets
- workforce capacity
- competing land-use pressures

Suggested improvements

- Add a **Strategic Framework Diagram** showing goals → priorities → actions → measures.
- Add a **risk register**.
- Add **lead responsibility** for each priority (e.g., Cultural Heritage Team, Planning, Creative City, City Assets).

2. Community & Stakeholder Engagement

What works well

The strategy emphasises collaboration: *"Collaboration will be a central feature of our work..."*

Where it can improve

2.1 Engagement methods are not defined

The strategy says the City will "collaborate" and "engage", but does not specify:

- how often
- through what channels
- with what decision-making power
- how Aboriginal partnerships will be structured

2.2 Aboriginal heritage engagement needs clearer commitments

The document acknowledges Palawa custodianship but does not outline:

- co-governance structures
- cultural authority processes
- protocols for interpretation, storytelling, or data sovereignty

Suggested improvements

- Add a **Community Engagement Framework** specific to heritage.
- Add a **Palawa Partnership Protocol**, co-designed with Aboriginal organisations.
- Add a **Heritage Advisory Panel** with community representation and/or refer to the current Heritage Committee and its role.

3. Implementation & Resourcing

What works well

The strategy outlines a decade-long implementation timeline.

Where it can improve

3.1 No costings or indicative budgets

For example, Priority 3.1 proposes "expanded funding" for heritage buildings but does not quantify need.

3.2 Cultural Heritage Team resourcing is acknowledged but not resolved

The strategy notes: "*These services are often delivered informally and without appropriate resourcing...*"—but does not commit to staffing levels, funding, or structural changes.

3.3 No KPIs for internal performance

There are outcome statements, but no:

- service standards
- processing time targets
- maintenance benchmarks
- public access targets

Suggested improvements

- Add a **resourcing plan** (staffing, budget ranges, external funding opportunities).
- Add **KPIs** for:
 - heritage advisory service response times
 - maintenance backlog reduction
 - interpretation renewal cycles
 - community participation metrics

4. Integration with Other City Strategies

What works well

The strategy references the Capital City Strategic Plan 2023.

Where it can improve

4.1 Climate resilience is underdeveloped

Only one action (6.2) addresses climate adaptation. Given Hobart's exposure to:

- bushfire
- flooding
- coastal impacts
- heat stress heritage-specific climate adaptation should be a major theme.

4.2 Economic development integration is light

Heritage is a major economic driver, yet the strategy does not quantify:

- tourism value
- creative industries impact
- heritage-led regeneration potential

4.3 Social equity is not fully explored

Heritage can support:

- migrant storytelling
- intergenerational connection
- youth engagement—but these opportunities are not articulated.

Suggested improvements

- Add a **Heritage & Climate Resilience Framework**.
- Add a **Heritage & Economic Development Strategy**.
- Add a **Social Inclusion in Heritage Policy**.

5. Content & Narrative Improvements

What works well

The narrative is rich, accessible, and grounded in place. For example: *"Hobart is a bridge to the stories of our past and to the values that we wish to keep for the future."*

Where it can improve

5.1 Reduce repetition

Several sections repeat similar ideas (e.g., collaboration, storytelling, custodianship).

5.2 Add more case studies

The strategy would be stronger with:

- examples of successful Hobart heritage projects
- examples from other cities (e.g., Fremantle, Ballarat, Wellington NZ)

5.3 Add maps and diagrams

The strategy is text-heavy. Visuals could include:

- heritage precinct map
- civic heritage asset map
- interpretation network map

6. Specific Section-by-Section Suggestions**Goal 01 – Telling Hobart’s Stories**

- Add a **digital heritage strategy** (apps, AR, online archives).
- Add a **multilingual storytelling program**.
- Add a **youth heritage engagement program**.

Goal 02 – Civic Heritage

- Add a **10-year maintenance and conservation schedule**.
- Add a **public access plan** for civic collections.
- Add a **heritage asset condition rating system**.

Goal 03 – Good Development

- Add clearer guidance on:
 - acceptable adaptation
 - sustainability requirements
 - design excellence criteria
- Add a **Heritage Developer Toolkit**.
- Add a **fast-track pathway for small-scale repairs**.

7. Measuring Success**What works well**

The strategy includes outcome statements.

Where it can improve**7.1 Outcomes are not measurable**

For example: *“Enhanced visibility...”*—needs metrics such as:

- number of interpretation renewals per year
- number of heritage-themed Creative City events
- visitor engagement statistics

Suggested improvements

Add **SMART indicators**:

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Attachment:
6.1.2

- Specific
- Measurable
- Achievable
- Relevant
- Time-bound

Summary of Key Improvements

Most important enhancements

1. **Add clear, measurable actions and KPIs.**
2. **Strengthen Aboriginal partnership commitments.**
3. **Develop a resourcing and funding plan.**
4. **Integrate climate resilience and economic development.**
5. **Add implementation detail: timelines, responsibilities, risks.**
6. **Expand digital, youth, and multicultural heritage initiatives.**
7. **Improve clarity and reduce repetition.**

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Attachment:
6.1.3

Hobart Heritage Strategy V2.

Comments by Warwick Oakman, provided 2 June 2026.

Member HCC Heritage Advisory Committee

It is acknowledged that the document is a work, in progress, of HCC Heritage Officers and Lovell Chen. In making these comments, it is not a statement against or criticism of HCC Officers, as they are meant to be constructive/ supportive of the Officers. The previous work – V1, (the work solely of Lovell Chen P/L?) was to be inaccurate, bland and lacking in capacity / relevance / quality and did not reflect the input of the previous collaborative meetings. It failed to celebrate Hobart or actually say anything particularly constructive or relevant to the place.

The present document – V2 is visually more of Hobart and place, accurate and readable, though contains numerous typos as highlighted by BL.

- Page 8. **Heritage in Numbers**
- *Rather than the bland icons, (that do not look good in black and white), use telling and exciting photos to make the document look fresher and less PowerPoint. If you are story telling – tell it!*
- Page 11. **How Will we Look After Hobart's Heritage?**
- *Starting with Storytelling seems weak and open to interpretation. This is the key to the whole document, and visually dead and lacks keywords, terminology or professional direction / leadership. Heritage is a massive component of the everywhere and pride of Tasmanians, Australians, visitors and residents in Hobart. V2 really fails to shout from the rooftops with joy about what a terrific set of heritage buildings, streetscapes, cultural heritage landscapes, suburbs, moveable heritage and natural environment we have. Which deserves careful retention / interpretation and development. The process of conservation / works begins with research. Bringing the facts together, obtaining the best professional input, understanding and knowledge. Commission conservation planning / archaeological understanding, architectural and object / landscape expertise. If a site is big, and important, surely it should be on the onus of the applicant to also work with HCC to achieve the best planning / heritage and architectural outcome. Acknowledge the key role of historians, researchers, writers, architects, conservators, artists, landscape architects, archaeologists, masons, traditional building practitioners and essential allied trades, often now rare, that need work, and also lead ,the process of looking after Hobart's Heritage. Acknowledge that the outcome and purpose is worth it, is a community collaborative of owners, users, practitioners, skills and use that gives Hobart its soul. Reward and aim for the highest of standards, as a national and international leader in this field. Desire outside expertise, expert knowledge, best practice in all ways. Seek to make new heritage through sensitive town planning, acknowledgment of cultural heritage landscapes, views, impact and architectural quality. Put design quality in. Promote high development and architectural standards. Promote beauty, amenity and excellence.*

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Attachment:
 6.1.3

- **Page 14 How can the City lead?**
This really needs (and lacks) punch. The existing and story telling documents (if that phrase is continued), need to be identified and linked to. They are excellent. The desire to make future publications, building on knowledge of Hobart heritage, needs to be called upon here.
How about a commitment to the Town Hall, civic and Hobart assets and the use of local tradespeople / skills / expertise to achieve this. A timeline. Where is HCC's own strategy? If you want to lead – here is where and how to say it big to get grants, inspire, go forward.

- **Page 15. Cultural Heritage in the Capital City Strategic Plan 2023.**
Its talking soo blandly about what Hobart has done, seemingly inactively, up to 2023. Yes the 8 pillars work, but Heritage is a late no7 and seems low priority. (Is this the State Government / Planning Scheme / Property Council dumbing the subject down?). Exactly the place to put it first and in every pillar.
Visually dead, for a key part of document
This is the area to correct the drive for Heritage Strategy going forward.

- **Page 17 Vision.**
If we keep using the 'storytelling line', it gets weaker and weaker as an argument / methodology in the document. Deep drill!
Pages 23 – 24 – Taking care of our Civic Assets.
Be specific. Identify what needs doing and where you want to be with their maintenance/ conservation / interpretation and use. How, by who. This is dead.

- Page 27. Enable our City's internal heritage custodians and champions.**
Just say it! – two Cultural Heritage Officers for the 2nd oldest city in Australia? The needs for a vast amount of work across a broad professional skillset requires much greater resourcing to achieve the outcomes desired for the Strategy. 'internal heritage custodians and champions' – call them HCC's Essential Professional Expertise in Heritage, which few councils have. This can be Hobart's edge and is historically an area of staff excellence. Allow it to be built upon.

- Page 28. Encourage Good Development.**
Please acknowledge this starts with professional input and a wide range of skillsets, that we seek to bring the best together in the country. Acknowledge the key role of historians, researchers, writers, architects, town planners, conservators, archaeologists, masons, artists, designers of landscapes, traditional building practitioners and essential allied trades in making good development. It is a collaborative of excellent that brings good development. If we are a City of Page 33 – 35 Implementing the Literature, we can be a City of Heritage Excellence.

- Strategy / Table of Dots / Measuring Outcomes.**
Requires flesh, vibrant images, passion and is essentially inactive / reductive of the whole document. Needs to end on a high note. The whole document deflates, mumbles and becomes toothless at the end. What do we desire to achieve? Better archaeology retention?

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Attachment:
6.1.3

No facadism?. Materials and design that reflects places? Quality of life? Apt and liveable close housing. Heritage Signage? Markers? A conservation understanding of what makes Heritage? Making Heritage valuing a community joy and ambition? Better research? Better Publications? More Conservation Planning and allied documents? To retain and enhance the best in the natural, built and cultural environments? To not become same and bland and spoken down to by state government pressure to do anything? A vibrant Heritage community is the key to your goals. The document seems to be full of mission statements and is mostly in the abstract. It is so important it be clearly and strongly written and visually attractive.

7. Other Business

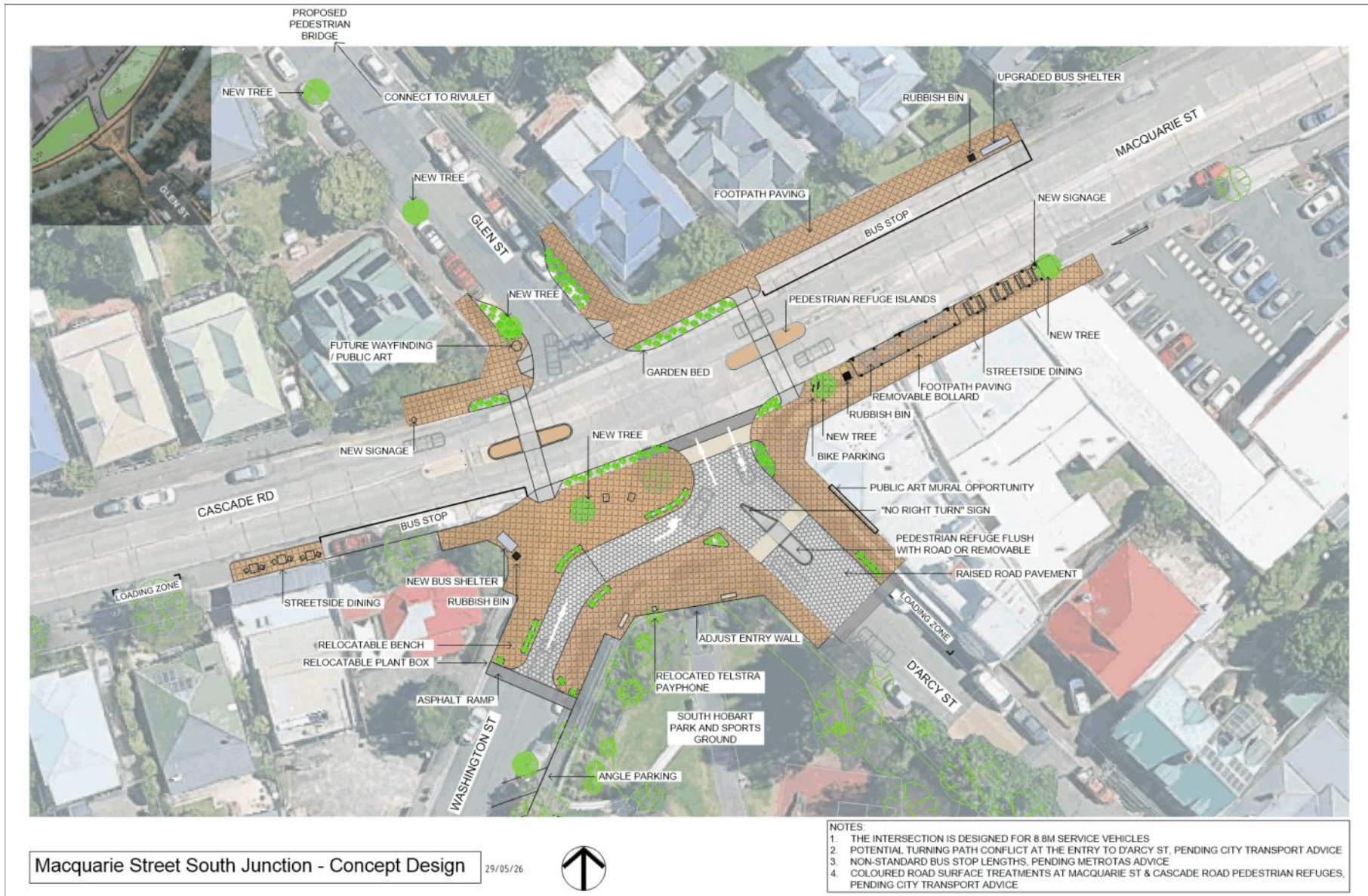
8. Next Meeting

Remaining meeting dates for 2026:

- 8 September 2026

Please note that the meeting scheduled for Tuesday, 16 June 2026 has been cancelled.

There being no further business the meeting closed at 7:29pm.





Macquarie Street South Junction - Concept Design

29/05/26



NOTES

1. THE INTERSECTION IS DESIGNED FOR 8.8M SERVICE VEHICLES
2. POTENTIAL TURNING PATH CONFLICT AT THE ENTRY TO DARCY ST, PENDING CITY TRANSPORT ADVICE
3. NON-STANDARD BUS STOP LENGTHS. PENDING METROTAS ADVICE
4. COLOURED ROAD SURFACE TREATMENTS AT MACQUARIE ST & CASCADE ROAD PEDESTRIAN REFUGES, PENDING CITY TRANSPORT ADVICE

Montpelier Retreat Lower Section (Salamanca Place to Kirksway Place)

1:500 @ A3 DRAFT - not for distribution

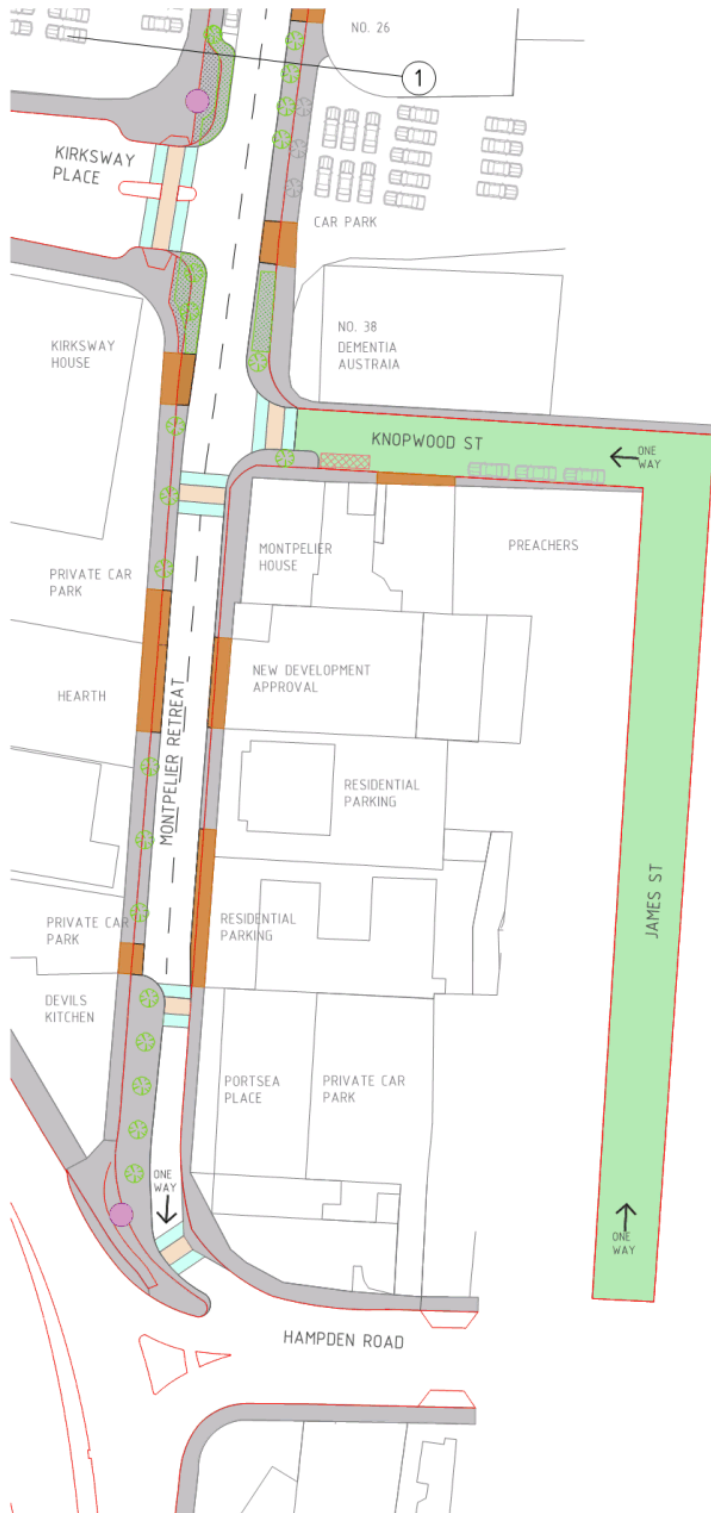


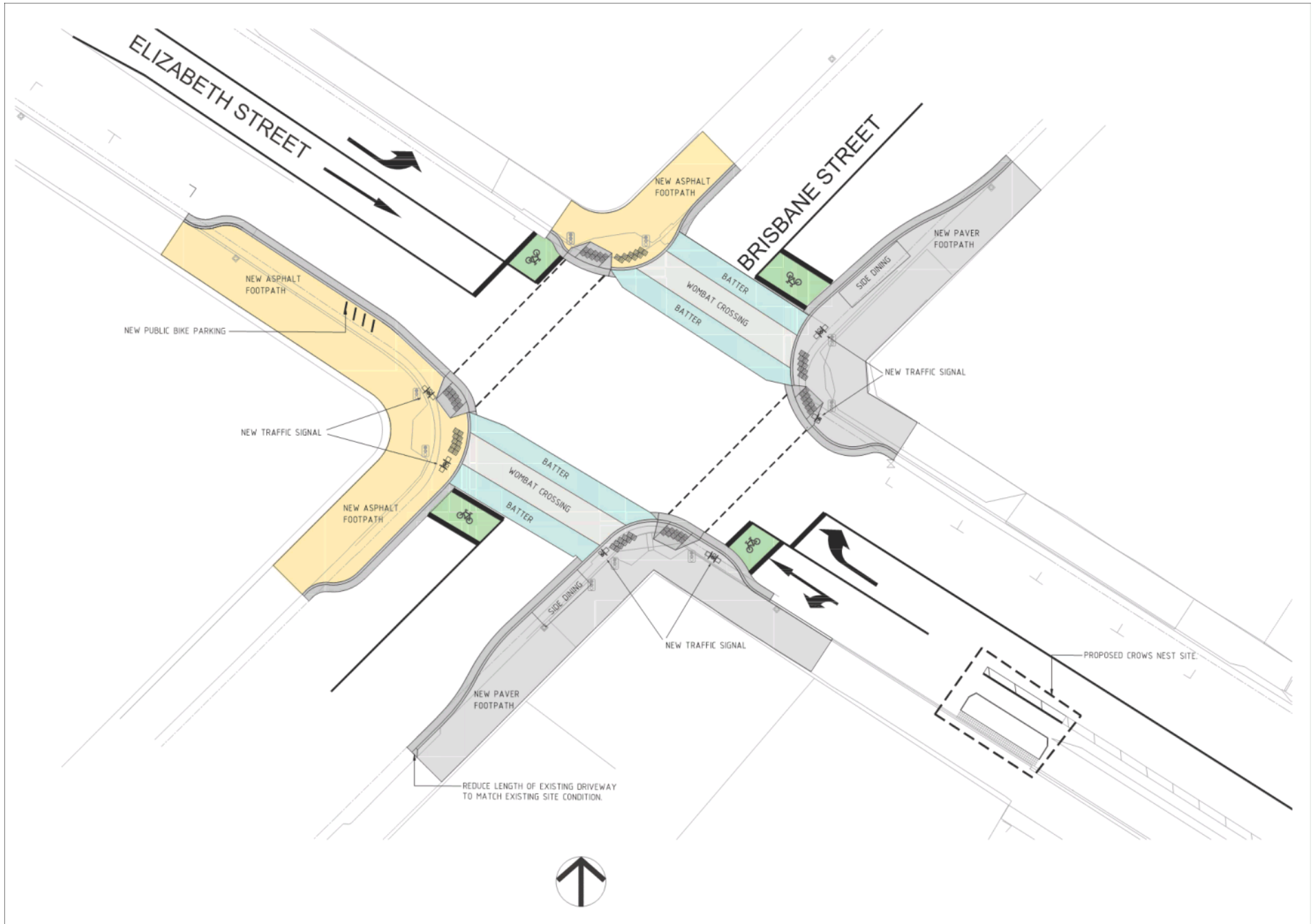
	EXISTING TREE TO BE REMOVED	5NO.
	PROPOSED TREE (NO SERVICES CONFLICT)	42NO.
	EXISTING GARDEN TO BE REMOVED	-
	PROPOSED GARDEN	-
	EXISTING FOOTPATH	-
	PROPOSED FOOTPATH WIDENING / KERB BULGING	-
	EXISTING CROSSOVER TO BE REINSTATED	-
	EXISTING CROSSOVER TO BE REMOVED	-
	SHARED USE ROADWAY (STAGE 2)	-
	CONCRETE RAISED PEDESTRIAN THRESHOLD	-
	ASPHALT RAMP	-
	CONTINUE SALAMANCA PAVEMENT TREATMENT	-
	LOADING BAY	4NO.
	NO PARKING	-
	ARTWORK / FOCUS POINT	5NO.
	REMOVABLE BOLLARDS	3NO.

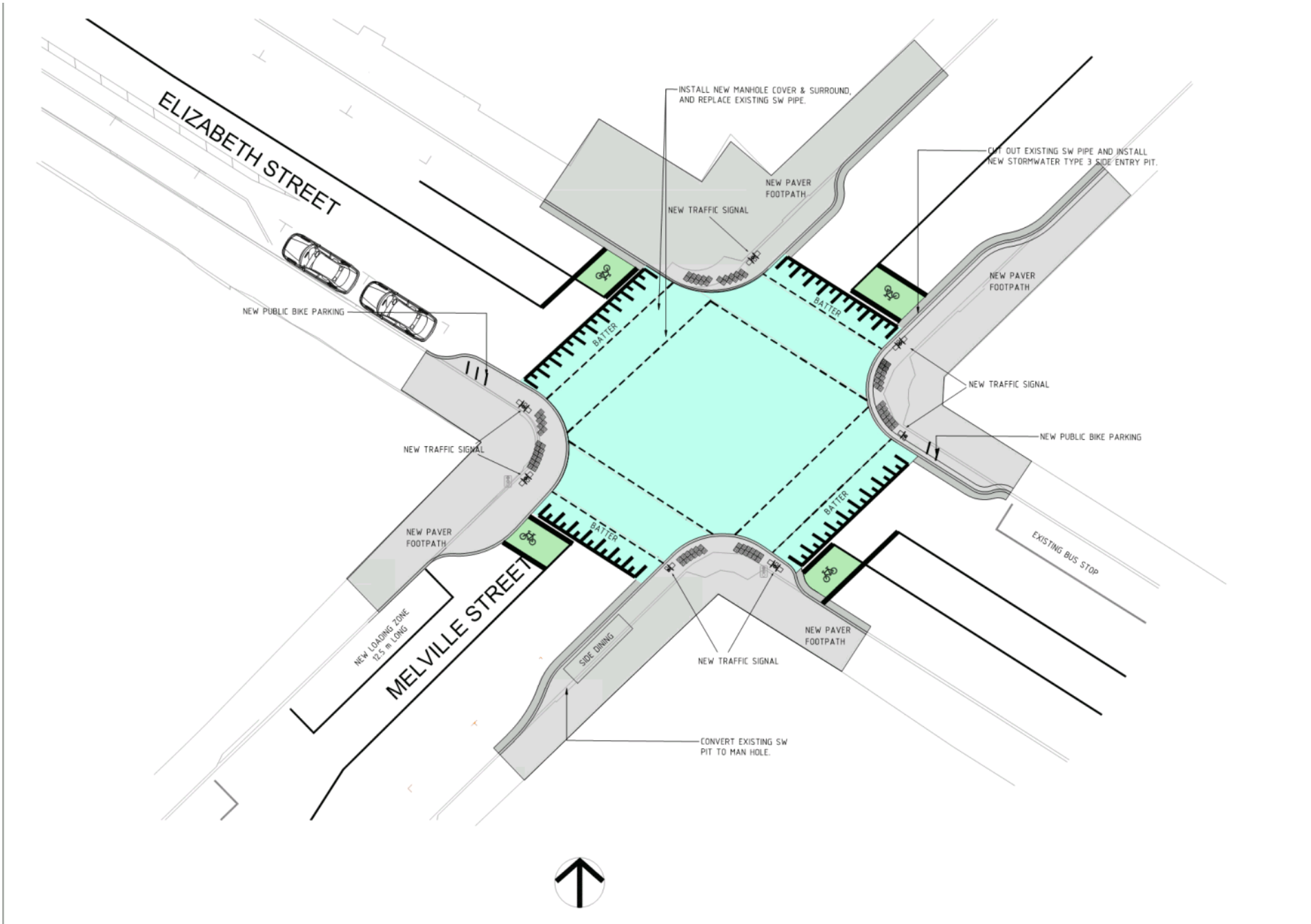
	STANDARD	LOADING	TOTAL
EXISTING	35NO.	5NO.	40NO.
PROPOSED	19NO.	5NO.	24NO.
REDUCTION	16NO.	0NO.	16NO.

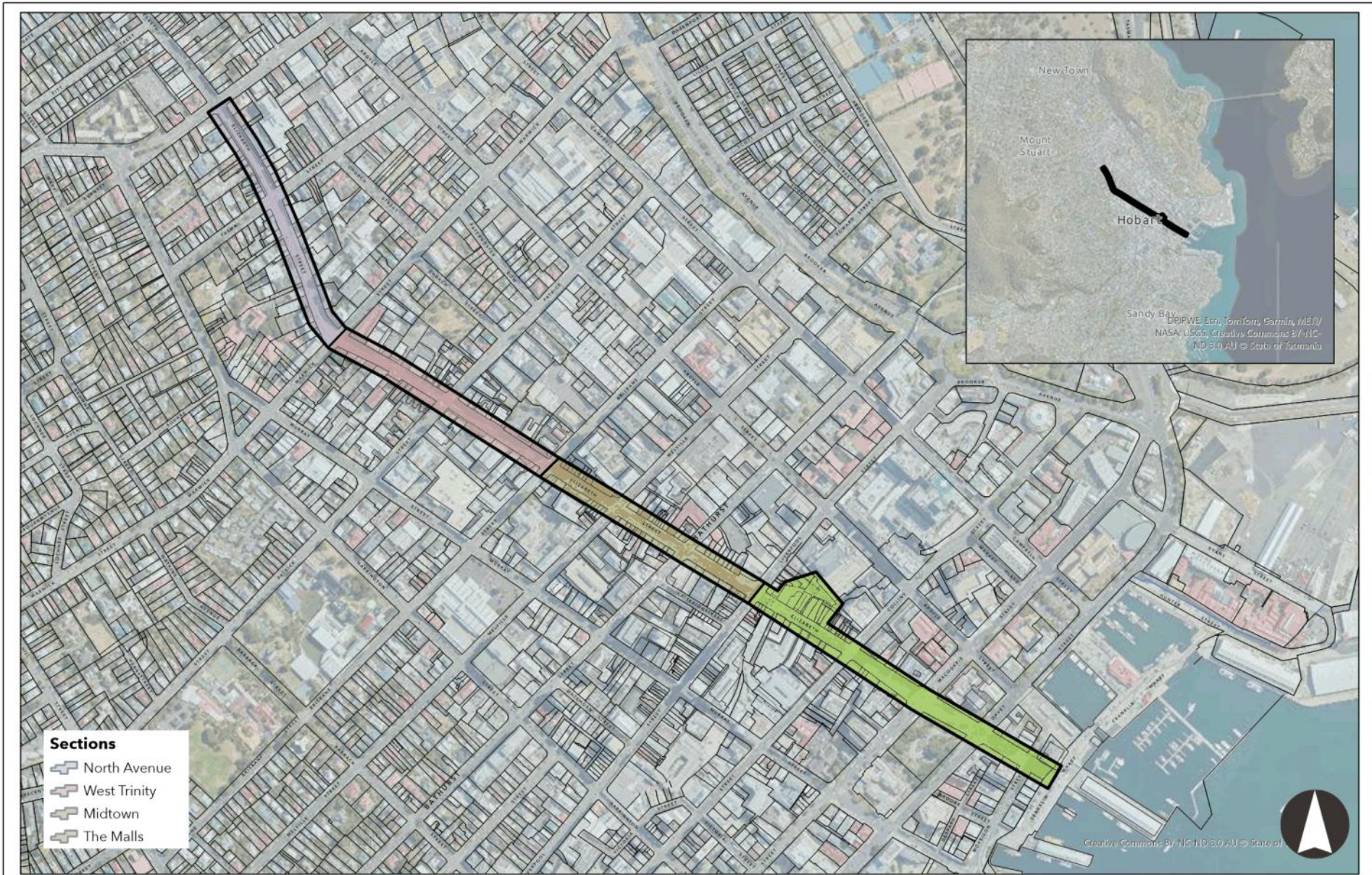
Montpelier Retreat Upper Section (Kirksway Place to Hampden Road)

1:500 @ A3 DRAFT - not for distribution









Elizabeth Street Vision Plan - Project Area