



CITY OF HOBART

# **AGENDA**

## **Council Meeting**

### **Open Portion**

**Monday, 25 May 2020**

**at 5:00 pm**

## **REPORT UNDER SEPARATE COVER**

### **ORDER OF BUSINESS**

- 10. Financial Report and Covid-19 - City of Hobart Response (2)...2**

**10. Financial Report and Covid-19 - City of Hobart Response (2)**  
**File Ref: F20/51605; 16/119**

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Memorandum of the General Manager of 22 May 2020 and attachments.

Delegation: Council



City of **HOBART**

## MEMORANDUM: COUNCIL

### Financial Report and Covid-19 - City of Hobart Response (2)

#### Executive Summary

This report:

- Presents the Council's Financial Report as at 31 March 2020 and seeks approval for a number of budget variations, the last for the 2019/20 financial year;
- Outlines events and actions taken in response to the Covid-19 pandemic in the period since my last report to Council on 27 April 2020 and impact on the Council's financial position;
- Provides further advice of the likely impact of the Covid-19 pandemic on the Council's finances for 2020/21 including:
  - Significantly reduced revenue in 2020/21, with the freeze on rates compounding lost revenue into the future;
  - Removal of all discretionary expenditure which will have an impact on the City's responsiveness to its community;
  - A significantly increased level of borrowing in 2020/21 and consequential ongoing liability;
  - The need for a longer term (3-5 year) recovery and resilience plan, including a structural review of the City's business model in order to recover from these shocks; and
- The report also seeks further guidance from the Council in relation to major events.

#### Financial Report as at 31 March 2020

- The Council's Financial Report as at 31 March 2020 is at Attachment A.
- The revised forecast to 30 June 2020 is an underlying result in deficit of \$9.53M, \$10.08M less than the original budget and \$7.64M less than the December forecast.

- The main reasons for this are:
  - The impact of the Covid-19 pandemic and associated lockdowns on the City's revenue streams as follows:
    - Parking fees and charges and fines \$6.66M
    - Other fees and charges \$2.61M
    - Tas Water dividend \$1.086M
    - Rents \$122K
  - In response operational expenditure has been reduced by \$4.34M with any expenditure regarded as discretionary removed or deferred. Specifically this includes unspent salaries, all travel and accommodation, non-mandatory training, special projects which can be deferred.
  - In addition to the Covid-19 impacts, there are further increases to expected asset write-offs of \$1.62M (as at 31 March 2020) following a concerted and ongoing effort to close out a significant backlog of projects undertaken over a number of years.
- The 2019/20 approved capital works program has been reviewed. Under the delegation in place following the Covid-19 emergency, I have approved the deferral of some projects to manage cash flow, while the opportunity has been taken to bring some others forward while the City is quieter and the works can be undertaken with minimal disruption. A full listing of projects completed, underway or deferred is at Attachment B to this report.
- This report seeks Council approval for revisions to the 2019/20 Estimates to reflect these revised revenue and expenditure forecasts.

### **Council Response Covid-19 Pandemic**

Actions since my last report to Council on 27 April include:

- **Return to business planning**

With the Federal and State Governments easing restrictions, a major focus is planning for a return to business operations. Each work area is preparing plans for this to occur in line with required guidelines to ensure the safety of our community and our employees.

- **Parks and open space**

Wellington Park is now open in accordance with Government direction. The Pinnacle Rd however remains closed at this time.

- Signage has been installed throughout the network reminding users of the need to comply with social distancing and other requirements to ensure the safety of the community.

- **Playgrounds**

In accordance with the State Government directions, the City's 50 playgrounds reopened on 18 May 2020. Barbeques and the Legacy Park pizza ovens will reopen on 15 June 2020.

- Each playground and its associated infrastructure (tables, seats, etc) underwent a thorough clean prior to reopening.
- The reopening order restricted usage to a maximum of 10 people.
- Signage has been installed on all entrances reminding users of this restriction. Signage will be updated when the allowable numbers increase.

- **Customer Service Centre**

The Customer Service Centre and the Town Hall reception are expected to reopen on 27 May, subject to Covid-19 safety planning.

- **Planning Applications**

Ten planning applications have been approved by the Director City Planning under delegation. A full list of these decisions is at Attachment C.

- **Financial Hardship Assistance Policy – Rates Relief**

Following approval by Council of the Financial Hardship Assistance Policy on 27 April 2020, some 54 applications (42 for commercial properties and 12 for residential) have been received for rates relief, including in the form of postponements and remissions. These are actively under review with regular communication between officers and applicants taking place.

Council will recall that it previously resolved to waive all penalties and interest on outstanding rates through until 30 June 2020 and modify its postponement policy to apply to all ratepayers.

- 304 ratepayers sought a postponement of 2019/20 rates to 30 June 2020.
- To date, two rates remissions totalling \$3,217.58 have been approved by me in accordance with the Policy and under delegation provided by the Council on 27 April 2020. A full report of all rates remissions granted under my delegation will be provided to the next Finance and Governance Committee meeting.
- One remission application which is over my \$4,000 delegation is submitted in a separate report on this agenda for consideration and approval by the Council (by absolute majority).

- **Rent relief for Council Tenants**

To-date we have received 22 enquiries with 18 receiving full and two partial rent relief for the period through to 30 June 2020. Two are still being processed.

The total quantum of relief provided by Council to 30 June is \$117K.

The Government recently passed the *COVID-19 Disease Emergency (Commercial Leases) Act 2020* which gives effect to the Code of Conduct for commercial tenancies agreed by the National Cabinet in April. The Act will have an impact on how Council's handles its commercial leases and we are awaiting the development of regulations under the Act in order to ascertain its application for Council. We are also working with Council's contracted property manager for commercial leases, Devine Property, to ensure a consistent approach across Council's portfolio and across the market more generally.

We are also investigating a policy and process for provision of relief for regular hires of Council facilities.

- **Grants**

The Council will recall that it previously allocated an amount of \$30,000 for a business e-commerce grant. So far 88 small businesses have been successful in receiving \$300 to help transition to e-commerce platforms. The total allocation will allow for 100 businesses to receive funding. At the time of writing there were 7 new applications in process - accordingly this allocation for funding is nearly exhausted.

An amount of \$22,000 was also set aside for Quick Response Grants as an immediate response to assist the community. So far 14 applications have been successful. A full list of grants approved to date is at Attachment D.

An amount of \$120,000 was set aside for business professional assistance grants (\$700 each). At the time of writing no approvals had been granted however there has been strong interest from Hobart based business. It is expected the first group of applications will be approved by 27 May.

An amount of \$160,000 was set aside for Community and Creative grants (up to \$5,000 each). These grants are for projects to commence July 1 but to be lodged and assessed prior to June 30.

- **Hobart Together**

Officers also established a front facing portal on Council's website – *Resilient Hobart* which picks up the themes of "Hobart Together", 'Resilient Hobart – Community' and 'Resilient Hobart – Business'. All three areas provide valuable information and further resources for the community to access. To date the site has received 2183 visits.

In addition a community survey was launched as part of this initiative seeking the community's views on the needs and issues facing us all as a result of Covid-19. To date 371 surveys have been completed while there were over 900 visits to that part of the website. Results will be analysed and further information provided to the Council as soon as practicable.

## Other Significant Council Activities

Since my last update, other actions have included:

- The Council formally took possession of the all-abilities pedestrian and cycle **Rose Garden Bridge** connecting the city centre with the Queens Domain on 28 April. The bridge was immediately opened to the public.
- In addition to city cleansing, waste services, infrastructure and open space maintenance, work has progressed on a number of capital works projects, including redevelopment of the Salamanca precinct. (See attachment B).
- The Hobart CBD became **smoke-free** from 15<sup>th</sup> April 2020 representing another Australian first for Hobart.
- The Hobart City Council's Single-Use Plastics By Law (No.1 of 2020) was passed as 'examined' at the Subordinate Legislation Committee meeting held on 8 May 2020.
- Given the draft Sustainable Hobart Strategy has been the subject of two workshops and a City Planning Committee meeting on 9 December 2019, it is intended to release the draft strategy under the General Manager's delegation for public consultation only.

The cost of the public consultation will be nominal, utilising existing Council resources and platforms. There will be no budgetary allocations included in the 2020/21 draft Estimates until such time as the Council considers the responses from the public consultation process.

**Draft 2020/21 Estimates**

- The draft 2020/21 Estimates are now being prepared in line with the direction provided by Council at its last meeting on 27 April 2020, specifically:
  - Zero rate increase to the general and service rates, excluding fixed charges which are calculated on the basis of the cost of the service
    - Landfill rehabilitation is expected to remain at 2019/20 levels;
    - green waste (including FOGO) to increase by \$10 per service as previously resolved by Council; and
    - waste levy will increase slightly due to increased recycling costs.
  - A freeze on other fees and charges, with the exception of penalties for legislative offences, which are set by legislation and automatically indexed each financial year.
  - Rates relief package as outlined in the Council approved Financial Hardship Assistance Policy.
  - Rent relief for the City's tenants in line with the Commercial Tenancy Code and consistent with the Council approved Financial Hardship Assistance Policy.
  - At the April Council meeting the Council confirmed it wished to see the entire value of the annual grants program maintained at \$1.167million. As a Covid-19 recovery round the program will have three broad streams – Community, Creative and Business. The Council also resolved that arts and business advisory groups be formed to assist officers in determining the nature of the programs in these areas. These groups are being drawn together at the time of writing.
- Estimates of expected reductions in revenue as a result of the Covid-19 pandemic were outlined in the 27 April report. These estimates are continually being refined as the likely scenarios become clearer. At the end of the day however, these will remain officers' best estimate of the likely impacts and are an inherent unknown.
  - The draft Estimates are currently being based on an expected reduction in revenue of some \$17.94M.
  - Should revenue recover beyond current expectations, there is the opportunity for Council to revisit its expenditure as part of the quarterly budget review process.
- In light of these expected revenue impacts, expenditure is proposed to be reduced by some \$5.11M across all items including employee costs, materials and services. It is going to be a very lean year with all expenditure regarded as discretionary proposed to be removed. This includes all travel and accommodation, new positions and vacancies resulting from attrition, non-mandatory training, projects and initiatives.



- This report seeks some guidance from the Council in relation to the Taste and Dark Mofo, and these are set out in the next section.
- In addition the proposed capital works program for 2020/21 has been reviewed and a revised draft is presented for initial Council consideration at Attachment E. Principles applied to reduce the overall cost include:
  - Picking up projects deferred from 2019/20
  - Risk based assessment of critical projects, with a focus on looking after the assets we have
  - Deferral of other projects into future years
- While the Council's own capital works program is focused on 'must dos', funding is being sought for 'stimulus' projects from a significant number of currently available funding sources. A full listing is at Attachment F.
- Despite these recommended reductions, the Council is still expected to face a significant underlying operating deficit, in the order of \$12M for 2020/21.
- Furthermore borrowings required for the year, previously estimated in the Long Term Financial Management Plan at \$15M, are likely to be in the order of \$30M, subject of course to the Treasurer's approval and meeting borrowing capacity requirements.
  - KPMG had already been engaged to provide Council with independent expert advice in relation to refinancing options for its existing loans and will also be asked to provide further advice on the debt strategy going forward.
- It is proposed that the Council consider these matters in one (or a number of) workshops, commencing on 28 May 2020.  
Workshops and formal meetings are also being scheduled with the Council's Risk and Audit Panel.  
  
It is envisaged that the full Estimates would be the subject of formal Council consideration at a special Council meeting on 29 June 2020.
- 2020/21 will be a very difficult year. Setting the Estimates for 2020/21 allows the Council to maintain revenue and basic operations but it is clear that a longer-term (3-5 year) recovery and resilience plan is required for the organisation in addition to social and economic recovery activities undertaken by the Council for the community.
- Council's internal auditors, WL&F, are already assisting in scoping this work, which specifically will include a structural review of the City's business model, including revenues, expenses, assets and liabilities. The aim will be to develop a sustainable business model which enables the Council to build financial resilience and be more able to cope with future shocks.

- It is recommended that we undertake a process to inform and explain the Council's budgetary position to its community and engage with its community through 2020/21 regarding the long term recovery strategy.

**Issues requiring further Council consideration**

At its meeting on 27 April 2020, the Council asked that the General Manager undertake a review of the allocations to the Taste of Tasmania and Dark Mofo:

- **Taste of Tasmania**

- The future landscape of events has changed dramatically as a result of Covid-19. The future of many events in the immediate future is in doubt and the Taste of Tasmania is no exception. The Taste averages 30,000 to 35,000 people through the gates in a day. In recent years there have been days when that number has been in excess of 50,000 people. The site is at times extremely busy with peak loads in the shed and at the entertainment stages meaning that people are in very close proximity to each other for long periods of time.
- Many commentators are suggesting social distancing is here to stay for some time – at least until a vaccine for Covid-19 is developed and distributed – which could be 18 months away.
- There has been no indication yet of when or how large scale outdoor events such as the Taste should proceed – in fairness, it is too early for government to accurately give such a commitment.
- It is difficult to forecast how an event the scale of the Taste could practically work in an environment where social distancing is likely to be mandated. While not impossible to develop a process for a large event like the Taste, it is the firm recommendation of officers there are too many unknowns at this stage to be able to effectively plan for the Taste. Ideally planning should have already well and truly commenced for this year's event with sponsors engaged and contracts for services being called for. Due to the uncertainty, none of this has been possible. Indeed the likelihood of commercial sponsorship at any meaningful event would seem remote.
- Council officers are in discussions with the State Government in respect to the Government's sponsorship of the Taste. Further advice on this issue will be provided to the Council.
- Overlay upon this the Council's own financial position and the vast call on its funds in a Covid-19 recovery period and it is difficult to justify budgeting \$900,000 to \$1million on an event that is unlikely to proceed when at this time the Council really needs the money elsewhere.
- Accordingly it is recommended that the Taste not proceed this year due to the number of uncertainties for large events coupled with Council's need to reprioritise funding for the coming year.
- Having said this, there is no doubt 2020 has been and will be an extremely hard year for our community and our businesses and a smaller celebration of this could be a fitting way to see out the year. As an alternative, and subject to public health restrictions, it may be feasible to run a smaller, shorter duration event around New Year's Eve.

Accordingly Officers are considering a reduced amount to be allowed for in the draft Estimates. The event concept is still to be developed and it is proposed that I be delegated authority to progress this and keep the Council regularly updated.

- **Dark MoFo**

- At this time there is not the financial ability to budget for a cash sponsorship of Dark MOFO. Similarly it is proposed there will be no allocation for any other sponsorships in 2020/21 (Eg Hobart Hurricanes and Hobart International tennis). With regard to Dark MOFO, should it proceed, it is proposed that as a one-off the Council could consider granting the free use of Council (Taste of Tasmania) equipment such as the kitchens, tables and chairs. It should be noted that this needs to be a one off as the use of this equipment does create 'wear and tear' which under normal circumstances the hire fee is supposed to cover. It is noted that due to previous decisions to waive hire fees for the equipment for a range of events, there has been considerable cost incurred to maintain this equipment, which traditionally has had to come out of the Taste budget.

## **Community Recovery**

- The City of Hobart's COVID-19 **Social Recovery Plan** guides the work of the organisation when responding to the human and social recovery needs of the community throughout and following the COVID-19 situation.
- Elected members will be aware that the Premier recently announced the establishment of a state wide economic and community recovery advisory group to be chaired by Mr Don Challen. There is little detail around the exact remit of this group at this time but it is proposed that a joint submission be made with the other three Hobart metropolitan councils providing information and input relevant to issues in Greater Hobart.  
It is proposed that the Council authorise me to participate in making the submission.
- At its March meeting, the Council resolved to form its own economic and business recovery advisory group at the appropriate time. However given the above work being undertaken by Council staff and the formation a business group to advise on the business grants process it is submitted that, until the activities of the State wide group become clear, it is not necessary yet to formalise an arrangement for the City.
- Officers are also developing an **economic recovery plan** for the City. This plan in part will take its cue from the State's Economic and Social Recovery Advisory Group. However importantly officers are conducting a wider global search as to how key cities around the world are looking to manage economic recovery.

In addition Council staff are surveying a large number of Hobart businesses to directly ascertain their needs. So far over 100 businesses have been interviewed.

**City Government Arrangements**

- An initial budget workshop will be held on 28 May 2020 to provide Elected Members with an initial briefing.

Further workshops may be required prior to formal consideration of the Estimates by the Council at a special meeting proposed for 29 June 2020.

- The next scheduled Council meeting is proposed to be 22 June with Council Committees remaining in abeyance until that time.
- Current arrangements for planning delegations are also proposed to remain in place for that time, noting that Elected Members may 'call in' any application for Council consideration.
- During the abeyance of Committees, a number of responses to Questions Without Notice have been provided. In order to finalise these, a separate report attaching the responses is included on this agenda.

**RECOMMENDATION*****That:***

1. ***That the information be received and noted.***
2. ***The Council note the Financial Report as at 31 March 2020 and approve the changes to the 2019/20 Estimates listed in tables 2,3,6 and 10 of Attachment A, the financial impacts of which are to decrease the underlying result by \$7.64M to a deficit of \$9.53M***
3. ***The Council note actions taken by the General Manager since the last regular Council meeting on 27 April 2020 in responding to the Covid-19 emergency, as well as those other significant Council activities outlined in this report.***
4. ***The Council note amendments to the Council approved 2019/20 capital works program as outlined at Attachment B.***
5. ***The Council continue to authorise the General Manager to take all further actions necessary to address the Covid-19 pandemic for the period from 26 May to 22 June 2020 inclusive.***
6. ***The Council pursuant to Section 6(3) of the Land Use Planning and Approvals Act 1993, delegate the General Manager and Director City Planning to determine all applications that would otherwise be determined by the City Planning Committee or the full Council unless called in by an Elected Member for the period from 26 May to 22 June 2020 inclusive.***

7. *The Council note the information provided in this report regarding preparation of the Estimates for 2020/21 and note that a workshop on the Estimates will be held on 28 May 2020 for elected Members to receive an initial briefing.*
8. *The Council approve the proposed 2020/21 capital works program as outlined in Attachment E for inclusion in the 2020/21 draft Estimates noting additional projects which could be progressed subject to securing external grants (Attachment F).*
9. *Officers progress the preparation of a Recovery and Resilience Plan for the organisation with the support of the Council's internal auditors, including a structural review of the City's business model, including revenues, expenses, assets and liabilities. The aim will be to develop a sustainable business model which enables the Council to build financial resilience and be more able to cope with future shocks.*
10. *The General Manager undertake a process to inform and explain the Council's budgetary position to its community and engage with its community through 2020/21 regarding the long term recovery strategy.*
11. *The Council not proceed with the Taste of Tasmania for the 2020/21 year. Further the Council delegate to the General Manager the development and delivery of an alternative New Year's Eve event should Covid-19 restrictions make such an event practical. To that end, an appropriate allocation be included in the 2020/21 draft Estimates.*
12. *The Council resolve that for the 2021 Dark MOFO, should it proceed, no cash sponsorship be payable and that the event organisers be offered the free use of the Taste of Tasmania equipment in lieu. This decision be reviewed in December 2020.*
13. *The Council authorise the General Manager to participate in making a joint submission to the Premier's Economic and Social Recovery Advisory Council with the other three Hobart metropolitan councils providing information and input relevant to issues in Greater Hobart.*

**14. The Council note that the next scheduled Council meeting will be 22 June 2020 and that Council Committee meetings remain suspended.**

*As signatory to this report, I certify that, pursuant to Section 55(1) of the Local Government Act 1993, I hold no interest, as referred to in Section 49 of the Local Government Act 1993, in matters contained in this report.*



N D Heath  
**GENERAL MANAGER**

Date: 22 May 2020  
File Reference: F20/51605; 16/119

Attachment A: Council's Financial Report as at 31 March 2020 ↓  
Attachment B: Capex Projects Completed, Underway or Deferred ↓  
Attachment C: Planning Applications Approved Under Delegation ↓  
Attachment D: Resilient Hobart Quick Response Grants ↓  
Attachment E: Capital Works Program 2020/21 ↓  
Attachment F: Capital Works Program Grant Requests ↓





# Financial Report

## Period Ending 31 March 2020

Financial Year 2019-20



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## **1. Introduction**

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The purpose of this report is to provide a high level summary of: -

- Council's financial position as at 31 March 2020,
- the results of operations for the first nine months of the 2019-20 financial year,
- the forecast end of year results, and
- progress towards the achievement of Council's financial sustainability outcomes.

The report also seeks to have the 2019-20 estimates (budget) amended to take account of expected differences from budget at 30 June 2020 (permanent variances) including specifically the impact of COVID-19 on the City's revenue and expenditure.

Significant work has been undertaken to review budgets to reflect impacts to revenue including parking and fees & charges and reduce expenditure to reflect focus on essential service provision for the City.

Council's financial direction is enunciated in its Long-Term Financial Management Plan (LTFMP) first adopted by Council in October 2010. At this time, it was also resolved that annual Council budgets would be prepared within the context of the LTFMP.

The primary objective of the LTFMP is to achieve financial sustainability. The eight measures adopted in the LTFMP for the purpose of measuring financial sustainability are set out in this report (refer section 9) along with an indication as to whether targets for each are expected to be achieved in 2019-20.

## 2. Operating

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As at 31 March 2020 the revised forecast end of year result was an **underlying deficit** of \$9.53M being \$10.08M less than the original budget and \$7.64M less than the December forecast due to the factors listed in tables 2 and 3 below. The history for the year has been: -

• Original budget forecast	\$0.55M surplus
• Inclusion of carry-forwards from 2018-19	\$0.33M surplus
• September revised forecast	\$0.41M surplus
• December revised forecast	\$1.89M deficit
• March revised forecast (this report)	\$9.53M deficit

The main reasons for the changes have been:

September quarter: The decline in the underlying surplus was due to the inclusion of the 2018-19 carry forwards and a reduction in expected interest revenue, partially offset by transfers to the capital budget for costs associated with the Navision Implementation Project.

December quarter: The decline was due to expected increases in asset write offs, depreciation and a workers compensation burner adjustment. These costs were partially offset by significant operational budget savings. Further adjustments in expenditure would have been necessary in the remainder of the financial year to fully address the shortfall. The Covid-19 situation however has overtaken this work and the City now requires significantly greater changes in financial arrangements for the balance of 2019/20 and beyond.

March quarter: The decline was due to the impact of operational shutdowns across Council as a consequence of Covid-19 and additional increases identified for asset write-offs.

Table 1 (Income Statement) shows the **original** 2019-20 budget, the **revised** 2019-20 budget, and the projected year-end result.

It also compares actual expenses (by expense type) and actual revenues (by revenue type) to the end of March (YTD Actual) with what was expected at the same stage (YTD Budget). The difference between the two is the variance, and this is also expressed as a percentage of the YTD budget. It should be noted that as this represents the situation as at 31 March 2020, the variances columns do not show the full expected impact of Covid 19. These expected impacts are however included in the forecast year-end columns and are documented in detail in Tables 2 and 3.

Table 1: Income Statement as at 31 March 2020

		Ref	YTD Actual (\$,000)	YTD Budget (\$,000)	Variance Fav/(Unfav) (\$,000)	Variance %	2019-20 Original Budget (\$,000)	2019-20 Revised (Approved) Budget (\$,000)	Forecast Year-End Result (\$,000)
<b>Expenses</b>									
	Labour	2.1	48,247	47,331	(916)	(1.9%)	62,117	62,965	61,057
	Materials and Services	2.2	25,642	25,270	(372)	(1.5%)	33,173	32,534	30,333
	Energy Costs	2.3	1,538	1,576	38	2.4%	2,318	2,318	2,220
	Finance Costs	2.4	1,254	1,254	(1)	(0.1%)	2,334	1,672	1,726
	Fire Levy		8,541	8,541	(0)	(0.0%)	11,388	11,388	11,388
	Depreciation		17,580	17,580	(0)	(0.0%)	22,032	23,440	23,440
	Asset Write-offs	2.5	2,973	3,000	27	0.9%	2,202	3,252	4,874
	Bad Debts		(0)	0	0	0.0%	351	351	351
	Other Expenses	2.6	3,655	3,638	(17)	(0.5%)	4,932	4,932	4,745
	<b>Total</b>		<b>109,430</b>	<b>108,189</b>	<b>(1,241)</b>	<b>(1.1%)</b>	<b>140,846</b>	<b>142,852</b>	<b>140,134</b>
<b>Revenues</b>									
	Rates and Charges	2.7	66,362	66,092	271	0.4%	88,394	88,405	88,493
	Fire Levy Commission		342	342	(0)	(0.0%)	455	455	455
	Fines	2.8	5,607	6,360	(753)	(11.8%)	8,530	8,480	6,026
	Fees and Charges - Car Parks	2.9	7,834	8,474	(640)	(7.6%)	11,218	11,298	8,929
	Fees and Charges - On Street Parking	2.10	5,135	5,535	(400)	(7.2%)	7,389	7,380	5,545
	Other Fees and Charges	2.11	11,803	12,076	(273)	(2.3%)	15,371	15,466	12,861
	Operating Grants	2.12	1,659	1,450	209	14.4%	3,226	3,257	3,257
	Interest	2.13	293	288	5	1.7%	930	385	412
	Rents	2.14	3,053	3,130	(77)	(2.4%)	3,715	3,665	3,543
	Tas Water Distributions	2.15	1,086	1,086	(0)	(0.0%)	2,172	2,172	1,086
	<b>Total</b>		<b>103,174</b>	<b>104,832</b>	<b>(1,658)</b>	<b>(1.6%)</b>	<b>141,400</b>	<b>140,962</b>	<b>130,606</b>
	<b>Underlying Result</b>		<b>(6,256)</b>	<b>(3,358)</b>	<b>(2,899)</b>	<b>(86.3%)</b>	<b>553</b>	<b>(1,890)</b>	<b>(9,528)</b>

**Operating Budget Changes Requested – Requiring Council Approval**

Tables 2 and 3 list budget items which are expected to differ from budget at year-end. Changes to budget are therefore requested.

Table 2: Expenses - Budget Changes Requested – Requiring Council Approval

Ref.	Expenses Category	Increase/ (Decrease)	Explanation
2.1	Labour	\$1908K decrease	<p>Includes decreases for:</p> <ul style="list-style-type: none"> <li>Wage and salaries \$2066K and external labour \$36K for reductions identified across all Divisions in the March cost savings review due to reduced income forecasts as a consequence of Covid-19.</li> </ul> <p>Includes increases for:</p> <ul style="list-style-type: none"> <li>DBSS contribution \$155K following actuarial report, and</li> <li>Transfers to Materials and Services \$39K.</li> </ul>
2.2	Materials & Services	\$2201K decrease	<p>Includes decreases for:</p> <ul style="list-style-type: none"> <li>\$1688K for reductions identified across all Divisions in the March cost savings review,</li> <li>Transfers to Property Plant and Equipment for City Cleansing equipment \$20K,</li> <li>Transfers to wages and salaries \$66K for City Amenity and Community Life,</li> <li>Transfers to capital projects for City Innovation \$221K, and</li> <li>Reductions in forecasted expensed projects \$206K.</li> </ul>

2.3	Energy Costs	\$98K decrease	Due to decreased forecasts resulting from COVID-19 operational shutdowns.
2.4	Finance Costs	\$54K increase	Due to the timing of borrowings and variances on forecasted interest rates.
2.5	Asset Write Off	\$1622K increase	Based on latest forecasts as at 31 March 2020.
2.6	Other Expenses	\$187K decrease	Includes decreases for: <ul style="list-style-type: none"> <li>• Rate remissions \$2K,</li> <li>• Audit fee \$3K, and</li> <li>• Operating Grants \$182K.</li> </ul>

**Table 3: Revenues - Budget Changes Requested – Requiring Council Approval**

Ref.	Revenue Category	Increase/ (Decrease)	Explanation
2.7	Rates	\$88K increase	Due to development in the city partially offset with reductions in late payment penalty and interest charges.
2.8	Fines	\$2454K decrease	Due to a deterioration in parking fines against budgeted performance as a consequence of Covid-19.
2.9	Fees and Charges – Car Parks	\$2369K decrease	Due to a deterioration in car park usage against budgeted performance as a consequence of Covid-19.
2.10	Fees and Charges – On Street Parking	\$1835K decrease	Due to a deterioration in on-street meter collections against budgeted performance as a consequence of Covid-19.
2.11	Other Fees and Charges	\$2605K decrease	Due to the impact of operational shutdowns across Council as a consequence of Covid-19.
2.13	Interest	\$27K increase	Due to higher than expected interest revenue than originally forecast.
2.14	Rents	\$122K decrease	Due to the impact of rent reductions for Council owned properties.
2.15	Tas Water Distributions	\$1086K decrease	Based on advice received from Tas Water due to impact of Covid-19.

### 3. Property, Plant and Equipment

Council owns a significant amount of plant and equipment. Each year, items of plant and equipment are replaced in accordance with relevant asset management plans. From time to time, Council also purchases parcels of property necessary to meet its strategic objectives.

The tables below show a summary of property, plant and equipment expenditure (net of proceeds obtained from the sale of assets) compared to budget. This includes carry-forward budgets of \$2.46M from 2018-19 approved by Council on Agenda Item 9 of its meeting on 17 June 2019.

**Table 4: Plant and Equipment Expenditure (Net of Sale Proceeds) as at 31 March 2020**

Division	Net Amount Spent (\$,000)	2019-20 Budget (including carry-forwards) (\$,000)	% Spent	Amount Unspent (\$,000)
General Manager	9	70	13.33%	61
City Governance	16	88	17.70%	73
City Amenity	2,159	3,850	56.09%	1,691
Community Life	105	486	21.62%	381
City Planning	17	15	111.16%	(2)
City Innovation	369	1,832	20.16%	1,462
<b>TOTAL</b>	<b>2,675</b>	<b>6,342</b>	<b>42.19%</b>	<b>3,666</b>

The City Innovation Division budget is mainly comprised of information technology equipment. The City Amenity Division budget is mainly comprised of trucks, heavy plant, light vehicles and minor equipment items. The Community Life Division budget is mainly comprised of requirements for the Christmas decorations, DKHAC and Salamanca Market.

**Table 5: Property (Net of Sale Proceeds) as at 31 March 2020**

Property	Net Amount Spent (\$,000)	2019-20 Budget (including carry-forwards) (\$,000)	% Spent	Amount Unspent (\$,000)
89 Doyle Ave, Lenah Valley	172	0	0.00%	172



**Property, Plant and Equipment Budget Changes Requested – Requiring Council Approval**

Table 6 lists budget items which are expected to differ from budget at year-end. Changes to budget are therefore requested.

**Table 6: Budget Changes requested – requiring Council approval**

Description	Adjustment Increase / (Decrease) \$'000	Reason for adjustment
City Cleansing	20	Transfer to operating for purchase of minor equipment
Salamanca Market	(70)	Transfer funds to DKHAC refurbishment
Fleet Operations - Major Plant	(500)	Budget reduction
Fleet Operations - Minor Plant	(100)	Budget reduction
<b>Net Increase / (Decrease) in PPE</b>	<b>(650)</b>	

#### 4. Projects

Projects include capital expenditure on Council's infrastructure assets in accordance with relevant asset management plans, and include both 'asset renewal' and 'new assets'.

The tables below show a summary of expenditure against budget for projects. Budgets have been increased to reflect the 2018-19 carry forward budgets approved by Council on Agenda Item 9 of its meeting on 17 June 2019. This includes \$1.53M for externally funded capital projects and \$20.96M for internally funded capital projects.

**Table 7: Project Expenditure as at 31 March 2020 – Summary**

Division	Amount Spent (\$,000)	2019-20 Budget (including carry-forwards) (\$,000)	% Spent %	Total Unspent (\$,000)
General Manager	0	0	100.0%	0
City Governance	656	1,002	65.4%	347
City Amenity	15,814	29,967	52.8%	14,153
Community Life	684	1,375	49.7%	692
City Planning	400	2,355	17.0%	1,955
City Innovation	914	1,834	49.9%	919
Doone Kennedy Hobart Aquatic Centre	612	9,276	6.6%	8,664
Public Infrastructure Fund	6,764	10,754	62.9%	3,990
Parking	150	2,083	7.2%	1,932
Bushland Fund	7	161	4.6%	153
<b>Project Expenditure</b>	<b>26,001</b>	<b>58,807</b>	<b>44.2%</b>	<b>32,806</b>

**Table 8: Deferred Projects**

Project	(\$,000)
No projects currently deferred	0
	0

Some particular projects/programs which have significant amounts unspent are listed in Table 9 below:

**Table 9: Project Examples – Significant Budgets Remaining**

Project	Amount spent (\$,000)	2019-20 Budget (including carry- forwards) (\$,000)	% Spent %	Amount unspent (\$,000)
DKHAC - Asset Management	612	9,276	6.6%	8,664
Buildings	2,022	6,211	32.6%	4,189
New Town Retail Precinct Upgrade	241	1,607	15.0%	1,367
Pinnacle Road Guardrail Renewal	93	1,489	6.2%	1,397
Civil Works Program	3,120	5,595	55.8%	2,475
Overlay Program	803	2,687	29.9%	1,884
Stormwater Program	3,046	2,532	120.3%	-514
Sporting Facilities Renewal Program	322	1,638	19.7%	1,316
Footpaths Program	414	1,621	25.5%	1,207
Other - Unspent less than \$1 Million	15,329	26,150	58.6%	10,821
	<b>26,001</b>	<b>58,807</b>	<b>44.2%</b>	<b>32,806</b>

**Project Budget Changes Requested – Requiring Council Approval**

Table 10 lists budget items which are expected to differ from budget at year-end. Changes to budget are therefore requested.

**Table 10: Budget Changes Requested – Requiring Council Approval**

Description	Increase / (Decrease) \$'000
<b>Expensed Projects</b>	
Fire Trails Project Management Services	8
Removal of Lansdowne Crescent Playground	(25)
Solar Panels	11
<b>Transfer to Reserves - 20/21</b>	
Domain Summit Public Convenience	(100)
Domain Summit Facilities	(250)
Darcy St Wall Replacement	(180)
John Turnbull Oval subsoil drainage	(200)
Sandown Park 2 Drainage	(200)
Sandown Park 2 Irrigation	(50)
<b>Reallocations - between Renewals and New Asset Projects</b>	
Fire Trail Upgrades	(250)
Big Bend Fire Trail Upgrade	250
Hbt Central Car Park Public Convenience	50
Public Convenience accessibility upgrade	(50)
West Hobart Oval Public Convenience	(74)
Swan St Public Convenience Building Renewal	34
TCA HC Smith Stand - Player Change	40
Fire Trail Upgrades	(24)
McDermotts Fire Trail	3
Lake Fenton Pipeline Firetrail Upgrade	21
Swan St Public Convenience Renewal	129
Hobart Central Public Conv. Refurbishment	19
Recycling Bins Parks and Sports Fields	(3)
Parks Seating	(5)
Recycling Bins Parks and Sports Fields	3
St Andrews Park Lighting Replacement	(55)
Plaister Stand Lift - Design	34
West Hobart Oval 3 x Aluminium Seats	5
Lower Queenborough Oval bitumen	(78)
TCA Ground Southern Gravel Car Park	(49)
Energy Savings Action Plan	15
North Hobart Change Rooms Refurbishment	(15)
Bathurst St - Campbell to Brooker	(187)
Implementation of Stormwater	(34)
Stormwater Minor Works	(132)
Lefroy St 8 Stormwater	3
Salamanca Plce DN300RCP SW	132
2A Mitah Cres Outlet Improvements	(3)
Princes St - King St	34
Collins St/Hobart Rivulet Linear Park	187

Description	Increase / (Decrease) \$'000	
<b>Other - Capital</b>		
DKHAC Major Refurb & Upgrade Works	70	
Fire Trail Upgrades	(8)	
Install 2 bubblers - at John Kennedy Park	2	
Parks Other Assets	(10)	
Kalang Ave Playground	25	
Town Hall Annexe Car Park Deck	(41)	
Mornington Nursery Prop. House	(1)	
Lady Franklin - Stonework	(6)	
Wellesley Park Pavilion - Roof	(4)	
Domain Beaumaris Depot Shed 3	(90)	
DKHAC 50m and Dive Pool Retrofit	(50)	
DKHAC Plant Renewals	(418)	
Buildings Major Maintenance Works	(115)	
DKHAC Painting Pool Hall & Building	(200)	
DKHAC Pool Hall Concourse Tile Renewal	(448)	
Asset system implementation	96	
Project and Portfolio Implementation	125	
	<b>-2,060</b>	

**5. Cash**

Table 11 shows the composition Council's cash balances which were expected at 30 June 2020.

**Table 11: Composition of Cash Balance**

	As at 30 June 2019 (\$,000)	Expected 30 June 2020 (\$,000)
Contributions in Lieu of Public Open Space *	114	114
Contributions in Lieu of Parking *	135	135
Heritage account	1,549	1,503
Unspent grants	1,532	0
Plant and equipment carry-forwards	2,467	2,000
Bushland fund	182	232
McRobies Gully tip site rehabilitation	3,671	3,866
Queens Domain Facility Upgrades	1,339	1,339
Other project carry-forwards	17,758	7,573
Public Infrastructure Fund	1,750	1,750
Refundable deposits *	1,534	1,534
Future asset renewal reserve	(11,906)	(316)
	<b>20,125</b>	<b>19,730</b>

\* no change has been assumed.

Table 11 demonstrates that the cash balance is not "un-utilised funds". Rather, all of the cash balance is either externally restricted or allocated by Council to particular purposes.

The above table also shows that the future asset renewal reserve (total cash less reserved amounts) continues to be negative in 2019-20. This situation results from Council's expanded capital works program which will exhaust cash balances, and necessitate borrowings. This means that the aggregate of reserved amounts exceeds the available cash balance. Of itself, this is not a concern because the majority of reserved amounts can be utilised for other purposes by Council decision, and not all amounts are required at the same point in time. However, balances and cash flow requirements will need to be closely monitored and further refined to ensure adequate liquidity.

Table 11 shows that Council's cash balance at 30 June 2020 is expected to be around 19.73M, subject to the final capital expenditure outcome.

**6. Loans**

Table 12 below shows the composition of Council's loan portfolio as at 31 March 2020.

**Table 12: Loan Balances as at 31 March 2020**

Lender	Loan Amount (\$,000)	Principal & Interest (P&I) or Interest	Drawdown Date	Term (years)	Maturity Date	Interest Rate (fixed)	Balance (\$,000)
C'wealth Bank	4,800	P&I	30/06/2006	30	30/06/2036	6.41%	3,656
Tascorp	1,750	P&I	30/06/2010	10	30/06/2020	6.48%	116
Tascorp	1,850	P&I	30/06/2011	10	30/06/2021	6.24%	355
Tascorp	5,000	P&I	29/06/2012	10	29/06/2022	4.89%	1,485
Tascorp	2,500	P&I	28/06/2013	10	30/06/2023	5.13%	1,022
Tascorp	2,375	P&I	30/06/2014	10	30/06/2024	4.56%	1,202
National	10,000	P&I	29/06/2018	15	30/02/2033	4.02%	9,238
Tascorp	20,000	P&I	18/01/2019	15	18/01/2034	3.59%	18,973
							<b>36,047</b>

Table 12 shows that as at 31 March 2020 Council had eight loans totaling \$36.05M, with annual servicing costs totaling \$5.441M (3.85% of revenues). The Commonwealth Bank loan taken out in 2006 was used to purchase land at Porter Hill, and has a thirty year term. The National Australia Bank loan taken out in 2018 and the Tascorp loan taken out in 2019 have been used to fund capital works and both have a fifteen year term. All other loans have terms of ten years.

In all cases, principal and interest is paid half-yearly, and the interest rate is fixed for the term of the loan. The weighted average interest rate of the above loans is 4.15%.

The only security Council has offered for the above loans is future revenues - no Council assets have been pledged as security for loans.

Since 31 March, Council has taken up additional borrowings of \$20M. The loan was taken out with the National Australia Bank and has a 15 year term with an interest rate of 2.45%.

## 7. Loan Guarantees

Council has provided the following loan guarantees for which the principal borrowing amount is shown in Table 13 below: -

**Table 13: Loan Guarantees Principal Borrowing Amounts**

Association	Principal Borrowing Amount (\$'000)
Southern Tasmanian Netball Association	631
Hockey Tasmania	1,500
Buckingham Bowls Club	50
Derwent Sailing Squadron	4,100
<b>TOTAL</b>	<b>6,281</b>

Council's maximum liability is \$6.281M based upon the original commitments provided.

A summary of the loan guarantor repayment arrangements is shown in Table 14 below:

**Table 14: Loan Guarantor Repayment Arrangements**

Borrower	Lender	Guarantee Amount (\$'000)	Balance at 31 March 2020 (\$'000)	Repayment Arrangements (Per Month)
Southern Tasmanian Netball Association	Westpac	631	227	Re-draw facility on loan being utilised.
Hockey Tasmania	Tasmanian Perpetual Trustees	1,500	1,000	Interest only paid in arrears per quarter.
Buckingham Bowls Club	Bendigo	50	0	Re-draw facility on loan.
Derwent Sailing Squadron	CBA	4,100	4,000	Interest only for 2.5 years
<b>TOTAL</b>		<b>6,281</b>	<b>5,227</b>	

All loans are being serviced within required arrangements. The limit of Council's potential exposure is currently is \$5.227M. Officers have contacted each borrower to ensure that during Covid-19 loan repayments can continue to be met when due.



## 8. Financial Sustainability Indicators

As outlined in Council's LTFMP, eight financial sustainability measures have been adopted for the purpose of measuring Council's financial sustainability.

- a. Indicators 1-2 are measures of profit performance and the extent to which expenses are covered by revenues.
- b. Indicators 3-4 are measures of indebtedness and the amount council owes others (loans, employee provisions, creditors) net of financial assets (cash investments and amounts owed to council).
- c. Indicator 5 measures the proportion of income required to meet net interest costs.
- d. Indicators 6-8 are measures of asset management.

Council's performance against the eight financial sustainability indicators is shown in Table 15 below.

**Table 15: Performance against Financial Sustainability Indicators**

Indicator No:	Description	Target (original budget) 2019-20	Sep Qtr Forecast for 2019-20	Dec Qtr Forecast for 2019-20	March Qtr Forecast for 2019-20	Target Met	Benchmark	Benchmark Met (forecast)
1	Underlying Surplus	553,000	413,000	(1,890,000)	(9,528,000)	x	Breakeven or better	x*
2	Underlying Surplus ratio	0.39%	0.3%	-1.3%	-7.3%	x	0 to 2%	x*
3	Net Financial Liabilities	49,262,565	49,124,000	56,300,000	59,104,000	x	\$0 to \$141M	✓
4	Net Financial Liabilities ratio	34.8%	35.0%	40.0%	45.3%	x	0 to 50%	✓
5	Net Interest Expense Cover ratio	0.93%	1.02%	0.85%	0.94%	✓	7.00%	✓
6	Asset Sustainability ratio *	99.9%	99.9%	93.9%	93.9%	x	100%	✓
7	Asset Consumption ratio	52.7%	52.7%	56.4%	56.3%	✓	40% to 80%	✓
8	Asset Renewal Funding ratio	69.6%	100.0%	100.0%	100.0%	✓	100%	✓

\*Table 15 shows that budget targets for most of Council's financial sustainability indicators are not expected to be achieved in 2019-20. However, benchmarks are still expected to be achieved (or exceeded) in most cases except benchmarks for indicator 1 and 2 are not expected to be met due to impacts of Covid-19.



15/18

5 May, 2020

**MEMORANDUM: LORD MAYOR  
DEPUTY LORD MAYOR  
ELECTED MEMBERS**

### **WORKS DELIVERED, ONGOING, DEFERRED 2019/2020**

The City 19/20 Budget has been impacted by the COVID-19 Pandemic, as a result a review of the 19/20 Capital Works program has been completed.

Numerous projects have already been complete and a number of others are underway.

As advised, some projects (around the CBD) will be brought forward for completion whilst the city is quiet.

A number of other projects have been deferred. Deferrals are projects that have not commenced, for which funding is not available in the 19/20 financial year and some that have had their delivery delayed for other reasons.

A summary of the status of each project in the 19/20 Capital Works program follows;

Projects Delivered 2019/20	
Program	Project Description
New	Bushlands Operations Depot - Electronic Security Matters
New	Solar Array Installations on Council Buildings 2018- 2019
New	Elizabeth St Mall Information Booth Renewal
New	Action 18 - Tasman Highway Shared Bridge
New	Woodcutters Road footpaths and pedestrian island
New	Wellwood Street - Creek Road - Raised Pedestrian Crossing
New	South Hobart Pedestrian Crossing
New	Swan St Public Convenience Building Renewal
Renewal	Solar Array Installations on Council Buildings 2016 - 2017
Renewal	Pinnacle Toilet Internal Refurbishment - Extensive Tiling
Renewal	Elizabeth St Mall LED Lighting Renewal
Renewal	TCA Indoor Cricket Pavilion Structure & Path Refurbishment
Renewal	TTIC - Connect Fire Indication Panel to Tasmanian Fire Service
Renewal	Wellesley Park Pavilion - Roof Renewal Over Old Section

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Projects Delivered 2019/20	
Renewal	Town Hall Bitumous Roof Renewal/Patching
Renewal	Clearys Gates Plant & Carpenters Workshop Heating Upgrade
Renewal	Town Hall Auditorium - Uplighting Upgrade to LEDs
Renewal	Lady Franklin - Stonework and Jointing Repairs
Renewal	New Town Oval Toilet & Shower Refurbishment
Renewal	Electronic Security Access Control Works
Renewal	Domain Quarry Security Cameras
Renewal	Regatta ground Tram Depot and public toilet concept design
Renewal	Town Hall Annexe - AC Energy Efficiency and Occupant Comfort Upgrade
Renewal	2 Carriage Drive - Upstairs Internal Painting
Renewal	North Hobart Oval Changeroom Refurbishment Design
Renewal	New Town Sports Pavilion Changerooms Conversion
Renewal	Multi-Story Car Parks Emergency Management System Renewal
Renewal	DKHAC Safe Access to 50m Air Handling Unit in roof space
Renewal	Tracks & Related Structures - Bushland & Res. - Asset Repl
Renewal	McDermotts F/T
Renewal	Lake Fenton Pipeline Firetrail upgrade
Renewal	North South Interp Sign - Shooobridge
Renewal	Taste Tasmania - Yearly Amount
Renewal	Churchill Ave - Driveway Access No.454-462 - Skid Resistance Treatment
Renewal	St Andrews Park Lighting Replacement
Renewal	Remembrance Bridge Pathways
Renewal	Hobart Cultural Park Skate Park - Redevelopment
Renewal	Park Tree Planting Project 2018/19
Renewal	Street Tree Planting Project 2018/19
Renewal	Aberdeen St Lighting
Renewal	Melville Street Tree Planting Project 2018/19
Renewal	Mornington Skills Centre - asset renewals
Renewal	Nutgrove Beach Dune Stabilisation report
Renewal	Cornelian Bay Foreshore - concreting
Renewal	Queens Walk Oval Carpark Bollard & Wheel Stop Install
Renewal	Glenrose Playground Combination replacement
Renewal	Kalang Ave Playground Replacement of Combination Unit
Renewal	10 x Bench order for Multiple Parks
Renewal	Salamanca Square Synthetic Grass
Renewal	Long Beach Shade Sails - Replacement x 2
Renewal	Glenrose Park Edging - Rocks
Renewal	Parliament St Oval Barbecue Replacement
Renewal	Kalang Ave Playground Edging
Renewal	Marieville Esp - Margaret to Dead-end - Car Park & Access Improvements
Renewal	New Town Rd - Roope to Pedder - LK&C & Ash LFP

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Projects Delivered 2019/20	
Renewal	Lansdowne Cres - Entire Link - K&C, Footpath and Pedestrian Upgrades
Renewal	30A Mount Stuart Rd - Retaining Wall (Investigation / Works)
Renewal	Weerona Ave - Gillon to Head - Left Road Shoulder - R2R
Renewal	Cane St & Amelia St - Partial K&C , Ash FP and Overlay
Renewal	Hill St - Pine Intersection - Minor K&G and Overlay
Renewal	Edge Ave - Augusta to McCann - Partial RK&C and Conc RFP
Renewal	New Town Rd - Archer to Pedder - Partial RK&C + Ash RFP
Renewal	Haig St - Augusta to Doyle - Partial Ash L&R FP
Renewal	Parliament St - Princes to Lord - Ash L&R FP
Renewal	Derwentwater Ave - Sandy Bay Rd Cnr, K&C & LFP
Renewal	Railway roundabout light pole replacement
Renewal	Lansdowne Cres - Hill to Hill (Entire Section) - SAMI & Overlay
Renewal	Waterloo Cres - Hampden to Colville - Pavement Repairs & Overlay
Renewal	King St - Regent Intersection to Sandy Bay Rd - Overlay
Renewal	Newdegate St - Mellifont to Lochner - Stormwater Replacement and Road Reconstruction
Renewal	Cato Ave - Mellifont to Dead-end - Ash Footpath and Pavement Renewal
Renewal	Fraser St - Pedder to Clare - Reseal
Renewal	Dynnyrne Rd - Waterworks to Zomay - Spray Seal
Renewal	Bonnington Rd - Craigsides Junction - Inlay
Renewal	Liverpool St - Molle to Liverpool Cres - Reseal Prep
Renewal	Jutland St - Valentine to Head - Reseal Prep
Renewal	Macquarie St - Harrington to Barrack - Stormwater Job
Renewal	2017/18 Rehabilitation Program
Renewal	Recycling Centre Station x 7
Renewal	John Turnbull Park Shade Shelter
Renewal	TCA Ground Steps x 2
Renewal	St Johns Avenue Car Park - Resurface
Renewal	DAC - Bollard Replacement
Renewal	Queenborough Oval treated pine seating replacement
Renewal	New Town Cricket Nets - Synthetic Replacement
Renewal	New Town Net & Pole Works
Renewal	DAC - Asphalt Upgrade - Around Kiosk
Renewal	Queens Walk Car Park - gravel replacement partial
Renewal	South Hobart Tennis Court - tennis net replacement
Renewal	Sporting facilities Bollard Order
Renewal	Kalang Avenue Weldmesh Fence
Renewal	West Hobart Oval - Seating
Renewal	Installation of 40 Dog exercise Signs
Renewal	John Turnbull Park Replacement of Pathways
Renewal	Queenborough Oval Ticket box roof removal
Renewal	Lansdowne Cres - Alison St SW Upgrade

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Projects Delivered 2019/20	
Renewal	Salamanca Place Stormwater Replacement (DN300 & DN600)
Renewal	Clift Street to Providence Rivulet SW Upgrade
Upgrade	Hobart Rivulet Linear Park - Concrete Pathways Molle St to McKellar St
Upgrade	Caroline St to Woodcutters Rd - Pathway Upgrade
Upgrade	Cornelian Bay Footpath (Queens Walk - Cornelian Bay to Stainforth Crt - Ash L&R Footpath)
Upgrade	Mt Nelson No.245 – Road Drainage Improvements
Upgrade	King St - Grosvenor to Regent - Heavy Patching
Upgrade	Bromby Street & New Town Road - Pedestrian Improvements
Upgrade	Pipeline Trail - Fern Tree Park Master Plan
Upgrade	Drops Track rectification
Upgrade	Hobart Central Car Park Public Convenience Internal Refurbishment

Projects Ongoing 2019/20	
Program	Project Description
New	Phoenix Projects
New	Enterprise Information Management and Collaboration (Trim Replacement)
New	Connected Precincts Infrastructure (CCTV, Digital Signage, WiFi, Sensors)
New	Implementation of SW Strategy - Salamanca Stormwater Upgrade
New	CSR01 - Security Operations Centre Design & fit out
New	CSR05 - DKHAC / Brooker Bridge Fibre connection
Upgrade	CSR06 - Precinct Security Upgrade Morrison St, Condell Place, Salamanca, North Hobart, Elizabeth Street Bus Mall
Upgrade	Action 04 - Collins Street / Hobart Rivulet Linear Park Connection (ICAP)
Upgrade	South Hobart Community Centre
Upgrade	North Hobart Parking Expansion (Lefroy)
Upgrade	Fire trail upgrades
Upgrade	Action 14 - Salamanca Pedestrian Works Stage 2 - Morrison Castray Salamanca rationalisation
Upgrade	Action 02 - No 3 - Elizabeth Street Bus Mall - Construction
Upgrade	Intercity cycleway connect to city via Macquarie Point
Upgrade	Integrated Parking Systems (IPS) Project
Upgrade	Implementation Of Transport Strategy
Upgrade	Benjafeld Terrace - Darling Parade - Laneway Footpath Replacement
Upgrade	Creek Road - New Town to Wilks - Heavy Patching
Upgrade	Cycling Infrastructure - Implementation of Bicycle Plan Annual Allocation
Upgrade	DKHAC - Major Refurbishment & Upgrade Works
Upgrade	Bicycle Parking Stations in CBD
Upgrade	Traffic Project Master
Upgrade	AP06 - Campbell Street Upgrade (City Campus Project)
Upgrade	West Hobart Oval Public Conveniences Internal Refurbishment

Projects Ongoing 2019/20	
Upgrade	City Laneways - Access and Lighting Upgrades
Upgrade	Public Convenience - Annual Allocation for Accessibility Upgrades
Upgrade	Murray St No.90 - Accessible Parking - Traffic
Upgrade	Energy Savings Action Plan Initiatives
Upgrade	Action 10 - Waterfront Interpretation signage
Upgrade	Unnamed / Drops Climber Track
Upgrade	Forster St - On Road Bicycle Lane
Upgrade	Kemp St Commercial Waste & Recycling Receiving Facility
Upgrade	DDA CBD Tactile Installation
Upgrade	Liverpool Crescent - Pedestrian Improvements & Traffic Calming Measures
Renewal	Argyle St Car Park - Minor Structure Repairs
Renewal	Argyle St Car Park Passenger Lifts Renewal
Renewal	Buildings Compliance Works - Includes Leased Buildings
Renewal	Buildings Major Maintenance Works - Including Leased Buildings
Renewal	DKHAC Renewals
Renewal	Parking Systems Upgrade at HCC Car Parks
Renewal	99 Steps - 362 Liverpool Street
Renewal	Bathurst St - Campbell to Brooker - Partial Reconstruction (Contribution)
Renewal	Beaumont Rd - Brushy Creek Rd to No.10 - Overlay & Recon
Renewal	Birngana Ave - Waymouth to Niree - Pavement Repairs
Renewal	Bridge Design Allocations
Renewal	Browne St - Minallo to Warwick - Ash L&R FP
Renewal	Chimney Pot Hill Rd - Entire Link - Reseal Prep (Shape Correction)
Renewal	Cuthbert Ave - Giblin to Dead-end - Asphalt RFP
Renewal	Davey St - Outlet to Elboden - SAMI & Overlay
Renewal	Duke St - Regent to Parliament (inc. Regent St - Lord to Duke) - Ash. LFP
Renewal	Elphinstone Rd - Mortimer to Audley - Ash. LFP and Partial LK&C
Renewal	Giblin St - Pedder to Augusta - Partial Full Reconstruction
Renewal	Greenway Ave - Doyle to Ratho - Ash RFP
Renewal	Haig St - Augusta to Doyle - Partial Ash L&R FP
Renewal	Hall St - Entire Link (Inc 250m of Ridgeway Rd) - Reseal Prep & Drainage Improvements
Renewal	Hampden Rd - Colville St Intersection to Sandy Bay - Partial Pavement & Overlay
Renewal	Harrington - Collins to Victoria (inc junctions) - Overlay
Renewal	Hugos Lane - Forest to Amelia - Overlay
Renewal	Marlyn Rd - Strickland Ave junction - Major Patching
Renewal	Mt Stuart Lookout - Major Patching
Renewal	New Town Rd - Roope to Argyle - Pavement Repairs, SAMI & Overlay
Renewal	Oldham Ave - Bellevue to Burnside - Reseal Prep
Renewal	Pinnacle Road Guardrail Renewal - R2R
Renewal	Poles & Lighting - Yearly Amount

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Projects Ongoing 2019/20	
Renewal	Rattle St - Forster to Alfred - Partial Ash LFP
Renewal	Rupert Ave - Elizabeth to Mortimer - Reseal Prep
Renewal	Russell Cres - Sandy Bay to King - Partial L&R Ash FP
Renewal	Warwick St - Campbell to Brooker - RK&C and Ash RFP
Renewal	Weld St - Macquarie to Dead-end - Right Road Shoulder Improvements
Renewal	54 New Town - 20 Seymour Street DN750 SW Upgrade
Renewal	Flood recovery Annual Allocation
Renewal	New Town Rivulet Outfall - Bank Reinstatement
Renewal	Stormwater Minor Works Package (reactive flood projects)
Renewal	Sporting Bins - Yearly Amount
Renewal	Sporting Fences Walls & Edges - Yearly Amount
Renewal	Sporting Facilities Signage Renewal - I Yearly Amount
Renewal	Lower Queenborough Oval Lighting Replacement
Renewal	Lower Queenborough oval replace gravel with bitumen
Renewal	Truck Wash
Renewal	Litter Bin Renewals 19/20
Renewal	Middle Island Fire Trail Renewals
Renewal	Lenah Valley F/T - Repair of failed wall and upgrade to creek crossing
Renewal	Missing Link MTB connection
Renewal	Lenah Valley Track Bridge Replacements

Projects Deferred	
Program	Project Description
New	CSR03 - Mobile CCTV Trailer
New	CSR10 - Precinct Security Upgrade Sandy Bay Intersection
New	Tolmans Hill New Public Convenience
Upgrade	CSR12 - Precinct Security Upgrade Inner CBD
Upgrade	CSR13 - Precinct Security Upgrade Midtown
Upgrade	CSR14 - Precinct Security Upgrade Mawson Pavilion
Upgrade	New Town Retail Precinct Upgrade & Renewal Works Stage 1
Upgrade	Lenah Valley Rd - Creek Rd - Left Slip Lane
Upgrade	DKHAC - Major Refurbishment & Upgrade Works
Upgrade	North Hobart Parking Expansion (Lefroy)
Upgrade	Collins Street Uphill Bicycle Lane
Upgrade	AP08 - Castray Esplanade Upgrade (ICAP)
Upgrade	Swan Street Reserve Refurbishment
Upgrade	Lower Sandy Bay Playground Toilet Renewal
Upgrade	Huon Road Uphill Widening
Upgrade	Elizabeth Street Retail Precinct Upgrade (Midtown)
Upgrade	Queens Domain Master Plan - Beaumaris Zoo Precinct Planning
Renewal	John Turnbull Oval subsoil drainage replacement
Renewal	Waterworks Site 2 Shelter Renewal



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Projects Deferred	
Renewal	Sandown Park 2 Drainage
Renewal	Sandown Park 2 Irrigation
Renewal	Boatshed Carpark Replacement
Renewal	Waterworks Master Plan
Renewal	Beaumont Rd SW improvements
Renewal	D'Arcy to Denison St Stormwater Upgrade Stage 2
Renewal	York St - Regent to Proctors - Reseal Prep
Renewal	Athleen Avenue - Bealey to Sharps - Full Reconstruction
Renewal	Federal Street - Elizabeth to Argyle - RK&C and Conc RFP
Renewal	Lower Jordan Hill - Mellifont to Andrew - Embankment Stabilisation
Renewal	Melville St - Campbell to Argyle - Partial LK&C & Ash LFP
Renewal	Montagu St - Hickman to Sorell (inc. Douglas - Montagu to Oakely) - Major Patching
Renewal	Nelson Rd - Olinda to Nelson Close - Major Patching & Drainage Improvements
Renewal	Reynolds Crt - No.14 to No.16 Retaining Wall
Renewal	Warwick St - Argyle to Elizabeth - Partial Ash L&R FP
Renewal	Warwick St - Harrington to Hill - Ash Footpath and Pedestrian Access Improvements
Renewal	York St - Regent to Proctors - Reseal Prep
Renewal	DKHAC Pool Hall Concourse Tile Renewal and Scoreboard Renewal
Renewal	Domain Beaumaris Depot Shed 3 (Turf Wicket Clay Shed) Renewal
Renewal	Town Hall Annexe Car Park Deck Surface and Drainage Renewal
Renewal	D'Arcy St Wall Replacement
Renewal	2A Mitah Cres Outlet Renewal
Renewal	Hobart Rivulet Minor Repairs
Renewal	Upgrade Cascade Flood Monitoring Tower
Renewal	Waterworks Master Plan

(Glenn Doyle)

**DIRECTOR CITY AMENITY**

Copies for Circulation: General Manager  
Deputy General Manager  
Directors  
Project and Executive Officer Lord Mayor  
Senior Communications Office





22 May, 2020

**MEMORANDUM: LORD MAYOR  
DEPUTY LORD MAYOR  
ELECTED MEMBERS**

### **PERMITS ISSUED UNDER SPECIAL DELEGATION**

This memorandum is to provide the Elected Members with an update of the applications that have been determined by the Director City Planning under the special delegation from 24 March – 22 May 2020 inclusive.

Application No.	Address	Description	Permit Issue Date
PLN-20-35	17 Enterprise Road Sandy Bay	Partial Demolition, New Retaining Walls and Alterations	19/05/20
PLN-17-469	14 Dension Street, South Hobart	Partial Demolition, Outbuilding and New Stormwater Infrastructure	4/05/2020
PLN-20-64	14 Kooyong Glen, South Hobart	11 Multiple Dwellings, Front Fencing, Tree Removal, and Associated Works in the Road Reservation	27/04/2020
PLN-20-16	Elizabeth Street Road Reserve (Bus Mall) Hobart	Partial Demolition, Alterations, New Bus Shelter, Lighting, Street Furniture and Associated Works	22/04/220
PLN-20-154	53 Runnymede Street, Battery Point	Partial Demolition and Alterations	20/04/2020
PLN-19-655	34 Oldham Avenue, New Town	Partial Demolition, Extension and Alterations	20/04/2020
PLN-20-53	15 Degraives Street, South Hobart	Public Art Installation (One Bronze Sculpture)	20/04/2020

MISSION ~ Working together to make Hobart a better place for the community.

Created: 17/12/2012 Updated: 22/05/2020

special delegation decision -240320-140520.docx

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Application No.	Address	Description	Permit Issue Date
PLN-19-700	*41 Alexander Street, Sandy Bay	Partial Demolition, Extension, Alterations and Change of Use to Boarding House	09/04/2020
PLN-19-63	10 Selfs Point Road, New Town	Partial Demolition, Alterations and Extensions to Domestic Animal Breeding, Boarding or Training	02/04/2020
PLN-19-923	493 Nelson Road, Mt Nelson	Subdivision (One Lot and Balance)	30/3/2020

\*Note that this application was refused



(Neil Noye)

**DIRECTOR CITY PLANNING**



## COVID-19 RESILIENT HOBART QUICK RESPONSE GRANTS

The Community Life Division implemented the Resilient Hobart Quick Response Grant program on 9 April this year in order to provide support to community organisations addressing the immediate effects of COVID-19 community restrictions.

The grant program provides for individual creative and community grants of up to \$1,000 from a pool of \$22,000. Eligible projects must address the needs of the community or increase opportunities for creative expression resulting from the impacts of COVID-19.

The funds for this new stream have been sourced from the existing Creative, Community and Events Quick Response Grants.

A total of 22 applications have been submitted to date, with the following 14 applications approved. The assessment process is ongoing.

### **Wellspring Anglican Church**

Supporting a volunteer program that provides food and food vouchers to international students who are not eligible for government support.

### **A Fairer World**

Supporting isolated 'Students Against Racism' participants through the development of storytelling workshops to create stories of hope to share with other young people.

### **Women's Health Tasmania**

An eight week, online Tai Chi course for socially isolated senior women and young mothers recently discharged from hospital who have no family support.

### **Reconciliation Tasmania**

Reconfiguring the 'Youth Speak Out' conference to an online model that significantly increases opportunities for young Tasmanians to participate.

### **Dress for Success**

Development and delivery of a support pack and crisis information to be delivered through womens' shelters and other community organisations, to help vulnerable women in Tasmania access support.

### **Sensing Place**

A series of online song writing workshops delivered through the Hobart Mum's Network to provide outreach, connection and support for isolated parents.

### **Li-Ve Tasmania**

Development of a suite of online support services for Tasmanians living with a disability, their families and support staff.

MISSION ~ Working together to make Hobart a better place for the community.

Created: 17/12/2012 Updated: 22/05/2020

**Onesimus Foundation**

To provide corrections clients in drug and alcohol programs with memberships to an online mental health course to reduce the rate of re-offending among individuals on a drug treatment order.

**TasTAFE**

Engaging Young Migrant Education Program students who are predominantly from humanitarian entry backgrounds, to participate in a range of exercises or physical activities, to alleviate the negative mental health impact of the social distancing.

**Sonic Archipelagos: Hobart Underground Music (Jon Smeathers, Artist Contemporary Art Tasmania Auspice)**

The creation of a participant-generated network/web-based map of Hobart's underground music community that provides an archival platform as well as an online performance platform.

**Colony 47**

*Covid Calm* is a creative activity developed by the Colony 47 'Parents and Kids Together Program' in collaboration with Mara House providing resources for 'Calm Boxes' to aid creative therapeutic activities for diverse young people experiencing forms of homelessness and complex co-existing issues.

**Nayri Niara**

Inspired by this year's NAIDOC theme, 'Always Was, Always Will Be' with a focus on the resilience of our community, local Aboriginal artists will collaborate with a projection artist to create and project artworks on the external walls of the Long House Hobart (Mac Point) for NAIDOC week July 2020.

**The Link Youth Health Service**

A range of resources, advice and activities will be distributed to young Link clients that promote a range of options for maintaining and improving physical, emotional and mental health during social isolation.

**Tasmanian Youth Orchestra**

Development of a new work specifically tailored to online rehearsal and performance that showcases the adaptability, resilience, and capacity of the TYO to deliver excellence, innovation and community connection, even in the face of extremely challenging conditions.

## 10 Year Capital Works Program - Transforming Hobart

As at: 20 May 2020

				TOTAL 20/21 PROGRAM	Allocation
					NEXT YEAR
Program	Sub Program	Project	Including Carry Forwards	Reference	Year 1
Total					2020/2021
<b>Program</b>					
New	City Governance	Phoenix Projects	524,543	See Worksheet	-
New	City Innovation - Systems	Enterprise Information Management	500,000	2019-006714	-
New	Placemaking	Rose Garden Bridge	500,000	Needs Master #	500,000
New	City Innovation - Connected Hobart	City Security - Security Operations	300,000	2020-001576	300,000
New	City Innovation - Connected Hobart	Crowded Spaces Response	270,000	2017-021039	201,000
New	City Innovation - Connected Hobart	Connected Precincts Infrastructure	201,000	2019-006719	-
New	Bushland Infrastructure	Bushland Fund - Annual Allocation	153,213	2012-033541	-
New	City Innovation - Systems	Identity, Access Control and Monitoring	100,000	2019-020463	100,000
New	Emergency Management	Clearys Gates and Vehicles - 2 Way	50,000	2018-011351	50,000
New	Stormwater Reticulation & Rivulets	Implementation of SW Strategy -	44,815	2015-021091	-
			2,643,571	TOTAL - NEW ASSETS	1,151,000
				ORIGINAL BUDGET - NEW ASSETS	4,535,000

**UPGRADE**

Upgrade	Buildings	DKHAC - Major Refurbishment &	100,000	2015-017915	-
Upgrade	Buildings	South Hobart Community Centre	50,000	2019-000905	-
Upgrade	Bushland Infrastructure	Fire trail upgrades	600,000	2017-021032	500,000
Upgrade	City Innovation - Sustainable Hobart	Street Light Acquisition (TasNetworks)	200,000	2015-020055	200,000
Upgrade	Cycling Infrastructure	Cycling Infrastructure - Implementation	150,000	2017-005122	50,000
Upgrade	Parking	North Hobart Parking Expansion	541,185	2015-021097	-
Upgrade	Parking	Integrated Parking Systems (IPS)	245,894	2015-021003	-
Upgrade	Parking	Bathurst Lane	100,000	Check #	-
Upgrade	Parks Infrastructure	Huon Road Uphill	56,000	2015-020032	-
Upgrade	Placemaking	Action 14 - Salamanca Pedestrian Works	1,773,757	2016-021940	1,611,531
Upgrade	Placemaking	Action 19 - Kemp Street Project	500,000	2015-020406	-
Upgrade	Placemaking	Action 14 - Salamanca Pedestrian Works	500,000	2016-021941	500,000
Upgrade	Placemaking	Action 04 - Collins Street / Hobart	250,000	2015-008685	-
Upgrade	Placemaking	Action 02 - No 3 - Elizabeth Street Bus	154,167	2015-008107	-
Upgrade	Placemaking	Elizabeth Street Retail Precinct Upgrade	94,707	2015-020295	-
Upgrade	Public Toilet Strategy 2015-2025	Public Convenience - Annual Allocation	100,000	2016-003180	50,000
Upgrade	Roads and Environmental Infrastructure	Creek Road - New Town to Wilks -	136,748	2018-020207	-
Upgrade	Roads and Environmental Infrastructure	DDA CBD Tactile Installation	25,261	2018-007694	-
Upgrade	Roads and Environmental Infrastructure	Liverpool Crescent - Pedestrian	20,000	2016-003430	-
Upgrade	Stormwater Reticulation & Rivulets	Liverpool Cres Stormwater Upgrade	50,000	2019-014495	-
Upgrade	Stormwater Reticulation & Rivulets	Letitia Street - Ryde St to Wellington St	80,000	2017-019494	80,000
Upgrade	Stormwater Reticulation & Rivulets	2 Amanda Crescent Stormwater	30,000	2019-014402	30,000
Upgrade	Traffic Upgrades	Implementation Of Transport Strategy	250,000	2016-000605	200,000
Upgrade	Traffic Upgrades	Murray St No.90 - Accessible Parking -	44,999	2018-015637	-
Upgrade	Traffic Upgrades	Accessible Parking Annual Allocation	50,000	2017-005123	50,000
Upgrade	Traffic Upgrades	Accident Blackspot Project Annual	50,000	2017-005121	50,000
Upgrade	Traffic Upgrades	Local Area Traffic Management Works	50,000	2017-005112	50,000
Upgrade	Walking Infrastructure	City Laneways - Access and Lighting	170,000	2015-020057	100,000
Upgrade	Walking Infrastructure	Road Strategy Project Annual Allocation	30,000	2017-005124	30,000
Upgrade	Wellington Park - One Mountain	Unnamed / Drops Climber Track	285,174	2019-012177	247,500
			6,679,279	TOTAL - UPGRADE ASSETS	3,989,031
				ORIGINAL BUDGET - UPGRADE ASSETS	5,940,000
				TOTAL - NEW + UPGRADE ASSETS	5,140,031
				ORIGINAL BUDGET- NEW + UPGRADE ASSETS	10,475,000

**RENEWALS**

Renewal	Roads - Renewals	As Per Scheduled Conquest Programs	10,024,475	Listed in PMI	7,633,000
Renewal	Buildings - Renewals	As Per Scheduled Conquest Programs	3,988,473	Listed in PMI	2,413,500
Renewal	Stormwater - Renewals	As Per Scheduled Conquest Programs	3,380,819	Listed in PMI	2,316,000
Renewal	Parks - Renewals	As Per Scheduled Conquest Programs	1,786,799	Listed in PMI	1,262,938
Renewal	Sporting - Renewals	As Per Scheduled Conquest Programs	591,142	Listed in PMI	192,379
Renewal	Bushland - Renewals	As Per Scheduled Conquest Programs	1,149,596	Listed in PMI	431,000
Renewal	Solid Waste - Renewals	As Per Scheduled Conquest Programs	1,855,989	Listed in PMI	1,365,000
Renewal	Public Art - Renewals	As Per Scheduled Conquest Programs	-	Listed in PMI	-
Renewal	Valuation Roll Renewal 2021 / 22	Special renewal every 5 years - moved	-	2016-021620	-
Renewal	Parking - Renewals	New asset portfolio - Renewals audit	513,130	Listed in PMI	-
Renewal	Smart Cities & Lighting - Renewals	New asset portfolio - Renewals audit	-		-
			23,290,423	TOTAL - RENEWAL ASSETS	15,613,817
				ORIGINAL BUDGET - RENEWAL	20,994,373

**10 Year Capital Works Program - Transforming Hobart**

As at: 20 May 2020

TOTAL 20/21 PROGRAM				Allocation
				NEXT YEAR
Program	Sub Program	Project	Including Carry Forwards	Year 1
Total				2020/2021

**(P&E) - New and Renewals**

ICT P&E - Renewals		250,000	Detailed in Conq.	250,000
Fleet P&E - (Net including resale)	Asset portfolio - With Minor Plant P&E	600,000	Detailed in Conq.	600,000
Minor Plant P&E - Renewals	Managed by Fleet team - Historic annual	150,000	Annual allocation	150,000
P&E - Taste of Tasmania	Community Life specific P&E	-	Annual allocation	-
P&E - TTIC	Community Life specific P&E	-		-
P&E - Salamanca Market	Community Life specific P&E	50,000	Annual allocation	50,000
P&E - DKHAC pool and gym	Community Life specific P&E	150,000		150,000
P&E - Christmas Decorations	Community Life specific P&E	-	Annual allocation	-
General P&E (Requested via Ops)	Estimate only after all other P&E	300,000		300,000
		1,500,000	<b>TOTAL - PLANT AND EQUIPMENT</b>	<b>1,500,000</b>
			<b>ORIGINAL BUDGET - PLANT AND EQUIPMENT</b>	<b>4,500,000</b>

<b>TOTAL FUNDING REQUESTS - NEW, UPGRADE, RENEWAL ASSETS + 19/20 CARRY FORWARDS</b>	<b>34,113,273</b>
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Program	Project	Project	2023-24	2025-26	2027-28	2029-30	2031-32	2033-34	2035-36	2037-38	2039-40	2041-42	2043-44	2045-46	2047-48	2049-50	2051-52	2053-54	2055-56	2057-58	2059-60	2061-62	2063-64	2065-66	2067-68	2069-70	2071-72	2073-74	2075-76	2077-78	2079-80	2081-82	2083-84	2085-86	2087-88	2089-90	2091-92	2093-94	2095-96	2097-98	2099-00	2101-02	2103-04	2105-06	2107-08	2109-10	2111-12	2113-14	2115-16	2117-18	2119-20	2121-22	2123-24	2125-26	2127-28	2129-30	2131-32	2133-34	2135-36	2137-38	2139-40	2141-42	2143-44	2145-46	2147-48	2149-50	2151-52	2153-54	2155-56	2157-58	2159-60	2161-62	2163-64	2165-66	2167-68	2169-70	2171-72	2173-74	2175-76	2177-78	2179-80	2181-82	2183-84	2185-86	2187-88	2189-90	2191-92	2193-94	2195-96	2197-98	2199-00	2201-02	2203-04	2205-06	2207-08	2209-10	2211-12	2213-14	2215-16	2217-18	2219-20	2221-22	2223-24	2225-26	2227-28	2229-30	2231-32	2233-34	2235-36	2237-38	2239-40	2241-42	2243-44	2245-46	2247-48	2249-50	2251-52	2253-54	2255-56	2257-58	2259-60	2261-62	2263-64	2265-66	2267-68	2269-70	2271-72	2273-74	2275-76	2277-78	2279-80	2281-82	2283-84	2285-86	2287-88	2289-90	2291-92	2293-94	2295-96	2297-98	2299-00	2301-02	2303-04	2305-06	2307-08	2309-10	2311-12	2313-14	2315-16	2317-18	2319-20	2321-22	2323-24	2325-26	2327-28	2329-30	2331-32	2333-34	2335-36	2337-38	2339-40	2341-42	2343-44	2345-46	2347-48	2349-50	2351-52	2353-54	2355-56	2357-58	2359-60	2361-62	2363-64	2365-66	2367-68	2369-70	2371-72	2373-74	2375-76	2377-78	2379-80	2381-82	2383-84	2385-86	2387-88	2389-90	2391-92	2393-94	2395-96	2397-98	2399-00	2401-02	2403-04	2405-06	2407-08	2409-10	2411-12	2413-14	2415-16	2417-18	2419-20	2421-22	2423-24	2425-26	2427-28	2429-30	2431-32	2433-34	2435-36	2437-38	2439-40	2441-42	2443-44	2445-46	2447-48	2449-50	2451-52	2453-54	2455-56	2457-58	2459-60	2461-62	2463-64	2465-66	2467-68	2469-70	2471-72	2473-74	2475-76	2477-78	2479-80	2481-82	2483-84	2485-86	2487-88	2489-90	2491-92	2493-94	2495-96	2497-98	2499-00	2501-02	2503-04	2505-06	2507-08	2509-10	2511-12	2513-14	2515-16	2517-18	2519-20	2521-22	2523-24	2525-26	2527-28	2529-30	2531-32	2533-34	2535-36	2537-38	2539-40	2541-42	2543-44	2545-46	2547-48	2549-50	2551-52	2553-54	2555-56	2557-58	2559-60	2561-62	2563-64	2565-66	2567-68	2569-70	2571-72	2573-74	2575-76	2577-78	2579-80	2581-82	2583-84	2585-86	2587-88	2589-90	2591-92	2593-94	2595-96	2597-98	2599-00	2601-02	2603-04	2605-06	2607-08	2609-10	2611-12	2613-14	2615-16	2617-18	2619-20	2621-22	2623-24	2625-26	2627-28	2629-30	2631-32	2633-34	2635-36	2637-38	2639-40	2641-42	2643-44	2645-46	2647-48	2649-50	2651-52	2653-54	2655-56	2657-58	2659-60	2661-62	2663-64	2665-66	2667-68	2669-70	2671-72	2673-74	2675-76	2677-78	2679-80	2681-82	2683-84	2685-86	2687-88	2689-90	2691-92	2693-94	2695-96	2697-98	2699-00</
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