



CITY OF HOBART

# **AGENDA**

## **Community, Culture and Events Committee Meeting**

### **Open Portion**

**Thursday, 24 June 2021**

**at 5:30 pm  
via Zoom**

## THE MISSION

**Working together to make Hobart a better place for the community.**

## THE VALUES

**The Council is:**

<b>People</b>	We care about people – our community, our customers and colleagues.
<b>Teamwork</b>	We collaborate both within the organisation and with external stakeholders drawing on skills and expertise for the benefit of our community.
<b>Focus and Direction</b>	We have clear goals and plans to achieve sustainable social, environmental and economic outcomes for the Hobart community.
<b>Creativity and Innovation</b>	We embrace new approaches and continuously improve to achieve better outcomes for our community.
<b>Accountability</b>	We are transparent, work to high ethical and professional standards and are accountable for delivering outcomes for our community.

---

## ORDER OF BUSINESS

---

**Business listed on the agenda is to be conducted in the order in which it is set out, unless the committee by simple majority determines otherwise.**

### **APOLOGIES AND LEAVE OF ABSENCE**

<b>1. CO-OPTION OF A COMMITTEE MEMBER IN THE EVENT OF A VACANCY .....</b>	<b>4</b>
<b>2. CONFIRMATION OF MINUTES.....</b>	<b>4</b>
<b>3. CONSIDERATION OF SUPPLEMENTARY ITEMS .....</b>	<b>4</b>
<b>4. INDICATIONS OF PECUNIARY AND CONFLICTS OF INTEREST .....</b>	<b>5</b>
<b>5. TRANSFER OF AGENDA ITEMS.....</b>	<b>5</b>
<b>6. REPORTS .....</b>	<b>6</b>
6.1 Draft Affordable Housing & Homelessness Commitment.....	6
6.2 Community Culture and Events Committee - Review of COVID-19 Format.....	43
6.3 Conference Reporting - 2021 Communities in Control - Melbourne - 17 - 18 May 2021 .....	45
6.4 Applications Approved Under the Delegated Authority of the Director Community Life for Quick Response Grants.....	99
<b>7. COMMITTEE ACTION STATUS REPORT .....</b>	<b>102</b>
7.1 Committee Actions - Status Report.....	102
<b>8. RESPONSES TO QUESTIONS WITHOUT NOTICE.....</b>	<b>107</b>
8.1 Cleaning Costs of Salamanca Area .....	108
<b>9. QUESTIONS WITHOUT NOTICE .....</b>	<b>109</b>
<b>10. CLOSED PORTION OF THE MEETING.....</b>	<b>110</b>

**Community, Culture and Events Committee Meeting (Open Portion) held Thursday, 24 June 2021 at 5:30 pm in the via Zoom.**

**This meeting of the Community, Culture and Events Committee is held in accordance with a Notice issued by the Premier on 3 April 2020 under section 18 of the *COVID-19 Disease Emergency (Miscellaneous Provisions) Act 2020*.**

The title Chief Executive Officer is a term of reference for the General Manager as appointed by Council pursuant s.61 of the *Local Government Act 1993* (Tas).

**COMMITTEE MEMBERS**

Sherlock (Chairman)  
Sexton  
Harvey  
Dutta  
Ewin

**Apologies:**

**Leave of Absence:** Nil.

**NON-MEMBERS**

Lord Mayor Reynolds  
Deputy Lord Mayor Burnet  
Zucco  
Briscoe  
Thomas  
Behrakis  
Coats

**1. CO-OPTION OF A COMMITTEE MEMBER IN THE EVENT OF A VACANCY**

---

**2. CONFIRMATION OF MINUTES**

---

The minutes of the Open Portion of the Community, Culture and Events Committee meeting held on [Thursday, 27 May 2021](#), are submitted for confirming as an accurate record.

**3. CONSIDERATION OF SUPPLEMENTARY ITEMS**

---

Ref: Part 2, Regulation 8(6) of the *Local Government (Meeting Procedures) Regulations 2015*.

**Recommendation**

That the Committee resolve to deal with any supplementary items not appearing on the agenda, as reported by the Chief Executive Officer.

#### **4. INDICATIONS OF PECUNIARY AND CONFLICTS OF INTEREST**

---

Ref: Part 2, Regulation 8(7) of the *Local Government (Meeting Procedures) Regulations 2015*.

Members of the Committee are requested to indicate where they may have any pecuniary or conflict of interest in respect to any matter appearing on the agenda, or any supplementary item to the agenda, which the Committee has resolved to deal with.

#### **5. TRANSFER OF AGENDA ITEMS**

---

Regulation 15 of the *Local Government (Meeting Procedures) Regulations 2015*.

A Committee may close a part of a meeting to the public where a matter to be discussed falls within 15(2) of the above regulations.

In the event that the Committee transfer an item to the closed portion, the reasons for doing so should be stated.

Are there any items which should be transferred from this agenda to the closed portion of the agenda, or from the closed to the open portion of the agenda?

## **6. REPORTS**

---

### **6.1 Draft Affordable Housing & Homelessness Commitment File Ref: F21/55443; 17/237**

---

Report of the Community Programs Coordinator, Manager Community and Culture, Director City Planning and the Director Community Life of 17 June 2021 and attachments.

Delegation: Council

**REPORT TITLE: DRAFT AFFORDABLE HOUSING & HOMELESSNESS COMMITMENT**

**REPORT PROVIDED BY:** Community Programs Coordinator  
Manager Community and Culture  
Director City Planning  
Director Community Life

**1. Report Purpose and Community Benefit**

- 1.1. This report seeks endorsement from the Community, Culture and Events Committee to release the draft *Affordable Housing & Homelessness Commitment 2021-23* (**Attachment A**) for broad community engagement.
- 1.2. The lack of affordable and social housing in Hobart is a key issue impacting the community and is resulting in people entering homelessness.

**2. Report Summary**

- 2.1. The draft *Affordable Housing & Homelessness Commitment 2021-23* (the Commitment) clarifies the City's Role, Areas of Focus and specific Actions to be undertaken over the two year life of the document.
- 2.2. The Commitment has been developed collaboratively with input from stakeholders through tailored and responsive engagement. This has included City of Hobart Elected Members and staff, representatives from the affordable housing and homelessness sectors as well as community members with a lived experience of homelessness.
- 2.3. It is noted however that the Commitment is an early draft, with further more detailed feedback to be sought from the sector and the broader community, in order to fully recognising the complexity and broad remit of affordable housing and homelessness.
- 2.4. If endorsed, a broader community engagement process would be undertaken, including further targeted discussions with the affordable housing and homelessness sector, the City's community reference and advisory groups as well as online engagement delivered through Your Say Hobart.
- 2.5. A further report would be presented to the Council seeking final adoption of the Commitment.

### 3. Recommendation

*That:*

1. ***The Council endorse the draft Affordable Housing & Homelessness Commitment 2021-23 (Attachment A) for broad community engagement.***
2. ***A further report be provided to the Council detailing the outcome of the community engagement and presenting the final document for Council approval.***

### 4. Background

- 4.1. The Commitment builds on the work delivered through the City's previous *Housing and Homelessness Strategy 2016 - 2019 (HHS)*.
- 4.2. The HHS identified a range of actions that the Council committed to undertaking through its annual and unit planning processes. Many of these actions have been successfully delivered, with the City taking on a leadership role particularly in the homelessness space in Hobart and more broadly within Tasmania.
- 4.3. City of Hobart staff were to review the HHS in 2019, this however was delayed until the Tasmanian Government released the Affordable Housing Action Plan 2019-23 (March 2019), and the Towards Infill Housing report (August 2019) and whilst the Hobart City Deal was being developed as these key strategic documents would influence potential actions and responses.
- 4.4. During that time the City continued to undertake and deliver a significant number of engagement processes including public forums and workshops that have assisted in increasing the community and the sector's understanding of affordable housing and homelessness.
- 4.5. Similar to the HHS, this draft Commitment provides the framework and direction for Council officers to undertake work in collaboration with other levels of government, sector representatives and community in order to address the community's affordable housing and homelessness aspirations and concerns.
- 4.6. The Commitment format provides an accessible and succinct document with the capacity for regular review to ensure that it remains contemporary and responsive to emerging issues and trends.
  - 4.6.1. This is seen as particularly important at the current time noting the significant changing landscape in the housing and homelessness area.



4.7. The Commitment is part of a suite of commitments that support the *Capital City Strategic Plan 2019-29* as well as the *Hobart: A City for All: Community Inclusion and Equity Framework*. This includes:

- Community Safety Commitment 2021-23
- Equal Access Commitment 2021-23
- LGBTQI Commitment 2021-23
- Multicultural Commitment 2021-23
- Positive Ageing Commitment 2021-23
- Youth Commitment 2021-23

4.7.2. It is noted however, that this commitment has a much broader remit than the other community commitments particularly in the affordable housing area with relation to planning mechanisms.

### **Council, Sector and Community Engagement**

4.8. The Commitment has been developed in response to targeted engagement with City of Hobart Elected Members and staff, sector representatives and community members. This included the following specific opportunities:

- City of Hobart Staff Workshop - 30 November 2020
- Housing With Dignity Reference Group - 16 December 2020 and 24 February 2021
- Affordable Housing and Homelessness Sector Workshop - 3 May 2021
- Elected Members Workshop - 1 June 2021

4.9. The Housing and Homelessness Sector Workshop held on 3 May 2021 provided feedback in the development of this draft, however further engagement will be undertaken with the sector in the next phase of engagement.

4.9.1. The groups and organisations that attended the 3 May workshop include:

- Bethlehem House
- Colony 47
- Food Not Bombs
- Hobart City Mission
- King's Diner
- The Salvation Army
- Shelter Tasmania
- TasCOSS
- Wintringham
- University of Tasmania

4.9.2. Notes from the workshop are shown at **Attachment B** to this report.

- 4.10. As well as the above opportunities the draft document was provided to members of the Greater Hobart Homelessness Alliance for comment.
- 4.11. The engagement process provided positive feedback on the work that the City has undertaken in this area through the previous strategy and also identified emerging issues, concerns and subsequent actions for the City to consider.
- 4.12. Based on that feedback, as well as the continuation of some existing actions from the previous strategy, new initiatives and actions have been included in the commitment for delivery over the following two years.

### **What we heard**

- 4.13. Internal and external engagement offered participants the opportunity to identify priorities, explore current and emerging issues, identify and discuss actions and to consider roles, resources and collaboration.
- 4.14. Feedback confirmed very clearly that the City of Hobart is seen as an advocate, networker and connector as well as a manager, a facilitator and leader, not only for the local and regional community, but for the sector and local government more broadly within Tasmania.
- 4.15. It is acknowledged that there have been significant changes in the housing and homelessness landscape within Hobart and more broadly within Tasmania since the development of the previous Strategy.
- 4.16. This rapid change has required the City of Hobart to take a lead role in collaboration with the homelessness sector as well as the state and federal governments in order to identify a way forward.
- 4.17. Over the past two years a number of key strategic projects have been implemented or developed that have created the mechanisms for all levels of government to work together. These mechanisms include the Hobart City Deal, the Greater Hobart Act, the Metro Plan, and the Central Hobart Precinct Plan.
- 4.18. These strategic projects now provide the opportunity to initiate high level structural changes, particularly in relation to housing supply, planning legislation, transport, land use, accessibility, community facilities, settlement strategy, physical infrastructure, economic development, delivery of social and affordable housing and housing diversity.
- 4.19. We also heard that, while the Council may not have responsibility for many of the resources, drivers and influencers that have an impact on affordable housing and homelessness, it is nonetheless a key player in the affordable housing and homelessness landscape.

- 4.20. The Council's current direction in relation to addressing affordable housing and homelessness was seen to align with those of sector representatives and community members involved in the consultation.
- 4.21. Feedback from the sector highlighted that while it supports the City's actions to date and its ongoing prioritisation of related issues, these issues are complex and dynamic and require dedicated resources.
- 4.22. It was therefore suggested that Council consider dedicating resourcing specifically towards this important community concern rather than it being shared across a number of positions as it has been for a number of years.
- 4.23. Such a resourcing would also address another issue that was raised in the consultation; the Council being recognised as a central point of contact.
- 4.24. Whilst it may not be the Council's role to represent the sector or to be 'one stop shop' for all matters relating to affordable housing and homelessness, the reality is that the Council is often the first place organisations and community members turn for information and assistance, either for themselves or for others.
- 4.25. The Council, and in particular the outside workforce, are also often the first point of contact for people experiencing primary homelessness.
- 4.26. Again, whilst the Council may not be the provider of direct support services and it may not be in a position to change legislation or provide sufficient financial resources to significantly address affordable housing, it nonetheless has a 'central point of contact' role that is vital to the coordination of these services, legislation and resources.

### **The City's Role**

- 4.27. Engagement identified the following roles for the City in identifying and addressing affordable housing and homelessness aspirations, issues and actions.

#### **ADVOCATE**

The City will collaborate with business, community and the sector to advocate for positive change where appropriate in order to address local and regional affordable, social housing and homelessness issues.

#### **CONNECT**

The City will bring business, community, government and the sector together to create and strengthen relationships in order to address local and regional affordable, social housing and homelessness issues.

#### **COMMUNICATE**

The City will identify, collect and disseminate relevant information and resources that promote greater understanding of local, regional and national affordable, social housing and homelessness issues.

**FACILITATE**

The City will facilitate, promote and support business, community and government initiatives in order to address local and regional affordable, social housing and homelessness issues.

**LEAD**

The City will continue to be a leader in identifying, promoting, coordinating and delivering actions in order to address local and regional affordable, social housing and homelessness issues.

**MANAGE**

The City will focus its strategic planning, resources, infrastructure and facilities in order to address local and regional affordable, social housing and homelessness issues.

**The City's Areas of Focus**

- 4.28. The following Areas of Focus were identified as a priority in the engagement undertaken towards the development of the draft Commitment.

**Planning & Management**

The City will evolve and respond to community aspiration and need in relation to housing. This includes both the control of existing and new development as well as 'strategic planning' to ensure that resources are carefully managed to match current and future community needs and expectations.

Examples include:

- Support private developers to build affordable and social housing within Hobart through incentives and other relevant mechanisms where appropriate.
- Develop a position on Short Stay Accommodation legislation with a view to easing pressure on housing affordability.
- Develop an Apartment Code to provide greater certainty for developers, proponents and the community when undertaking developments including the conversion of existing buildings/sites such as shop tops to housing.
- Support progression of applications related to increasing housing opportunities along the Northern Transport Corridor through the Hobart City Deal.

## **Parklands & Civic Space Management**

The City will focus resources to ensure that public spaces and infrastructure provide the best possible benefit for all community members including people without a home and that they facilitate community safety and interaction in order to encourage community ownership, identity and cohesion.

Examples include:

- Provide appropriate infrastructure for homeless people, in particular showers, water bubblers / refill station, recharge stations for mobile phones and Wi-Fi hot spots and ensure inclusion of additional facilities in any new developments.
- Collaborate with the Salvation Army's Street to Home team to provide support for people without a home living in Hobart's public spaces.
- Collaborate with service providers to explore further opportunities / venues within the City to increase the number of large lockers available to people experiencing homelessness.
- Explore the establishment of a PO Box facility in collaboration with Australia Post and/or other service providers in a location suitable for those experiencing homelessness.

## **City Activation & Social Connection**

The City will support and where necessary facilitate city activation projects and programs that maximise participation in community life. The City will support opportunities for adaptive re-use of sites and encourage best practice in urban design that is inclusive and environmentally sustainable.

Examples include:

- Support the Housing with Dignity Reference Group members to deliver a range of programs, projects and advocacy initiatives.
- Support community initiated services such as Food Not Bombs, Dining with Friends, King's Diner, Pets in the Park and Circle of Love and Care through the provision of free venue use.
- Collaborate with the University of Tasmania regarding all aspects of the university's move into central Hobart, with a particular focus on the accommodation and social integration of students.
- Maintain dedicated homeless initiative budget allocations in order to support Homelessness initiatives and projects prioritised by the homelessness sector - such as engaging St Vincent de Paul Society to supply the Homelessness Survival Packs to front line organisations.

### **Community Information & Awareness Raising**

The City will focus on the delivery and support of community education and awareness raising campaigns, programs and projects in relation to affordable and social housing and homelessness and that also promote celebration, diversity and social connection.

Examples include:

- Deliver and support events and activities that highlight community issues within Homelessness Week and Anti-Poverty Week.
- Facilitate training and professional development for City of Hobart staff - provide relevant training and information to support 'front line' staff coming into contact with rough sleepers.
- Provide the Housing Services Card - information on local homelessness and social support services within Hobart.
- Work with the Housing with Dignity Reference Group to further develop the I am Somebody project or similar community awareness raising projects.

### **Strategic Partnerships & Alliances**

Develop partnerships with other levels of government, neighbouring councils, housing peak bodies, investors, social housing providers, educational, community and voluntary organisations and work collaboratively in addressing the lack of affordable and social housing and supporting people without a home.

Examples include:

- Coordinate and facilitate the Greater Hobart Homelessness Alliance - a Greater Hobart forum of State and Local Government representatives as well representative from the housing and homelessness sector.
- Maintain membership of Shelter Tasmania and support for the affordable / social housing and homelessness sector.
- Participate in the Council of Capital City Lord Mayors (CCCLM) on activities relating to affordable and social housing and homelessness.
- Collaborate with the University of Tasmania to identify and support opportunities for affordable and social housing inclusion within City and Sandy Bay campus accommodation developments.

- 4.29. As well as the example actions included above, each of these Areas of Focus have a range of other specific Actions, which are detailed within the draft Commitment.

## 5. Proposal and Implementation

- 5.1. If endorsed, a broader community engagement process would be undertaken, including a further review of the Commitment from the City's community reference and advisory groups, sector and government representatives as well as online engagement delivered through Your Say Hobart.
- 5.2. A further report would then be presented to Council seeking final adoption of the Commitment.

## 6. Strategic Planning and Policy Considerations

- 6.1. The Commitment supports the community vision, strategic plan and community inclusion and equity framework and will directly support these guiding documents.
  - 6.1.1. The document take its guiding principles directly from *Hobart: A Community Vision for our Island Capital*.
  - 6.1.2. All deliverables included in the Commitment are aligned with *Hobart: A City for All - Community Inclusion and Equity Framework* which was specifically aligned with Pillar 2: *Community Inclusion, Participation and Belonging* as well as *Pillar 7: Built Environment*.

## 7. Financial Implications

- 7.1. Funding Source and Impact on Current Year Operating Result
  - 7.1.1. There is no financial impact from this report on the current financial year.
- 7.2. Impact on Future Years' Financial Result
  - 7.2.1. Were Council to endorse increased staffing resources in this area there would be an impact on future year's financial results. The detail of this impact would need to be determined, based on the level of resourcing endorsed by the Council.
  - 7.2.2. All remaining actions would be delivered as part of existing budgetary allocations.
- 7.3. Asset Related Implications
  - 7.3.1. There are no asset related implications.

## 8. Legal, Risk and Legislative Considerations

- 8.1. The Commitment supports the City's obligations under the Tasmanian Local Government Act which says that the role of local government is:
  - (a) to provide for the health, safety and welfare of the community;

- (b) to represent and promote the interests of the community; and
- (c) to provide for the peace, order and good government of the municipal area.

8.2. The Commitment is likely to reduce the City's reputational risk as it delivers upon the community's expectations as articulated in *Hobart: A Community Vision for our Island Capital*.

## **9. Environmental Considerations**

9.1. The Commitment promotes community resilience and capacity building and is aligned with the community principles of the Sustainable Hobart Action Plan 2020-2025.

## **10. Social and Customer Considerations**

- 10.1. The Commitment responds directly to community aspirations as articulated in the vision and detailed in the City's strategic plan.
- 10.2. The lack of affordable and social housing in Hobart is a key issue impacting the broad community resulting in people entering homelessness. This situation has escalated to an extent where it is a key social issue and everyone has a role to play, including local government.

## **11. Marketing and Media**

- 11.1. The Commitment supports the City to better communicate the role of Local Government in relation to affordable and social housing and in addressing homelessness.
- 11.2. Further broad community engagement will provide an opportunity to highlight the importance and value of having a city where every community members has access to safe, secure shelter all community members are valued and are able to participate in community life.

## **12. Community and Stakeholder Engagement**

- 12.1. As previously indicated targeted and responsive engagement was undertaken to inform the approach, format and content within the Commitment.
- 12.2. Engagement was designed to build participation and ownership with key internal and external stakeholders and effectively inform the development of the Commitment.
- 12.3. City of Hobart Housing With Dignity Reference Group members were instrumental in developing the Commitment. Members commented on and contributed to content, format and approach of the commitment.



- 12.4. Extensive staff engagement was also undertaken, with staff from all divisions within Council actively engaged in the review of the previous strategy and development of the draft Commitment.

### 13. Delegation

- 13.1. This matter is delegated to the Committee for determination.

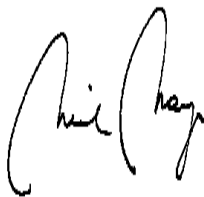
*As signatory to this report, I certify that, pursuant to Section 55(1) of the Local Government Act 1993, I hold no interest, as referred to in Section 49 of the Local Government Act 1993, in matters contained in this report.*



Mark Joseph  
**COMMUNITY PROGRAMS  
COORDINATOR**



Kimbra Parker  
**MANAGER COMMUNITY AND  
CULTURE**





Neil Noye  
**DIRECTOR CITY PLANNING**



Tim Short  
**DIRECTOR COMMUNITY LIFE**

Date: 17 June 2021  
File Reference: F21/55443; 17/237

Attachment A: Draft Affordable Housing & Homelessness Commitment 2021-23 ↓ 

Attachment B: Affordable Housing & Homelessness Sector Workshop notes-May 2021 ↓ 

City of Hobart  
Affordable Housing & Homelessness  
Commitment 2021-23

## ACKNOWLEDGMENT

In recognition of the deep history and culture of our City, we acknowledge the Tasmanian Aboriginal people as the Traditional Custodians of this land. We acknowledge the determination and resilience of the Palawa people of Tasmania who have survived invasion and dispossession, and continue to maintain their identity, culture and rights.

We recognise that we have much to learn from Aboriginal people who represent the world's oldest continuing culture. We pay our sincere respects to Elders past and present and to all Aboriginal people living in and around Hobart.

## SOCIAL INCLUSION POLICY STATEMENT

*In alignment with the Universal Declaration of Human Rights, the Council recognises the fundamental right of every individual to participate socially, culturally, economically, physically, spiritually and politically in society.*

*The Council acknowledges that each member of the community has their own set of strengths, skills and resources and that the contribution of these is of benefit to the whole community.*

*The Council recognises that not everyone's experience of our community is the same. We acknowledge the systemic barriers within the built, social and information environment that prevent people from thriving and contributing to society. Barriers include lack of employment opportunities, poverty, low literacy and numeracy, ill health, intimate and family violence, inadequate support services, stigma and discrimination and lack of housing affordability. These are challenges which the Council is committed to addressing through advocacy, partnership and direct action.*

*Council commits to building social inclusion and actively reducing discrimination on the ground of any attribute listed under section 16 of the Anti-Discrimination Act 1998. The Council commits to social inclusion and compliance with relevant anti-discrimination legislation in all aspects of council operations including strategic planning, service delivery, communications and design and delivery of public spaces.*

## Table of Contents

ACKNOWLEDGMENT .....	2
SOCIAL INCLUSION POLICY STATEMENT .....	2
OUR COMMITMENT TO AFFORDABLE HOUSING & HOMELESSNESS .....	4
THE CITY'S ROLE .....	5
THE CITY'S AREAS OF FOCUS .....	6
STRATEGIC ALIGNMENT .....	8
STRATEGIC PROJECTS/DOCUMENTS .....	10
WORKING IN PARTNERSHIP .....	13
THE CITY'S ACTION PLAN .....	14
GOVERNANCE AND REVIEW .....	18

## OUR COMMITMENT TO AFFORDABLE HOUSING & HOMELESSNESS

### The City of Hobart's Mission:

*"Working together to make Hobart a better place for the community"*

The City of Hobart is committed to building inclusive, strong and healthy communities through the celebration of diversity and participation in community life and by making services, programs and facilities accessible for people of all ages and abilities.

The City continues to be committed to identifying and to the best of its ability addressing the full diversity of issues in relation to affordable and social housing and homelessness within the city region.

This Commitment clarifies the City's Role, articulates the Priority Focus Areas and identifies specific actions that the City will continue and begin to undertake to address affordable and social housing and homelessness issues over the next two years.

It builds on the work undertaken by the City through the implementation of the *Housing & Homelessness Strategy 2016-2019*. That Strategy helped the City to deliver a considerable number and diversity of actions since its publication in 2016, including the Council taking a lead role in addressing issues that have resulted in real change within the affordable and social housing and homelessness areas.

It should be noted however that there has been significant change in the housing and homelessness landscape within Hobart and more broadly within Tasmania since the publication of the original Strategy. This rapid change has required the Council to take a lead role in collaboration with the sector as well as the State and Federal governments in order to identify a way forward.

Over the past two years a number of key strategic projects have been implemented or developed that have created the mechanisms for all levels of government to work together, primarily to address housing issues within greater Hobart. These mechanisms include the Hobart City Deal, the Greater Hobart Act, The Metro Plan and the Central Hobart Precinct Plan all of which are detailed within this document.

These strategic and regional projects and approaches, which are mainly focussed within the affordable and social housing actions within this commitment, support high level structural and administrative change particularly in relation to regional housing supply, planning legislation, transport as well as settlement strategy, physical infrastructure and the delivery of affordable housing.

While many of the homelessness actions identified within this commitment will facilitate and support more locally focussed community, sector and government initiatives that will have a direct positive impact on those members of the Hobart community who are experiencing homelessness.

## THE CITY'S ROLE

The City of Hobart will play the following roles in addressing affordable and social housing and homelessness.

### ADVOCATE

The City will collaborate with business, community and the sector to advocate for positive change where appropriate in order to address local and regional affordable, social housing and homelessness issues.

### CONNECT

The City will bring business, community, government and the sector together to create and strengthen relationships in order to address local and regional affordable, social housing and homelessness issues.

### COMMUNICATE

The City will identify, collect and disseminate relevant information and resources that promote greater understanding of local, regional and national affordable, social housing and homelessness issues.

### FACILITATE

The City will facilitate, promote and support business, community and government initiatives in order to address local and regional affordable, social housing and homelessness issues.

### LEAD

The City will continue to be a leader in identifying, promoting, coordinating and delivering actions in order to address local and regional affordable, social housing and homelessness issues.

### MANAGE

The City will focus its strategic planning, resources, infrastructure and facilities in order to address local and regional affordable, social housing and homelessness issues.

## THE CITY'S AREAS OF FOCUS

In taking on the roles identified on the previous page the City of Hobart will focus on the following.

### Planning & Management

The City will evolve and respond to community aspiration and need in relation to housing. This includes both the control of existing and new development as well as 'strategic planning' to ensure that resources are carefully managed to match current and future community needs and expectations.

Examples include:

- Support private developers to build affordable and social housing within Hobart through incentives and other relevant mechanisms where appropriate.
- Develop a position on Short Stay Accommodation legislation with a view to easing pressure on housing affordability.
- Develop an Apartment Code to provide greater certainty for developers, proponents and the community when undertaking developments including the conversion of existing buildings/sites such as shop tops to housing.
- Support progression of applications related to increasing housing opportunities along the Northern Transport Corridor through the *Hobart City Deal*.

### Parklands & Civic Space Management

The City will focus resources to ensure that public spaces and infrastructure provide the best possible benefit for all community members including people without a home and that they facilitate community safety and interaction in order to encourage community ownership, identity and cohesion.

Examples include:

- Provide appropriate infrastructure for homeless people, in particular showers, water bubblers / refill station, recharge stations for mobile phones and Wi-Fi hot spots and ensure inclusion of additional facilities in any new developments.
- Collaborate with the Salvation Army's Street to Home team to provide support for people without a home living in Hobart's public spaces.
- Collaborate with service providers to explore further opportunities/venues within the City to increase the number of large lockers available to people experiencing homelessness.
- Explore the establishment of a PO Box facility in collaboration with Australia Post and/or other service providers in a location suitable for those experiencing homelessness.

### City Activation & Social Connection

The City will support and where necessary facilitate city activation projects and programs that maximise participation in community life. The City will support opportunities for adaptive re-use of sites and encourage best practice in urban design that is inclusive and environmentally sustainable.

Examples include:

- Support the Housing with Dignity Reference Group members to deliver a range of programs, projects and advocacy initiatives.

- Support community initiated services such as Food Not Bombs, Dining with Friends, King's Diner, Pets in the Park and Circle of Love and Care through the provision of free venue use.
- Collaborate with the University of Tasmania regarding all aspects of the university's move into central Hobart, with a particular focus on the accommodation and social integration of students.
- Maintain dedicated homeless initiative budget allocations in order to support Homelessness initiatives and projects prioritized by the homelessness sector – such as engaging St Vincent de Paul Society to supply the Homelessness Survival Packs to front line organisations.

#### **Community Information & Awareness Raising**

The City will focus on the delivery and support of community education and awareness raising campaigns, programs and projects in relation to affordable and social housing and homelessness and that also promote celebration, diversity and social connection.

Examples include:

- Deliver and support events and activities that highlight community issues within *Homelessness Week* and *Anti-Poverty Week*.
- Facilitate training and professional development for City of Hobart staff – provide relevant training and information to support 'front line' staff coming into contact with rough sleepers.
- Provide the Housing Services Card - information on local homelessness and social support services within Hobart.
- Work with the Housing with Dignity Reference Group to further develop the *I am Somebody* project or similar community awareness raising projects.

#### **Strategic Partnerships & Alliances**

Develop partnerships with other levels of government, neighbouring councils, housing peak bodies, investors, social housing providers, educational, community and voluntary organisations and work collaboratively in addressing the lack of affordable and social housing and supporting people without a home.

Examples include:

- Coordinate and facilitate the Greater Hobart Homelessness Alliance – a Greater Hobart forum of State and Local Government representatives as well representative from the housing and homelessness sector.
- Maintain membership of Shelter Tasmania and support for the affordable/social housing and homelessness sector.
- Participate in the Council of Capital City Lord Mayors (CCCLM) on activities relating to affordable and social housing and homelessness.
- Collaborate with the University of Tasmania to identify and support opportunities for affordable and social housing inclusion within City and Sandy Bay campus accommodation developments.



## STRATEGIC ALIGNMENT

The Affordable Housing & Homelessness Commitment strongly aligns with the broader strategic framework of the organisation and responds directly to the Community Vision and Strategic Plan. *Hobart: A City for All*, the City of Hobart's Community Inclusion and Equity Framework, describes the City's approach and role in creating a city for all and provides the framework that underpins our work within Affordable Housing & Homelessness. This Commitment in turn guides action within specific annual and unit plans.



**Hobart: A community vision for our island capital**

### WE CELEBRATE OUR DIVERSITY AND INCLUDE EACH OTHER IN CITY LIFE

2.2.7 We recognise and face inequalities, poverty and disadvantage in our communities.

2.2.8 We support each other to have our needs met and flourish. We all have opportunities to access and contribute to Hobart life.

2.2.10 We are all sincerely valued. We respect each other. We all have the chance to belong.

2.5.1 We have a holistic view of health that involves all aspects of our lives. Mental, physical, emotional, spiritual, cultural and social health are at the core of our decision making.

2.5.3\*Our natural and built spaces and facilities enable activity and support and enhance our health and wellbeing.

2.6.3 We are a safe city, where everyone feels safe and is safe, including in public spaces. We look after each other.

**WE ALL HAVE ACCESS TO AN AFFORDABLE HOME**

7.1.1 Our city is our home, and we all have access to a place to live, no matter our life stage or situation.

7.1.2 We support diversity in our housing supply, acknowledging that different housing types suit different people.

7.1.3 We recognise that not all of us want or need to buy a home and ensure a supply of rental properties.

7.1.4 Housing is affordable, and none of us experiences housing stress.

7.1.5 We have housing available for those of us experiencing disadvantage. We cater for vulnerability. Social housing is part of, not separate from, the communities, services and access that are everyone's right.

**Capital City Strategic Plan 2019 - 29****Pillar 2 Community inclusion, participation and belonging**

2.2.1 Support people from all backgrounds and life experiences to participate in Hobart life.

2.2.6 Identify those people in the community who are most disadvantaged, excluded and vulnerable and develop appropriate initiatives to address their issues, in partnership with stakeholders.

2.3.5 Consider mental, physical and social health and wellbeing in the development of strategies, policies, projects and initiatives.

2.4.6 Deliver and support initiatives, activities and programs that build community resilience, wellbeing and safety.

**Pillar 7 Built Environment, with Outcome 7.1 focussed on ensuring that,**

'Hobart has a diverse supply of housing and affordable homes. Specific strategies to help deliver this Outcome include;

7.1.1 Work in collaboration with government bodies and the not-for-profit sector to identify and address issues of homelessness and housing affordability, diversity and supply.

7.1.2 Advocate for people at risk of housing stress and homelessness.

7.1.3 Encourage recognition and understanding of the issues that contribute to homelessness and develop effective partnerships to enhance interactions with homeless people.

7.1.4 Advocate for the increased supply of social housing to be delivered through a range of supported accommodation models.

7.1.5 Advocate for legislative and other tools that support social and affordable housing.

7.1.6 Monitor and respond to the impacts of visitor accommodation.

7.3.2\*Our infrastructure, services and other aspects of our built environment support equal access for all.

## STRATEGIC PROJECTS/DOCUMENTS

As well as reference to the City's Strategic Plan Outcomes, the Affordable Housing and Homelessness Commitment is aligned with and makes reference to a number of local and regional and strategic documents, processes and projects that have a significant impact on the Council's and the local community's ability to address regional housing and homelessness issues.

The Council is an active participant in the following strategies, plans and legislative structures and where appropriate takes the lead in ensuring their delivery.

### BROADER STRATEGIC PROJECTS

#### The Hobart City Deal

##### Affordable housing and urban renewal

City Deal Partners will deliver a range of affordable and social housing options suitable for different household types, in locations close to where people work and services are delivered.

This includes projects that will see over 200 affordable and social housing dwellings delivered in the Greater Hobart region between 2020 and 2021.

Within the term of the City Deal, Hobart will have a more diverse, affordable and inclusive housing mix to provide choices to meet our changing lifestyle and population needs.

#### The Greater Hobart Act

The object of this Act is to assist the Greater Hobart area councils and the State Government to better co-ordinate, across the Greater Hobart area –

- The efficient use of infrastructure; and
- Ease of access to infrastructure, in all locations, for persons of all abilities and needs; and
- Strategic planning, and other actions, in relation to future land use and development in the Greater Hobart area so as to improve the health and wellbeing of persons, and enable the Greater Hobart Objectives to be achieved, in the Greater Hobart area.

The principal way in which the object of the act is to be achieved is by establishing a process for the formation and implementation of a work program that seeks to further the following Greater Hobart Objectives in the Greater Hobart area.

- to encourage and promote, in the making of strategic planning decisions, and decisions about land use, in relation to the Greater Hobart area, the consideration of potential benefits, and implications, for that area, of such decisions; and
- to facilitate the efficient and safe flow of transport, to improve access to, and to further the use of, public passenger transport, and to encourage and promote the use of transport with low-carbon emissions, in the Greater Hobart area; and
- to further the maintenance and accessibility of existing, and the development of new, cultural, sporting, recreational and community facilities, that complement, link to, and contribute to, the cultural experiences able to be provided in the Greater Hobart area; and
- to encourage, promote and provide for urban renewal, and affordable housing, that enhance amenity, liveability, ease of access to places and facilities and the provision of passenger transport; and
- to encourage, promote and provide for the development of hubs for specialised purposes such as science, sport, recreation, social activity, economic activity, technology, industry, education or the arts; and

- to encourage, promote and provide for, where suitable; and
- the efficient and effective integration and co-location of the facilities, housing and hubs that are referred to in the other paragraphs of these objectives; and
- the transport infrastructure, and the service infrastructure, that is necessary or desirable in relation to such facilities, housing and hubs; and
- any other prescribed objectives.

#### **The Metro Plan**

The Metro Plan will seek to deliver on a vision for greater Hobart (through the Greater Hobart Act) and will inform the update to the Southern Tasmania Regional Land Use Strategy.

The delivery of a Metro Plan is an agreed action stemming from the Greater Hobart Act, and was identified as a priority action to be progressed in the first Work Program during both the development of the legislation and in a workshop of stakeholders held in November 2019.

The plan includes the development of the following high level strategies.

- Settlement Strategy
- Service and Physical Infrastructure Strategy
- Economic Development Strategy

Each of these contain a number of actions that will help among other things to identify and evaluate growth options as well as the services and physical infrastructure, and other strategic and implementation requirements required to enable integrated metro level housing growth.

#### **Central Hobart Precincts Plan**

The City of Hobart and the Tasmanian Government are working in partnership, along with the community, to develop a holistic plan to guide future development of Central Hobart.

The purpose of the Central Hobart Precincts Plan is to guide future growth in a way that will strengthen what's great about Hobart and will build on its position as a vibrant, liveable and connected city.

The plan will ensure that as Central Hobart evolves it remains a place that supports the community's growth and continues to develop as a great place to live, work and visit into the future. Objectives within the Plan include:

- Establish a shared vision and framework for the future growth of Central Hobart and identify a set of actions to deliver it;
- Identify a suite of precincts across the study area and outline a vision for each of them ensuring the ongoing viability of Central Hobart as Tasmania's key administrative and commercial activity centre;
- Identify opportunities for increased residential densities and infrastructure as well as commercial and community services to support it;
- Identify the preferred urban form and scale of development for precincts based on a range of urban design, heritage, economic and social considerations.

The following specific actions may arise from these objectives.

- Planning scheme amendments
- Streetscape improvements
- Road usage changes
- Capital works projects
- Recommendations for further studies, new strategies or policies
- Recommendations for implementation plans and targets
- Public education programs
- Partnerships with other agencies
- Advocating for change

As well as the above, the City of Hobart actively participates in and contributes to the development and review of the following Tasmanian Government strategies.

#### **Southern Tasmanian Regional Land Use Strategy 2010 - 2035**

The strategy sets a vision and supporting principles and policies for managing land use and development within the southern region.

According to the strategy, the Hobart city centre is the Primary Activity Centre and significant proportion of all employment within the region should continue to be focused in that area with high level of public amenity and high quality urban design provided.

#### **Tasmania's Affordable Housing Strategy 2015 – 2025**

This Strategy aims to achieve the following two key outcomes through three approaches, Prevention, Targeted Early Intervention and Response:

A decrease in the proportion of low income Tasmanian households experiencing housing stress; and

A decrease in the proportion of Tasmanians experiencing homelessness.

The role that local government can play in the implementation of this strategy is quite limited, with the majority of actions being delivered by state government agencies or not for profit organisations.

## WORKING IN PARTNERSHIP

The City of Hobart creates and participates in formal and informal networks that support our community's participation in civic life. This includes partnerships and collaboration that involve local and regional councils, community organisations, businesses and other levels of government.

We draw upon our relationships, connections and networks and when required, initiate reference and advisory groups that support our actions in affordable and social housing and homelessness. This includes the *Greater Hobart Homelessness Alliance* as well as the *Housing With Dignity Reference Group*.

### **Greater Hobart Homelessness Alliance (GHHA)**

Convened by the Lord Mayor, the GHHA provides a forum for collaboration, information sharing and partnership between greater Hobart housing and homelessness sector stakeholders.

The GHHA is focused on improving policy, practice and service delivery to achieve better long-term outcomes for people who are experiencing homeless or at risk of homelessness.

The GHHA includes representation from a broad range of perspectives including:

- People with a lived experience of homelessness,
- Representation from the housing and homelessness service sector (peak body/non-government/community sector/government sector),
- Commercial and business sector representation, and
- Greater Hobart councils.

### **Housing with Dignity Reference Group (HWDRG)**

The HWDRG provides an opportunity for people with a lived experience of homelessness to have a voice and be directly involved in the City's response to affordable and social housing and homelessness issues and actions.

The group is made up of community members who are passionate about homelessness issues and who are currently or who have previously experienced primary, secondary or tertiary homelessness, and where appropriate support people.

The group is a crucial reference point and place for consultation for decisions made by Council about homelessness. Members help to identify priorities for people without a home, to advocate and lobby the State and Federal Governments, identify and participate in promotional and media opportunities to advocate for people without a home and develop submissions and strategic documents where appropriate.

The group also has the scope to invite experts and develop working groups in areas of interest for sharing relevant information and/or for forming policy direction and where appropriate, develop and implement initiatives and projects.

## THE CITY'S ACTION PLAN

<b>Current &amp; Continuing Affordable Housing Actions</b>	<b>Focus Area</b>
Contribute to the development and review of State Government strategies, plans and legislative frameworks such as <i>Tasmania's Affordable Housing Strategy</i> , <i>Southern Tasmanian Regional Land Use Strategy 20210 -2035</i> .	<b>Strategic Partnerships &amp; Alliances</b>
Actively participate in regional strategic projects in collaboration with Federal Government, State Government and other councils including <i>The Hobart City Deal</i> , <i>The Metro Plan</i> as well as <i>The Greater Hobart Act</i> .	<b>Strategic Partnerships &amp; Alliances</b>
Develop and deliver the <i>Central Hobart Precinct Plan</i> in partnership with the Tasmanian Government.	<b>Planning &amp; Management</b>
Coordinate and facilitate the <i>Greater Hobart Homelessness Alliance</i> – a greater Hobart forum of State and Local Government representatives as well representative from the housing and homelessness sector.	<b>Strategic Partnerships &amp; Alliances</b>
Maintain membership of <i>Shelter Tasmania</i> and support for the affordable/ social housing and homelessness sector.	<b>Strategic Partnerships &amp; Alliances</b>
Support private developers to build affordable and social housing within Hobart through incentives and other relevant mechanisms where appropriate.	<b>Planning &amp; Management</b>
Develop a position on Short Stay Accommodation legislation with a view to easing pressure on housing affordability.	<b>Planning &amp; Management</b>
Participate in the Council of Capital City Lord Mayors (CCCLM) on activities relating to affordable and social housing and homelessness.	<b>Strategic Partnerships &amp; Alliances</b>
Facilitate forums and workshops on relevant topics that provide information and a greater understanding of matters relating to affordable/ social housing and homelessness.	<b>Community Information &amp; Awareness Raising</b>

<b>New Affordable Housing Actions</b>	
Collaborate with the University of Tasmania to identify and support opportunities for affordable and social housing inclusion within City and Sandy Bay campus accommodation developments.	<b>Strategic Partnerships &amp; Alliances</b>
Collaborate with the University of Tasmania regarding all aspects of the university's move into central Hobart, with a particular focus on the accommodation and social integration of students.	<b>City Activation &amp; Social Connection</b>
Progress actions through relevant specific strategic and structural mechanisms such as the Metro Plan in relation to; <ul style="list-style-type: none"> <li>• Inclusionary zoning</li> <li>• Infill housing</li> </ul>	<b>Planning &amp; Management</b>
Progress the objectives of the Central Hobart Precinct Plan, including; <ul style="list-style-type: none"> <li>• Planning scheme amendments</li> <li>• Streetscape improvements</li> <li>• Road usage changes</li> <li>• Capital works projects</li> <li>• Recommendations for further studies, new strategies or policies</li> <li>• Recommendations for implementation plans and targets</li> <li>• Public education programs</li> <li>• Partnerships with other agencies</li> <li>• Advocating for change</li> </ul>	<b>Planning &amp; Management</b>
Progress Council's directive in relation to Short Stay Accommodation including working with the private sector as well as all levels of government to advocate for changes that increase housing/rental affordability.	<b>Planning &amp; Management</b>
Develop an Apartment Code to provide greater certainty for developers, proponents and the community when undertaking developments including the conversion of existing buildings/sites such as shop tops to housing.	<b>Planning &amp; Management</b>
Support progression of applications related to increasing housing opportunities along the Northern Transport Corridor through the <i>Hobart City Deal</i> .	<b>Planning &amp; Management</b>
Consider the option to develop separate Housing and Homelessness Commitments when a document review is being undertaken.	<b>Planning &amp; Management</b>



## THE CITY'S ACTION PLAN

<b>Current &amp; Continuing Homelessness Actions</b>	<b>Focus Area</b>
Coordinate the <i>Housing With Dignity Reference Group</i> – a consultative group of people with a lived experience of housing stress or homelessness.	<b>Strategic Partnerships &amp; Alliances</b>
Support the <i>Housing With Dignity Reference Group</i> members to deliver a range of programs, projects and advocacy initiatives.	<b>City Activation &amp; Social Connection</b>
Support community initiated services such as <i>Food Not Bombs</i> , <i>Dining with Friends</i> , <i>King's Diner</i> , <i>Pets in the Park</i> and <i>Circle of Love and Care</i> through the provision of free venue use.	<b>City Activation &amp; Social Connection</b>
Deliver and support events and activities that highlight community issues within <i>Homelessness Week</i> and <i>Anti-Poverty Week</i> .	<b>Community Information &amp; Awareness Raising</b>
Facilitate training and professional development for City of Hobart staff – provide relevant training and information to support 'front line' staff coming into contact with rough sleepers.	<b>Community Information &amp; Awareness Raising</b>
Provide the <i>Housing Services Card</i> - information on local homelessness and social support services within Hobart.	<b>Community Information &amp; Awareness Raising</b>
Maintain dedicated homeless initiative budget allocations in order to support homelessness initiatives and projects prioritized by the homelessness sector – such as engaging St Vincent de Paul Society to supply the Homelessness Survival Packs to front line organisations.	<b>City Activation &amp; Social Connection</b>
Participate in regional sector forums, such as the <i>Homelessness Services Southern Forum</i> to collect and compare data, share information and consult with the homelessness sector in the Hobart region.	<b>Strategic Partnerships &amp; Alliances</b>
Provide appropriate infrastructure for people without a home, in particular showers, water bubblers / refill station, recharge stations for mobile phones and Wi-Fi hot spots and ensure inclusion of additional facilities in any new developments.	<b>Parklands &amp; Civic Space Management</b>
Actively participate on the <i>Council of Capital City Lord Mayors (CCCLM)</i> Homelessness Working Group.	<b>Strategic Partnerships &amp; Alliances</b>
Collaborate with the Salvation Army's Street to Home team to provide support for people without a home living in Hobart's public spaces.	<b>Parklands &amp; Civic Space Management</b>
Provide appropriate support for the delivery of the <i>Safe Space Program</i> .	<b>Strategic Partnerships &amp; Alliances</b>

<b>New Homelessness Actions</b>	
Develop the <i>Housing Support Services Card</i> into a more comprehensive and informative resource that is made available to the sector and public in order to support people experiencing primary homelessness.	<b>Community Information &amp; Awareness Raising</b>
Explore the establishment of a PO Box facility in collaboration with Australia Post and/or other service providers in a location suitable for those experiencing homelessness.	<b>Parklands &amp; Civic Space Management</b>
Work with the affordable and social housing and homelessness sector to develop community awareness raising resources such as posters, flyers, web site information, etc. that address stereotypes and biases and that raise the broader community's understanding of issues in relation to affordable and social housing and homelessness.	<b>Community Information &amp; Awareness Raising</b>
Consider the employment of a dedicated City of Hobart staff member to work closely with the homelessness sector and coordinate the City of Hobart's actions in relation to homelessness.	<b>Planning &amp; Management</b>
Collaborate with service providers to explore further opportunities/venues within the City to increase the number of large lockers available to people experiencing homelessness.	<b>Parklands &amp; Civic Space Management</b>
Increase promotion and awareness of community initiated support services such as <i>Food Not Bombs</i> , <i>Dining with Friends</i> , <i>King's Diner</i> , <i>Pets in the Park</i> and <i>Circle of Love and Care</i> .	<b>Community Information &amp; Awareness Raising</b>
Consider a targeted grant round within the City of Hobart Community Grant Program to support events, projects and programs that support community members experiencing homelessness and/or that address or raise awareness of affordable housing and/or homelessness issues with the broader community.	<b>Planning &amp; Management</b>
Work with other agencies to increase the community's awareness of actions that can assist with lowering the cost of accommodation such as measures to reduce energy consumption and/or increase energy efficiency.	<b>Community Information &amp; Awareness Raising</b>
Work with the <i>Housing with Dignity Reference Group</i> to further develop the "I am Somebody" project or similar community awareness raising projects.	<b>Community Information &amp; Awareness Raising</b>
Deliver a child and youth homelessness public forum as part of <i>Homelessness Week 2021</i> activities.	<b>Community Information &amp; Awareness Raising</b>
Work with Southern Tasmanian Councils to identify opportunities to share resources, coordinate response and address homelessness issues across the region.	<b>Strategic Partnerships &amp; Alliances</b>

## GOVERNANCE AND REVIEW

This Commitment will be updated every two years, with an annual review to respond to community input and ensure currency. The following mechanisms will be utilised as part of the ongoing delivery and review of the Commitment to ensure that the City remains focussed on its Role and the Priority Areas for Action and is delivering the specific actions outlined within this Commitment

- **Community Sector Reference Group** - includes representatives from major community organisations in Hobart and the sector peak bodies. This group meets with City of Hobart officers quarterly to provide advice and input into the City's work, including identifying emerging issues and appropriate responses. The group also provides feedback on the City's performance in relation to the Community Inclusion and Equity framework and monitors progress against the full City's suite of community commitments.
- **Greater Hobart Homelessness Alliance** – convened by the Lord Mayor, the GHHA provides a forum for collaboration, information sharing and partnership between greater Hobart housing and homelessness sector stakeholders. While the Alliance is focused on improving policy, practice and service delivery to achieve better long term outcomes for people who are homeless or at risk of homelessness it also has a role in ensuring any local work that the Council is involved in supports and value adds to work being undertaken at a regional level.
- **Housing With Dignity Reference Group** – meets bi-monthly to discuss affordable and homelessness issues in and around Hobart. The reference group is made up of people with a lived experience of housing stress and/or homelessness that are passionate about making a change. Members provide advice and assistance to City of Hobart staff and Elected Members.
- **Working Parties** –the City will convene working groups as required to assist with the identification, coordination and delivery of events, project and programs that address affordable and social housing and homelessness issues, concerns and aspirations.

Development of City of Hobart  
Affordable Housing & Homelessness Commitment  
Affordable Housing & Homelessness Sector Consultation

**SECTOR WORKSHOP NOTES**

**INTRODUCTION**

Officers hosted a housing and homelessness sector workshop on Monday 3 May. The workshop engaged participants in a review of the current Housing & Homelessness Strategy to provide feedback in the considering the development of a new Affordable Housing & Homelessness Commitment.

Representatives from the following organisations participated in the workshop, with the list of organisations invited to participate in the workshop on page 7 of this report.

- Bethlehem House
- Colony 47
- Food Not Bombs
- Hobart City Mission
- King's Diner
- The Salvation Army
- Shelter Tasmania
- TasCOSS
- Wintringham
- UTAS

Those organisations that were unable to participate in the face-to-face workshop will be followed up for comment and input into the draft Commitment.

**WORKSHOP FOCUS**

The participants in the sector workshop were provided with an overview of the current affordable housing and homelessness landscape within greater Hobart.

This included clarification of the responsibilities of each tier of government and highlighted the role that the City of Hobart has had in raising community awareness, advocating to the Tasmanian Government for changes to planning legislation and other relevant actions.

The presentation also provided information on the key local and regional agreements, plans and strategies which the City is either participating in or driving. These are:

**Capital City Strategic Plan 2019-29**

Pillar 7: Built Environment, Outcome 7.1 focusses on ensuring that 'Hobart has a diverse supply of housing and affordable homes.'

Development of City of Hobart  
Affordable Housing & Homelessness Commitment  
Affordable Housing & Homelessness Sector Consultation

**SECTOR WORKSHOP NOTES**

**The Greater Hobart Act**

The object of this Act is to assist the Greater Hobart area councils and the State Government to better co-ordinate, across the Greater Hobart area –...

- ‘...to encourage and promote, in the making of strategic planning decisions, and decisions about land use, in relation to the Greater Hobart area, the consideration of potential benefits, and implications, for that area, of such decisions;...’
- ‘...to encourage, promote and provide for urban renewal, and affordable housing, that enhance amenity, liveability, ease of access to places and facilities and the provision of passenger transport...’

**The Metro Plan**

The Metro Plan will seek to deliver on a vision for greater Hobart (through the Greater Hobart Act) and will inform the update to the Southern Tasmania Regional Land Use Strategy.

**Tasmania’s Affordable Housing Strategy 2015-2025**

Aims to achieve ...a decrease in the proportion of low income Tasmanian households experiencing housing stress; and a decrease in the proportion of Tasmanians experiencing homelessness...’

The role that local government can play in the implementation of this strategy is quite limited, with the majority of actions being delivered by state government agencies or not for profit organisations.

**The Hobart City Deal**

City Deal Partners will deliver a range of affordable housing options suitable for different household types, in locations close to where people work and services are delivered.

This includes projects that will see over 200 affordable and social housing dwellings delivered in the Greater Hobart region between 2020 and 2021.

Within the term of the City Deal, Hobart will have a more diverse, affordable and inclusive housing mix to provide choices to meet our changing lifestyle and population needs.

Development of City of Hobart  
Affordable Housing & Homelessness Commitment  
Affordable Housing & Homelessness Sector Consultation

**SECTOR WORKSHOP NOTES**

**Southern Tasmanian Regional Land Use Strategy 2010-2035**

The strategy sets a vision and supporting principles and policies for managing land use and development within the southern region.

According to the strategy, the Hobart city centre is the Primary Activity Centre and significant proportion of all employment within the region should continue to be focused in that area with high level of public amenity and high quality urban design provided.

**Central Hobart Precinct Plan**

Establish a shared vision and framework for the future growth of Central Hobart and identify a set of actions to deliver it;

Identify a suite of precincts across the study area and outline a vision for each of them ensuring the ongoing viability of Central Hobart as Tasmania's key administrative and commercial activity centre;

Identify opportunities for increased residential densities and infrastructure as well as commercial and community services to support it;

Identify the preferred urban form and scale of development for precincts based on a range of urban design, heritage, economic and social considerations.

**Other Major Initiatives**

Information on the following major initiatives facilitated by the City in the Homelessness and Affordable Housing areas that have been have also taken place over the past few years, including;

Homelessness

- Homelessness Crisis Roundtable on 20 June 2019
- Establishment and facilitation of the Greater Hobart Homelessness Alliance
- Establishment and facilitation of the Housing with Dignity Reference Group
- Workshop on Zero Adelaide model by City of Adelaide and Homelessness Australia – 13 August 2019
- Workshop on Functional Zero Homelessness, Institute of Global Homelessness – 31 October
- Participation on the CCCLM Homelessness Working Group
- Forum on Ending Homelessness by the Institute of Global Homelessness – 26 November 2019
- National Symposium on Homelessness and Mental Health – 13 October 2020



Development of City of Hobart  
Affordable Housing & Homelessness Commitment  
Affordable Housing & Homelessness Sector Consultation

**SECTOR WORKSHOP NOTES**

Affordable Housing

- Public evening forum on Housing and Homelessness - 8 August 2018
- Workshop on housing models by Housing All Australians – 2 July 2019
- Forum on Infill Housing by Place Design Group - 26 August 2019
- Inclusionary Zoning Workshop by SGS – Ellen Witte on 25 November 2019
- Short Stay Accommodation presentation – Peter Phibbs 4 December

Discussion, clarification and confirmation of Council's role in the affordable housing and homelessness 'space' was also part of the consultation. The following feedback was provided in relation to this area.

**ROLE**

**Leadership**

- Continue leadership role as capital city; role model for other councils
- Continue GHHA
- Planning for next 5 years
- Support housing in all
- Temporary fixes that ensure dignity; case studies, short term projects.

**Informing**

- Energy Efficiency
- 50% of International Students study within private institutions – scope to inform/support them/DoE to offer support to their students/duty of care.
- Provide organisations that utilise Mathers House for social support services with information to support clients; accommodation, support services, etc.
- Update website to provide links and information
- Info card/flyer/map.

**Advocacy**

- Advocate for a wide range of housing options for target groups; youth, aged, disability, single bedroom dwellings, etc.
- Ongoing support for Safe Space
- Short Stay accommodation regulation – Airbnb, etc.
- Promoting coordination by the State, Local Government and the sector. Particularly for Mental Health, Housing, Hospital, Justice clients.

Development of City of Hobart  
Affordable Housing & Homelessness Commitment  
Affordable Housing & Homelessness Sector Consultation

**SECTOR WORKSHOP NOTES**

**Connection**

- Stakeholder forums before significant decisions/projects proceed to higher levels.
- Single point of contact; employ relevant officer.
- Council can play a role in breaking down barriers of zoning, demonstration models, inclusionary zoning processes, etc.
- Continue support for Homelessness Week
- Continue dedicated funding to support homelessness initiatives.
- Continue GHHA and other greater Hobart networks.

Discussion, clarification and confirmation of the Council's Priority Areas of Focus was also discussed, with the following feedback provided.

**PRIORITY AREAS OF FOCUS**

**Strategic Partnerships**

- Bringing Social Investors into contact with community/private orgs to develop housing projects.
- Priority for even smaller developments. (Council owned land for partnerships).
- Better relationships with local businesses and opportunities for local business to be involved in opportunities regarding investment for community development opportunities.

**Community Information & Awareness Raising**

- Point of contact to guide to the right service/department.
- Demonstration projects (as capital city)
- Educate about causes of homelessness

**City Activation & Connection**

- Improve community spaces for all people accessing the city.
- Specific Council work to engage with community and put together a plan with community services.
- Regular evening set up – youth activities, BBQ, youth workers to engage with young people in a fun way.
- Continue Healthy Hobart sessions throughout the year.
- Support for employment and skill development spaces.
- Cycle lanes and networks.
- Small electric fleet buses.
- Free transport and better timetables.
- Make more spaces youth friendly/activities/spaces



Development of City of Hobart  
Affordable Housing & Homelessness Commitment  
Affordable Housing & Homelessness Sector Consultation

**SECTOR WORKSHOP NOTES**

**Parklands & Civic Space Management**

- Support more public toilets/showers/BBQ/Needle disposal
- E Bike Network, free E Bikes.
- Community Garden spaces for growing food

**Planning**

- Greater Hobart Act – working with other local government to deliver housing beyond the LGA.
- Identify models for affordable housing from other states that could be trialled here.
- NRAS. What were the issues? Why wasn't it taken up by private developers?
- Affordable Housing

**NEW ACTIONS**

- Dedicated staff for affordable housing and homelessness issues.
- Map developed with HWDRG – update information cards
- Posters
- Free food locator
- One Council point of contact for Homelessness space
- Reinforcement of connection
- Breaking down barriers – developers – demonstration models from other states
- Keep supporting GHHA
- Demonstrate leadership
- Promote Food Services; Food Not Bombs, King's Diner, Dining with Friends
- Support Pets in the Park
- Hype include food/support zine. Info. Shelter some close at 6pm
- Grants- bigger
- Youth Specific – free transport, regular outdoor activities
- Chess, Big Screen, advocate for young people's recreational opportunities – University partnerships
- Wellington Court – Big Screen- activities, address passive space.
- Separating Homelessness and Crime – awareness raising
- Health & Housing –Isolation – support messaging, advocating, leadership.
- Promotion of grants program for homelessness; demonstrate outcomes.

Development of City of Hobart  
 Affordable Housing & Homelessness Commitment  
 Affordable Housing & Homelessness Sector Consultation

**SECTOR WORKSHOP NOTES**

Organisations invited to participate in the sector workshop.

Anglicare	Launch Youth
Annie Kenny House	Libraries Tasmania
Archdiocese of Hobart	Link Youth Health
Baptcare	Master Builders Tasmania
Bethlehem House	McCombe House
Catholiccare	Mission Australia
Centacare	Orange Sky Laundry
Colville Place	Pathways
Colony 47	Planning Institute Australia (Tasmania)
Common Ground	Property Council of Tasmania
Communities Tasmania	The Salvation Army
COTA	Shelter Tasmania
Department of Health	Short of a Sheet
Flint House	St Vincent de Paul
Food Not Bombs	TasCOSS
Hobart City Mission	Tenant's Union of Tasmania
Hobart Women's Shelter	UTAS
Housing Choices	Wesley Uniting Church
Jireh House Inc.	Youthcare
King's Diner	

**6.2 Community Culture and Events Committee - Review of COVID-19  
Format  
File Ref: F21/54419**

---

Memorandum of the Manager Legal and Governance of 17 June 2021.

Delegation: Committee



City of **HOBART**

**MEMORANDUM: COMMUNITY, CULTURE AND EVENTS COMMITTEE**

**Community Culture and Events Committee - Review of  
COVID-19 Format**

The Council at its meeting of 24 May 2021 resolved the following position in respect to Council Committees convening their future meetings:

*Committees that have not yet resolved to return to physical meetings determine whether they wish to re-consider their meeting format.*

For those Council Committees still meeting via Zoom, the Chief Executive Officer noted that an item would be placed on the agenda of these Committees to determine if they wish to return to physical meetings or remain convening their meetings via a virtual platform using Zoom.

If physical meetings are to resume, the Council Committee will convene their meetings in the Council Chamber as a return to the Lady Osborne Room for Committee meetings is not possible at this time. As the open portion of all meetings of Council and Council Committees are currently being live streamed to the public, the Lady Osborne Room at present does not have the technology required to provide this service. The Lady Osborne Room will continue to be used as an overflow gallery with meetings being streamed to the room as required.

**RECOMMENDATION**

***That the matter be considered by the Community Culture and Events Committee.***

*As signatory to this report, I certify that, pursuant to Section 55(1) of the Local Government Act 1993, I hold no interest, as referred to in Section 49 of the Local Government Act 1993, in matters contained in this report.*

Paul Jackson  
**MANAGER LEGAL AND  
GOVERNANCE**

Date: 17 June 2021  
File Reference: F21/54419

**6.3 Conference Reporting - 2021 Communities in Control - Melbourne -  
17 - 18 May 2021  
File Ref: F21/55297**

---

Memorandum of the Chief Executive Officer of 10 June 2021 and  
attachments.

Delegation: Committee



City of **HOBART**

**MEMORANDUM: COMMUNITY, CULTURE AND EVENTS COMMITTEE**

**Conference Reporting - 2021 Communities in Control -  
Melbourne - 17 - 18 May 2021**

Alderman Damon Thomas has submitted the attached report in accordance with Clause 3(H)(2) of the Council's policy titled *Elected Members' Development and Support*.

**RECOMMENDATION**

***That:***

- 1. That the information be received and noted.***

*As signatory to this report, I certify that, pursuant to Section 55(1) of the Local Government Act 1993, I hold no interest, as referred to in Section 49 of the Local Government Act 1993, in matters contained in this report.*

Kelly Grigsby  
**CHIEF EXECUTIVE OFFICER**

Date: 10 June 2021  
File Reference: F21/55297

Attachment A: Alderman Thomas - Melbourne Conference Report ↴

**Report of a two day conference in Melbourne attended by  
Alderman Thomas Melbourne 17 and 18 May 2021****Opening Remark to this report**

This was easily the best planned and presented conference I have ever attended.

The Our community Association is centred in Victoria and rarely provides conference and events outside of Melbourne believing that this would reduce its impact and divert its attention on providing one main line conference annually to a wide audience.

It is heavily supported through philanthropic effort. Whilst it caters to not-for-profit organisations the message of these events is strongly directed at any community organisation for as well as not-for-profit organisations which relies upon the intelligence gathered directly from the community rather than some hard and fast economic context.

It has direct relevance to local government.

I make no apology for heavily duplicating the conference material and the excellent summary papers provided online and made accessible to the widest possible audience. It would be far too simplistic for me to provide elected members and officers with an exclusively personal summary when such excellent material is freely provided for all of those interested in the diverse set of offerings.

This being said I could not let this report be submitted without expressing a personal preference to the presentation by Andrew Wear whose publication *Solved* tells how other countries have cracked the world's biggest problems and Australia has multiple pressing issues whilst for many there is a mounting public dismay at our inability or unwillingness of our leaders to address these issues. His inspirational address showing us inspiring examples of progress and success across a number of challenging policy areas from health to education to climate change makes you simply realise how small our community and political fabric is when looking at issues that countries are smaller than us e.g. Iceland have solved in little more than a nanosecond.

So too Australia's greatest sociologist and author Hugh Mackay provided his reflections following the 2020s bushfires and pandemic on Australia's mental and emotional health and on the economy. His reflection on the challenges we faced during that year of upheaval questions many of us have asked namely *what really matters to me and am I living the kind of life I want and what sort of society do I want us to become* captivated the audience and left us in little doubt that much of our problems can be solved through kindness and consideration, making personal sacrifices for the common good and appreciating the value of local neighbourhoods and communities.

Finishing off he expressed the view 'could we become renowned as a loving country', rather than simply a 'lucky' one?

I admit to being a Hugh Mackay fan having several of his books and recommending to my elected officials a book which has had a huge



personal impact namely the **Good Life 2012** which can still be ordered through booksellers.

The most surprisingly and inspiring address was given by Grace Tame well-known as the Australian of the year 2021 who despite incredible hardship and challenges in her upbringing managed to combine hard reality with tempered humour to show the audience that despite adversity and considerable challenge a brighter future can be realised.

Advocacy is an art, its subtlety rather than a blunt dagger against the opinion of others is its powerful weapon. Recognising as an advocate opposing views and working with all opinion holders is the measure I believe of success and Grace Tame for me gets the number one prize for not only being Australian of the year but the nation's most powerful advocate over possibly the next two or three years.

One would only hope, however as a reservation that repeated presentations on the violence of her school years provided to numerous audiences nationwide will not prove to be as exhausting and emotionally distressful as has affected potentially negatively previous winners of this prestigious award.

Finally can I recommend you access the excellent presentation by the Deputy Lord Mayor of Sydney Jess Scully whose unorthodox approach coming from a creative professional background can teach us much and take this from the stereotypes that so often dominate our debate? For an inspirational start to your day please look at the quirky humour driven 'laugh at yourself' motivational expert Chris Helder had delegates

spellbound (once we got used to his still strong American drawl after 20 years here) as he convinced us to channel the negative thoughts holding us back, and turn those thoughts into powerful thoughts that will drive us forward.

I have made only a few personal remarks which appear in italics after some of the speakers. However respecting my colleagues' ability to gain their own insight and realisations from the provided material I have kept these to a minimum. My take out will invariably not be others.

I would strongly recommend elected officials and officers consider subscribing to the newsletter of our community and considering conference attendance in 2022. Some of the speakers speak annually at this event and the conference fee is excellent value for such a strong set of speakers.

So please consider to sit back ,take some time out and access some or all of the speaker's presentations. It's so well recorded that you can really learn some great insights.

**There is an overview and summary which can be accessed from this report and if you click on each speaker or the topic you can go directly to that address.** I recommend that you first of all go to the following:

Conference Agenda and Highlights

Communities in Control 2021:

<https://issuu.com/ourcommunity.com.au/docs/cic-2021/10>

this

Conference Theme

*Think Bigger: Fix Everything*

*17 – 18 May 2021*

*Held at Moonee Valley Racing Club, Melbourne*

*What's the big idea?*

*Australia has big problems.*

*Inequality is rising. We have to get over carbon. We need to save the Reef. And the Murray. And the koala. And so much more.*

*But our leaders are offering us small targets.*

*Australia can cope with big challenges. We've just done it. Australians can make sacrifices and work together and solve big problems quickly. We've been practicing for a year. The COVID-19 response showed us what we can achieve if we really want to – we halved poverty and homelessness in the depths of the crisis. Why walk that back now? We've never needed bigger ideas more.*

*The community sector has to step up. Where's our wish list? We have to flex our muscles. We have to find our voice. We have to cut through. New approaches, new urgency, new energy, new funding, a new sense of possibility.*

*No more band aids. No more excuses. No more bullshit. Let's just do what has to be done.*

*It's 2021. We've got a once-in-a-generation opportunity to crash through the old roadblocks and break out into open country. Seize the day!*

#### Conference Organisers

The conference was organised by Our Community. Our Community is the engine room for creating and disseminating practical, affordable training, leadership, and technological solutions that allow not-for-profit and grant making organisations to get on with the crucial work of building stronger communities. Its partners in that work are not-for-profit organisations and social enterprises; government, philanthropic and corporate grant makers; donors and volunteers; enlightened businesses; and other community builders

#### Highlights

Dr Ramona Vijeyarasa

#### Gender equality in a generation?

Senator the Honourable Penny Wong

#### The Joan Kirner Social Justice Oration 2021

Jess Scully

#### Glimpses of utopia

*You don't wake up and find a Utopia fully realised and perfectly formed. It happens a little bit at a time, unevenly, erratically, but if we know how*

*to look, we can see glimpses of it emerging all the time, everywhere. Utopia doesn't happen by accident. It must be nudged into shape through the hard work of many people and the many institutions that make up our society. What can we do to help? In this keynote speech, Jess Scully will discuss how we can harness technology and imagination to reshape the world to build a fairer and more sustainable future.*

Hani Abdile

I will rise

Daniel Teitelbaum

Stop playing around and start playing seriously

Dr Tim Thornton

Better economics for a better world

Hugh Mackay

Restoring hope, rebuilding trust and inspiring optimism

The cream of Australia's progressive thinkers presented delegates with both the opportunities for change and the responsibility to act. Among them: Australian of the Year **Grace Tame**, Senator **Penny Wong** giving the Joan Kirner Social Justice Oration, Uncle **Jack Charles**, chart-topper **Mitch Tambo**, domestic abuse campaigner **Jess Hill**, NSW Ageing and Disability Commissioner **Robert Fitzgerald** AM, "brain

power" Dr **Helena Popovich**, social researcher **Hugh Mackay** AO on kindness, gender equity law expert Dr **Ramona Vijeyarasa**, progressive economist Dr **Tim Thornton**, playful philosopher **Daniel Teitelbaum**, Somali-born slam poet **Hani Abdile**, *Solved!* Author **Andrew Wear**, Sydney Deputy Lord Mayor **Jess Scully**, and storyteller **Chris Helder**.

Our Community group managing director and conference organiser **Denis Moriarty** said the theme was ambitious yet built on the reality that solutions to our biggest problems were within reach.

We've compiled highlights of the event into a detailed report, podcasts, transcripts and copies of presenters' slides. An eight-minute video summary and full videos from selected sessions have also been posted on the Communities in Control website.

[Read our extended coverage, see more pictures and watch our video wrap here](#)

**Australia's most progressive leaders, thinkers and community agitators have gathered in their hundreds – in person and online – to spur on practical solutions to society's toughest problems.**

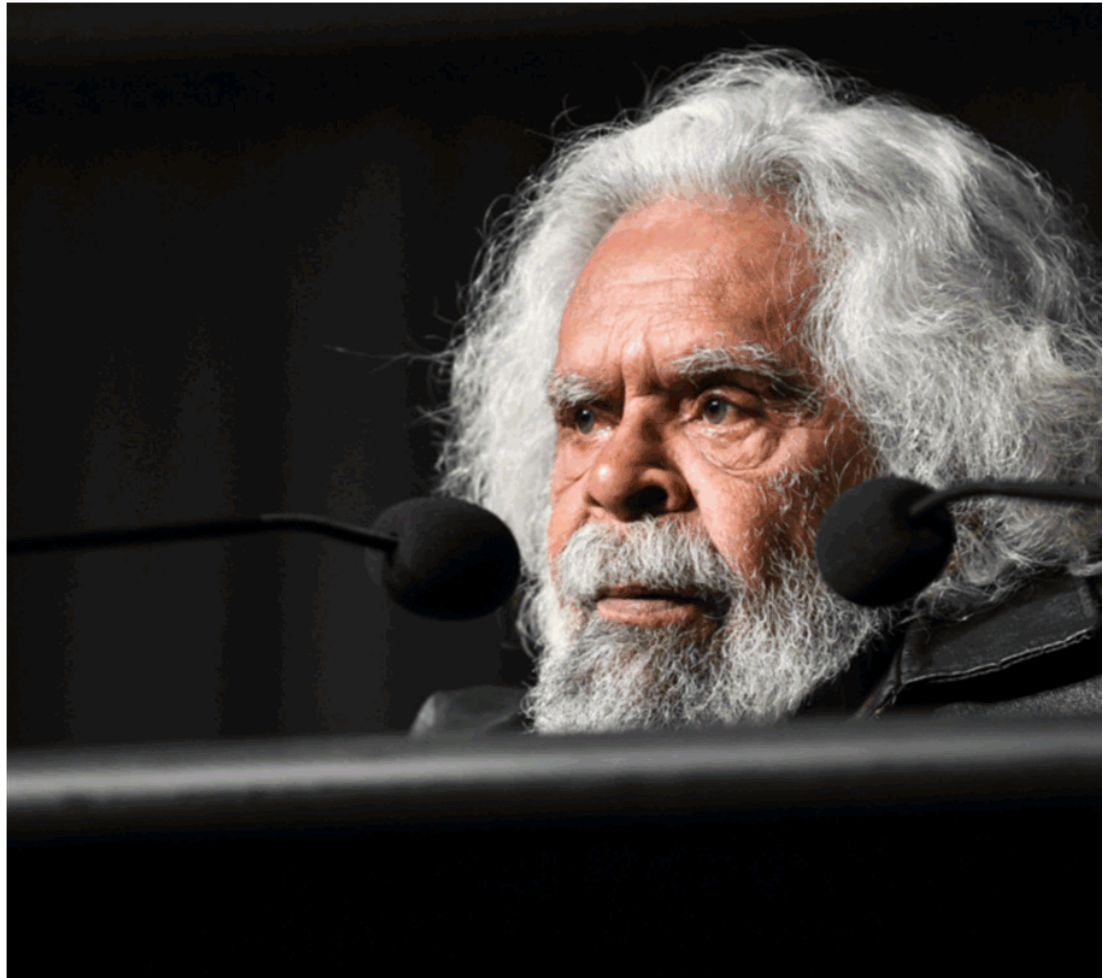
Bringing together leaders from across the country's 600,000 not-for-profits since 2003, Communities in Control this year had as its theme "Think Bigger: Fix Everything".

While many delegates counted themselves lucky for having avoided any COVID-19 border closures, more than 600 turned out in person to

Melbourne's Moonee Valley Racecourse with another 250 tuning in online for Our Community's first ever hybrid conference.

For first timers and conference diehards, the two-day event (May 17–18) delivered inspiration in spades, with the organisers' vision tempered by their clear view of the mammoth tasks faced by community groups across all sectors.

[CIC 2021 resources: Click on each speaker to access more videos, transcripts, audio and slide decks \(where available\)](#)



Uncle Jack Charles performed the Welcome to Country before an entertaining tale of his troubled life. Yet his light-hearted tone belied a fire in his belly over the treatment of Aborigines in Australia.

All pictures: Penny Stephens. [Facebook photo gallery](#)

For many delegates, the event was their first in-person conference for more than a year, and people embraced the chance to mingle freely.

The virtual contingent was also lively as delegates, their workmates, cats, kids and “hot” imaginary friends joined the online chatter. Gosford



Regional Community Services chief Kathy Sokk told the virtual chat “there are 18 of us here today” and quipped that the politically instructive content should be “mandatory” for politicians.

First-time delegate Hailey Smith from Bendigo Senior Secondary College declared that the line-up of speakers was “amazing”, with the event far exceeding her expectations. Kudzi Maforimbo, from Mission Australia Housing in NSW, said the event was “incredible” and a great personal and professional “investment”.



*Our Community group managing director Denis Moriarty welcomed 600 delegates in person and 250 more virtually from around Australia.*

*Picture: Penny Stephens*

### Top talent proves inspiring to community sector

There was a typical response from delegates who heard from the cream of Australia's most progressive thinkers, including:

- Australian of the Year **Grace Tame**, a sexual assault survivor speaking out for change
- Senator **Penny Wong**, delivering the Joan Kirner Social Justice Oration
- Uncle **Jack Charles**, a Stolen Generations survivor, actor, activist and mentor
- Chart-topping Indigenous "voice of a generation" **Mitch Tambo**
- Investigative journalist **Jess Hill** addressing the domestic violence crisis
- NSW Ageing and Disability Commissioner **Robert Fitzgerald**, a veteran of more than 18 government-commissioned inquiries, on reform in the community sector
- Dr **Helena Popovic** with great tips on how to "boost your brain power"
- **Hugh Mackay** on the kindness revolution that's needed in the wake of COVID-19
- Dr **Ramona Vijayarasa** arguing for changes in the law to achieve gender equality
- Economist Dr **Tim Thornton** arguing inequality and injustice are unsustainable
- Philosopher **Daniel Teitelbaum** on the power of playful thinking
- Somali-born slam poet **Hani Abdile**, who found her voice in detention
- Author **Andrew Wear** with solutions to the world's biggest problems

- Renaissance woman **Jess Scully**, the Deputy Lord Mayor of Sydney, with an upbeat summary of how to harness technology and creativity to reshape the world
- Master storyteller **Chris Helder**, who draws together the power of communication, leadership and influence to show how change is possible.

Our Community managing director and conference organiser Denis Moriarty said the theme was unashamedly ambitious, but having seen homelessness and poverty vanish – if briefly – in response to the pandemic, he had wanted the conference to build on the possibilities.

“These past two days, we’ve done a lot of thinking, and now, with everything we have learned, it is time to go out and Fix Everything. The power is in your hands.”

The good news for Our Community members and conference delegates is that you can now catch some of the highlights of the event on the [communitiesincontrol.com.au](https://communitiesincontrol.com.au) website. Alongside an extended video wrap of the event, selected podcasts, transcripts and presentations are available.

Complete videos of sessions are also being posted, with videos from previous conferences also available.

In the meantime, here are some of the event’s highlights for delegates and for people who missed this year’s event.



Grace Tame speaking at the Communities in Control conference.

Picture: Penny Stephens

#### **Australian of the Year Grace Tame sets bold example**

Grace Tame stunned the audience with her no-holds-barred account of surviving sexual assault at the hands of a trusted teacher and her path to becoming a campaigner to help others.

The Australian of the Year told a truly chilling story of the transformation of a young and vulnerable girl paralysed by fear, to a powerful woman galvanised by a mission for change.

The tale was impossible to hear without being personally affected, but she had a message for those who had witnessed her break free from a Tasmanian gag order through her #LetHerTalk campaign.

"I like to remind people that no contribution is too small, especially in the process of creating change. Where people go wrong in the activism space is doubting the value of their single signature on a petition or that \$5.00 donation here. And I remind people that it's not isolated your gesture, it's amongst a collective and trust in the power of the collective, that when you put your little donation in there, you put your little gesture in there, that together we will make a huge difference."



Senator Penny Wong put forward a compelling case for great equality in Australian politics. Picture: Penny Stephens.

**Senator Penny Wong's call to action in Joan Kirner Social Justice Oration**

There was no mistaking Senator Penny Wong's star power when she entered the room at the Moonee Valley Racecourse, as scores of delegates whipped out their phones for pictures. But it was her message for action during the annual Joan Kirner Social Justice Oration that focused people's minds.

"Well, I love the title and the attitude of this conference. 'Communities in Control: Think bigger, Fix everything'. It's ambitious, it's determined and it's courageous just like Joan. Joan understood, as do you, that change requires us to be all of these things. We often hear these days that there is an abounding sense of disempowerment, a sense that political engagement is pointless, but despair is a luxury those most vulnerable cannot afford and cynicism only ever serves the status quo. You see, it's only ever been up to us to make the world a better place."

In a powerful address that coolly dismantled her political opponents and those who would hold back a tide of change, Senator Wong stressed that it was community organisations that needed to take back their power.

"When Joan Kirner got involved in a school parents club, she didn't do it to become Education Minister or eventually Premier. She, and these other women, and so many more, remind us that we cannot treat progress as only the work of great figures in history. It's never been up to a venerated few to make our world better. It is up to all of us."



Alderman Thomas comments

*Use what you have to make the world good*

*Use the power of your own agency*

*Pave the way for others*

*Change takes all of us to change the collective*

[Watch or listen to Senator Wong's speech or read it now.](#)



The NSW Ageing and Disability Services Commissioner Robert Fitzgerald AM was passionate in his belief that the path to effective reform is known, and is something that the sector should be pushing for. Picture: Penny Stephens.

**Robert Fitzgerald: Not-for-profit thinker's push for sector reform**

One of the greatest minds to have applied themselves to the thorny problems that face the sector is the man who led the Productivity Commission review into the sector a decade ago, Robert Fitzgerald AM.

In a speech that was both forensic and passionate, Mr Fitzgerald laid out a case for widespread community sector reform that adapted lessons from COVID-19 to transform society for the better.

“I think the agenda is well beyond what reforms we wish to seek but rather, whether or not we wish to use the very essence of what being community is to create a new future.”

He said that notion should underline any strategies for change, but that communities themselves must insert themselves into the heart of the debate.

“This sector is strong, it is robust, it is innovative, it is passionate, it is committed and more often than not it is compassionate. But it has to rearticulate the value that it has to society in every forum, and governments and other leaders of our community have to reappraise this importance.”

After his speech, he said that the community sector must raise its ambitions.

“If you only think small and act small, then that's all you'll achieve. What the community sector does is that it thinks big, it thinks about the way societies shape themselves, it thinks about service systems. And yes, it acts in a small way and a local level. So, what I'm encouraging the sector to do is to continue to think big, continue to think about its role

within society, and the economy, and the way in which we as a nation are operating. But at the end of the day, acting small really matters.”

#### **Alderman Thomas Remarks on this speaker**

*Governments do matter as their actions/inaction affect the vulnerable  
People are part of the collective not clients and Communities matter as  
Covid has re-emphasised*

*The importance of Connectedness and Connectivity recognised during  
Covid begs the question 'Will we revert back again*

*Being connected is vital and we should go for better!!!*

*How does community respond to change?*

*Transformation begins in Community*

*Are we stuffed by the thought you can't get big reform, big  
transformational reforms rather than incremental change only??? Versus  
the Whitlam years?*

*Government must say it wants not for profit to deliver services not for  
profits*

*Issues of social connectedness is critical - not 'services'*

*Smaller organisations can offer boutique services*

*Our fear of innovation- we must not be risk averse*

*We are reluctant to fund it (innovation) – but we must fund it*

*We can't become too conservative and we must work together,  
collaborate*

[Watch or listen to Robert Fitzgerald's speech, or read it now](#)



Indigenous chart-stopper Mitch Tambo got hearts racing with his pop beats and first-nations language lyrics. Picture: Penny Stephens

#### **Indigenous leaders kick off conference**

Earlier, Stolen Generations survivor and actor-turned-activist Uncle Jack Charles gave the Welcome to Country before a performance by one of Australia's best new Aboriginal musical talents, Mitch Tambo.

Rocking a hot pink puffer vest, black plastic pants and a feather head dress Tambo transformed the function room into a nightclub with his version of *You're the Voice* in his Gamilaraay language. After a spine-tingling rendition of *With Love*, Tambo displayed none of the diva behaviour one might expect from a home-grown star, but instead was humble when telling Our Community about his part in the event.

"My mantra is that if you impact one person you've done your job. So, if one person goes away from today and feels impacted or inspired to go and learn a bit more about the local mob here, the Wurrundjeri people or the local mob where they've come from. I think that's a beautiful thing."

Uncle Jack Charles displayed his theatrical powers as he charmed the crowd with a rambling fireside-style yarn.

Uncle Jack regaled the audience with his Stolen Generation heritage, his career in theatre, his work as an elder fighting for justice, and the possibility that he is Prince Philip's love child or Jesus Christ, ("brown like the original") all with his trademark cheek and charisma.

Yet his light-hearted tone belied a fire in his belly over the treatment of Aborigines in Australia, particularly the lack of help for youth at risk of

landing in prison, and he told Our Community after his talk: "We've got quite a few years to go before acknowledgment of indigenous people is genuine. It's disingenuous at best at the moment to disregard our gift to the nation."



Dr Ramanon Vijeyerasa says gender equality must be cemented in the law. Picture: Penny Stephens.

**Ramona Vijeyarasa: The law must change to protect women**



Law lecturer and gender equity campaigner Dr Ramona Vijeyarasa said Australia had plummeted down the international rankings when it comes to gender equality, arguing that it is time for laws that measure up to her [“gender legislative index”](#).

Taking aim at the kind of culture in Canberra that brought alleged rape victim Brittany Higgins to prominence alongside historical assault claims against Christian Porter, Ms Vijeyarasa said that Australia had slumped from 15<sup>th</sup> place in the Global Gender Gap Report to 50<sup>th</sup> in 2021.

While she was hopeful of achieving gender equality “in a generation”, the current rate of progress meant the country was “well over a century away from achieving parity ... 135.6 years, to be precise”.

She outlined seven questions community organisations could ask to assess their level of gender equity, and also said more women must be represented politically for change to occur.

Ms Vijeyarasa certainly struck a chord, with one delegate asking in question time: “Where do I sign up? Where do I stand? What do I do now?”

Yet despite her sometimes bleak assessment, after her presentation Ms Vijeyarasa was optimistic that things could change.

“I came here to talk about gender equality in a generation, and it’s an absolute must. We need to be positive that change is in the air. The last few months have shown us that Australian women – and men – can mobilise towards gender equality. We can mobilise and call for change. Women have courageously spoken up about situations of violence,



harassment and inequality. We have a government that is being forced to answer. That potential is there.”

Alderman Thomas comment

*In Gender equality Australia has slipped from 15<sup>th</sup> in the world in 2006 to 50th ranking behind Albania, Georgia*

*Will take 100 years to reach gender equality*

*Earn 21% less than men for the same work - 56 days per year needed to balance*

*When will SHE be right???*

[Listen to Ramona Vijeyerasa's speech or read it now](#)



Investigative journalist turned domestic abuse campaigner Jess Hill built a compelling - and shocking - case for better measures to improve Australia's shameful domestic violence record. Picture: Penny Stephens.

#### **Jess Hill spells out solutions to domestic abuse scourge**

Investigative journalist turned anti-violence campaigner Jess Hill spoke to delegates even as a [multi-part series aired on SBS](#) based on her

shocking written exposé of Australia's massive abuse issue, *See What You Made Me Do*.

For more than an hour, Ms Hill revealed case after case of horrific failures by authorities to prevent and act on domestic abuse. Yet despite the personal cost, which had seen her close to "nervous breakdown" on the eve of the television documentary airing, Ms Hill was adamant and undeterred in her campaign, calling on community groups to do their bit.

"These are the people I fight for, these are the people we need to radically change our approach for. We need to take control of this crisis at a community level, so that no victim, survivor, or family ever needs to feel this kind of helplessness again. We can solve this, in fact we must solve this, but it will take all of us to turn this around," she told delegates, minutes before Grace Tame took to the stage.



Poet Hani Abdile's emotional and honest delivery revealed why she's an artist to watch.

#### **Hani Abdile: Refugee's poetic words ring true**

Somali-born refugee Hani Abdile, who found her voice in the Christmas Island detention centre, needed just a handful of words to leave a lasting impact.

As she walked the stage in an expressive “slam” style, Abdile spoke from the heart of her experience and her hope for the future.

Eyes glistened in the audience as she declared: “If poems were rains, I would burst this country with my words.”

Speaking to Our Community after her performance, Ms Abdile brightly expressed her view that “poetry can set people free” and explained a philosophy that stemmed from her original home and language.

“If you have two hands together you can make a difference. Individuality can kill our humanity. In Somalia we say: “Together we can make a difference. Individuals, we can’t make a difference, which is why we’ve got to stay connected. This coming together, we can make change together.”

[Listen to Hani Abdile recite her poems](#)



Social researcher Hugh Mackay drew on decades of observations to conclude that a commitment to kindness at all costs is a great basis for a stronger society.

**Hugh Mackay's mission for kindness at all costs**

In a keynote speech with an overwhelmingly positive message, social researcher and author Hugh Mackay pulled together decades of

observations about the human condition to conclude that kindness is key.

“The good deeds in any human society always outnumber the bad, and that's because the tendency to behave kindly is an inherent part of human nature. We often overlook that spectacular fact. We are, after all, a social species. We are built to connect – that's who we are, that's in our nature. We are designed to cooperate with each other. We're utterly dependant on families, neighbourhoods, groups, communities, workplaces, schools, and organisations of every kind to sustain us and nurture us and provide the emotional security that comes from that all-important sense of belonging.”

He urged community organisations to learn from the “new normal” that had been created by the pandemic and said it would be “pathetic if we forgot all those lessons and just went back to the way things had been before”.

[Watch or listen to Hugh Mackay's speech, or read a transcript now](#)

Alderman Thomas comments

*Those that smile and wave and plant trees when elderly live eminently better*

*Kindness is who we are and our brains are wired for kindness*

*Internally we have an innate capability for kindness to those we don't like or even know and Kindness is in our power even if fondness is not!*

*2020 - The outpouring of kindness*

*We belong to a cooperative species*

*The love not connected to emotion or affection*

*Are the lessons of 2020 enduring?*

*Did we reorder our values?*

*We are all part of a web of connectedness*

*We learned to value each other more from Covid*

*Could Australia become a loving not just the lucky country?*

*Far more political civility*

*Join the kindness revolution - sharpen up your listening skills!!!!*

*Attentively and passively - otherwise is it just I don't take you seriously*

*The care program of 4 elements - the dream is universal*

*Live as if this is the society that we live in*

*Kinder more compassionate more egalitarian less cynical society*

*Revolution never starts at the top <sup>↑</sup>*

*We have one of the world's highest rates of violence- traceable back to a  
lack of love*

*Our ripples of kindness*

*Kindness is like our modus operandi*

*Nothing builds resilience better than kindness*

--





Sydney Deputy Lord Mayor Jess Scully is also an author with a mission to make society better.

**Jess Scully: Time to shake things up**

Jess Scully is Sydney Deputy Lord Mayor, an art curator, author and creative industries expert who is bursting with ideas that could make

Australia a better place. She leapt at the theme of Communities in Control with both feet.

“Think bigger, fix everything – one of the best directives I've ever received. Yes, I don't mind if I do, actually.”

“And I have to say that, because these are the chapter headings in my book *Glimpses of Utopia*. When I started writing the book, I realised I couldn't just talk about politics, I couldn't just talk about finance – I had to talk about land, I had to talk about care, I had to talk about all of these interconnected issues. And that's because ... we have a world of solutions out there, but what we lack is, it seems, a political imagination.”

She pointed to new forms of financing, taxation, democracy, land ownership, and measuring economic “success” already used elsewhere, which could build a better world.

She said it was partly the role of the community sector to “step up and model the future and demand the future that we could have”.

Afterwards, she told Our Community that the community sector was a crucial part of a successful society.

“It will be a long time before robots take the jobs of the community sector. But it is also the work that has the lightest environmental footprint and the greatest human dividend. It pays us back in healthy communities, people who have more skills and social connections and feel more able to contribute back to the community. It leads to human flourishing. The twin economy of the creative and the caring economy is the kind of Australia I want to work on for the future.”

Alderman Thomas brief comment

*Australia currently is lacking a public discourse - a better conversation*

*Better KPI's for society*

*What counts to people?*

*A people's wellness index*

*Universal basic services to guarantee basic human needs*

*Local business procurement and introductions*

*French by the people written climate policy - passed by parliament BIG  
example*

*Citizen action!!!!*

*Deferral syndrome- people prefer to put others into power -*

[Listen to Jess Scully's speech, read it now, or view her presentation  
slides](#)



Author and policymaker Andrew Wear has travelled the world examining best practice in education, the environment and innovation, and believes that there's no reason Australia can't adopt some of those initiatives.

Picture: Penny Stephens.

[Andrew Wear: Solutions are closer than we think](#)

Policymaker, public servant and author Andrew Wear – in an address that proved a powerful complement to that of Jess Scully – said his hunt for solutions was motivated by being “sick of problems”. He had spoken

to experts around the world to discover those countries that had best tackled social and environmental problems such as inequality, climate change, healthcare and education with “superstar interventions”.

He drew on case studies such as Singapore’s transition from third-world poverty to a world-beating economy, mostly as a result of an incredible education system built from scratch over two generations. There were similar stories about Denmark’s environmental credentials and Norway’s large strides for gender equality.

Each of these countries, while imperfect, was taking on the world’s biggest challenges and making things better for its citizens, and he said there was no reason Australia couldn’t adopt at least some of their innovations.

“If we want to fix everything, we clearly need to think about creating the conditions that get the best out of each and every one of us in society,” he said.

Alderman Thomas comments

*Australia lags behind so many indicators.*

*Our low qualifications for teaching is contrasted with Singapore and education where there is a Love of teaching and teacher aspirants are subjected to Aptitude testing*

*Student teachers are salaried and each receive 100 hours paid PD annually*

*Career opportunities are substantial including master teaching*

*There is a commitment to evidence based policy setting and the government school system has worked*

*Decarbonisation*

- *better cities*
- *Lower energy costs*
- *New economic future*

*Norway*

*Has overcome low income inequality*

*Highest per capita income*

*High income earnings*

*Best unemployment*

*For a small country it has arguably the best of everything.*

[Listen to Andrew Wear's speech, read a transcript or view his presentation slides here](#)



Dr Helena Popovic believes the right mindset, food and health focus can pay big dividends for organisations wanting to make the most of limited resources.

**Dr Helena Popovic: How to boost your brain and body**

In a high-energy tour de force, Dr Helena Popovic burst on stage to shower the audience with ideas for improving their health, brains and relationships.

Dr Popovic brought a “can-do” attitude to the stage, with the knowledge that the highly elastic brain should be activated with “how’s” not “cant’s”.

She rattled off more than 20 different techniques to ensure the brain was firing on all cylinders, such as eating vegetables, bursts of training, standing more than sitting, and getting enough sleep.

But nobody was nodding off in her session. In fact, at one point, Dr Popovic left hundreds literally breathless after urging the audience to sprint hard for 20 seconds.

Minutes later, Dr Popovic had the audience meditating silently for a short moment of “clarity” and calmness.

The session may have been practical, but the philosophy and science driving Dr Popovic’s apparent pop wisdom was more sophisticated than it first appeared.

After her session and just before jetting away from Melbourne, Dr Popovic left us with a final piece of advice.

“I want you to remember the words of Michelangelo: The greatest risk a person can take is not to aim too high and miss; it’s to aim too low and hit. And if we aim high and ask ‘how?’ our brain loves curiosity, it really turns on our brain cells. So, every time you feel like saying something can’t be done, turn it into a question. ‘How can this be done?’ You’re subconsciously giving yourself the message that this can be done, I just have to find a way.”

Alderman Thomas comments



*Drop the idea of being limited have a can do 'jar'!*

*Every time we have a negative thought place a gold coin in the jar*

*Give compliments to another but make them heart felt*

*Get curious and stimulate creatively all as part of changing your attitude*

*What would you like to achieve - the how?*

*To stay vital: Follow these most simple habits*

*Stand 2 minute every 20 minutes*

*1 Get moving - exercise is better than Prozac for treating depression*

*2 Two mins running*

*3 Standing without hands and check your balance*

*4 Nature deficit disorder!!! Get into nature*

*Room with a view in hospital *

*5 get challenged - Shakespeare/ crosswords / puzzles /languages/do it differently / get out of your comfort zone*

*6 get laughing*

*7 smiling*

*8 get colourful!! Green and purple beetroot purple cabbage blueberries!!*

*9 get off refined sugar*

*10 eat walnuts*

*11 Flaxseed*

*12 Tuna*

*13 Salmon*

*The best oil for the brain is olive oil use for your veggies*

*13 Get sleep 8 hours plus*

*14 get still in the mind - pause observe the mind*

*15 the power of our relationships to watch our back! Being supportable*

--



Motivational expert Chris Helder had delegates chortling at his wisecracks aimed at channelling the negative thoughts holding us back, and turning those thoughts into powerful thoughts that will drive us forward.

**Chris Helder: another positive influence**

Professional motivator Chris Helder strode onto the main stage as a fast-talking wise-cracking speaker with an overflowing bag of ideas to

rev up delegates, to tamp down the negativity, and to remind community groups how much they had to offer.

There was more laughing in Heider's session than any other, as he poked holes in stereotypes and made fun of the "self-abuse" we dish out to ourselves "before you even look in the mirror" in the morning.

"The most important things we say are those things we say to ourselves when we're alone."

His key piece of advice, and one that's now sparking chatter in the kitchens of not-for-profits nationally, was his concept of "useful belief", which he said was better than "just being positive".

"Just being positive, by itself, doesn't work."

"If you're at ground zero, being told to 'be positive' won't help. But to get from zero to two, what's the most useful action you can take?"

Saying for instance "This is the best time in the world to be a dad" *can* help you be a better dad.

That view is probably why he ended his slick spiel with this nugget: "This room is the best room to launch the start of the rest of your life."

*Alderman Thomas comment*

*Reflections from Chris Header's address:*

*Bad things happen to most people and grief is part of any process.*

*However one cannot be sad for ever and we should always look at the now reality*

*Life happens and we are where we are now, this is your time*  
*Consider the mind body loop where energy is a choice. When connected*  
*to your life you have energy!!!! And if you can't or won't change accept*  
*it!!!*  
*Spring into life considering above all your posture, the need to make eye*  
*contact*  
*Don't take people for granted wake up since this is the best time in the*  
*history of civilisation to be here!!!!*  
*Join this speaker on Instagram and view his Ted X video*  
*First 7-10 things we say each and every morning..... Be the best*  
*version of yourself since this is the best time in the history of the*  
*universe to be YOU today*  
*And finally to quote Helen Keller*  
*Life is either a blast or a nothing*

--



Philosopher Daniel Teitelbaum is serious about the power of play.

#### [Daniel Teitelbaum playful philosophy](#)

Philosopher Daniel Teitelbaum is deadly serious about play, because he knows that it can crack open difficult problems at work or in the home, with tricky relationships or with stuck strategies.

Not surprisingly, his presentation was an entertaining romp across almost every aspect of human life. In memorable moments of audience participation, delegates were forced to consider whether they were

“trees” or “rivers”, or to stick their fingers into someone else’s imaginary meal.

But it was all in serious fun, aimed at showing that a playful mindset, properly applied, could help people find commonalities, differences and meaningful interactions. And, perhaps more significantly, playful activities using structured games are often the catalyst for a safe exploration for solutions.

“Play is deeply intertwined with human life. It helps us find and create meaning, it opens us up to ethical self-expression and it can guide us to create compassionate and connected communities,” Mr Teitelbaum explained.

[Listen to or read Daniel Teitelbaum’s speech and view his presentation here](#)



Progressive economist Tim Thornton believes everyone should consider themselves an "emerging economist" with more knowledge about the field than they realise.

#### **Tim Thornton spruiks 'economics for everyone'**

Political economist Dr Tim Thornton, in another address proposing practical, positive steps for organisations seeking a better Australia,



declared there were many opportunities for positive change. "The solutions are there."

Dr Thornton said that part of the answer was to "democratise economic knowledge", suggesting that "everyone here consider themselves as an emerging economist ... who might understand more than they realise".

He said few ideas influenced people's lives as much as economics, yet "economic processes are often seen, and often presented, as being mysterious, highly technical and beyond the reach of the average person".

In fact, he argued, society could change quickly when necessary – a point proven during the pandemic.

He promoted a "political economy view of the world" to suggest that "the future is more wide open and fundamentally uncertain than most people think".

We simply don't know what will happen, but we know we will have some individual and collective agency to shape what happens. He suggested a useful way to approach that future was to be neither optimistic nor pessimistic, but opportunistic, "which is all about action, creativity, learning, utilising the opportunities that are there and then seeking to create other opportunities".

[Listen to Tim Thornton's address, read his speech \(with more links to resources\) and view his presentation slides here](#)

Our Community group managing director Denis Moriarty said the event delivered everything he'd hoped.



“We set out to Think Bigger: Fix Everything. These past two days, we’ve done a lot of thinking, and now, with everything we have learned, it is time to go out and Fix Everything.

“Go change the world.”

Alderman Thomas comments

*The school of economic politics*

*He runs a 10 day course \$180 ion economic politics*

*State predation - predatory action*

*How change can happen Oxfam author Duncan Green? Power of change*

*On website*

*Working from the outside and within*

#### **More information and resources**

**CIC 2021 resources:** [Click on each speaker to access more videos, transcripts, audio and slide decks \(where available\)](#)

**CIC podcasts:** [Click here to subscribe to listen on your Apple device](#) |  
Scroll down to learn how to add the podcast to your Android device.

**Photo gallery:** [Click here to view our Facebook photo gallery](#)

**Mark your calendar:** Save Monday-Tuesday, 23-24 May, for CIC 2022 now.

**Stay in touch:** [Subscribe to \*Our Community Matters\* for updates](#)

**More conference info:** Past events and resources  
at [communitiesincontrol.com.au](http://communitiesincontrol.com.au).

**6.4 Applications Approved Under the Delegated Authority of the  
Director Community Life for Quick Response Grants  
File Ref: F21/56996; 20/74**

---

Memorandum of the Director Community Life of 17 June 2021 and  
attachment.

Delegation: Committee



City of **HOBART**

**MEMORANDUM: COMMUNITY, CULTURE AND EVENTS COMMITTEE**

**Applications Approved Under the Delegated Authority of  
the Director Community Life for Quick Response Grants**

The Director Community Life submits for information the attached table of Quick Response Applications approved under delegated authority.

***RECOMMENDATION***

***That the information be received and noted.***

*As signatory to this report, I certify that, pursuant to Section 55(1) of the Local Government Act 1993, I hold no interest, as referred to in Section 49 of the Local Government Act 1993, in matters contained in this report.*

Tim Short  
**DIRECTOR COMMUNITY LIFE**

Date: 17 June 2021  
File Reference: F21/56996; 20/74

Attachment A: Quick Response Applications Approved Under Delegated  
Authority ↴

**APPLICATIONS APPROVED UNDER THE DELEGATED  
AUTHORITY OF DIRECTOR COMMUNITY LIFE  
FOR QUICK RESPONSE GRANTS – FILE REF: 20/74**

<b>Applicant</b>	<b>Project Description</b>	<b>Grant Stream</b>	<b>Value of Grant \$ excl</b>	<b>Date of Approval</b>
Van Diemen's Band Inc  24/6/2021	<i>The Harmonic Inspiration</i>  Van Diemen's Band (VDB) will present music by famous baroque composer Antonio Vivaldi in the glorious Ballroom of the Hobart Town Hall. The concert not only continues VDB's ongoing relationship with Hobart Town Hall, but forms the opening of a 6-concert regional tour spanning the entire state.	Event Support	\$867 in-kind	25/5/2021
Confederation of Greater Hobart Business Ltd  28/6/2021	<i>Hobart Monthly Networking Meetup</i>  The focus of the group is the small business owner with a business that is currently trading in the Greater Hobart area. A monthly networking meeting at no cost, will bring like-minded people together and help members improve resilience and overall mental health in just knowing that other people 'get' the issues unique to running a business in such an environment as COVID.	Event Support	\$129 in-kind	31/5/2021

## **7. COMMITTEE ACTION STATUS REPORT**

---

### **7.1 Committee Actions - Status Report**

---

A report indicating the status of current decisions is attached for the information of Elected Members.

#### ***RECOMMENDATION***

***That the information be received and noted.***

Delegation: Committee

Attachment A: CCEC - Open - Status Report for the June 2021 meeting

<p style="text-align: center;"><b>COMMUNITY, CULTURE AND EVENTS COMMITTEE – STATUS REPORT</b>  <b>OPEN PORTION OF THE MEETING</b>  <b>June 2021</b></p>				
Ref	Meeting	Report / Action	Action Officer	Comments
1	<p><b>HOUSING AND HOMELESSNESS STRATEGY 2016-19 UPDATE</b></p> <p>Council, 29/10/2020 Item 11</p> <p><b>INCLUSION ZONING AFFORDABLE HOUSING IN DEVELOPMENTS AND PRECINCTS</b></p> <p>Council, 8/10/2018, Item 11</p> <p>Council, 18/6/2018, Item 13</p>	<p>That Council officers undertake targeted stakeholder engagement to further develop the draft Affordable Housing and Homelessness Commitment prior to an Elected Member Workshop in early 2021.</p> <p>That</p> <p>2. The matter be included as part of the Council's review of its <i>Housing and Homelessness Strategy</i>.</p>	Director Community Life	<p>An Elected Member workshop to inform the development of the City's new Affordable Housing and Homelessness Commitment took place on 1 June 2021.</p> <p>The draft Commitment is included on this agenda.</p>
2	<p><b>NORTH HOBART MULTICULTURAL FESTIVAL PROPOSAL – COUNCIL ASSISTANCE</b></p> <p>Council, 10/3/2020 Item 13</p>	<p>Notice of Motion</p> <p>"That the Council consider providing guidance, assistance and support in facilitating the resurgence of the North Hobart Multicultural street festival in North Hobart, in consultation with the North Hobart Traders' Association, the North Hobart Residents and Community Associations and other relevant community associations, in line with the festivals of the late 1980s &amp; '90s.</p> <p>(i) The report to address the potential estimated costs to the Council to provide the requested guidance and support to facilitate the event.</p>	Director Community Life	Officers are progressing this matter and have commenced consultation with North Hobart Traders. Further meetings with the North Hobart Traders' Association and Community Association are being planned.

Ref	Meeting	Report / Action	Action Officer	Comments
3	<b>CITY OF HOBART GRANTS PROGRAM – REVIEW OF CITY PARTNERSHIP PROGRAM</b>  Council, 9/11/2020 Item 10	That: 1. The Council endorse a broader review of the City of Hobart event grants which include the City Partnerships, Event Partnerships and Event Medium grants be conducted in consultation with stakeholders to be undertaken during 2021.  2. The review to consider the realignment of these grants to offer fairer, more streamlined and strategic event funding program that meets the needs of event organisers and the community.	Director Community Life	Stakeholder consultation on the City Partnership Program will take place throughout 2021 and a report provided to the Committee on completion later in the year.
4	<b>A COMMEMORATION TO THE LATE ALI SULTAN</b>  Council, 9/3/2021 Item 11	That: 1. The General Manager, in consultation with Sultan Holdings and the Sultan family, advice on the most appropriate location in the city to commemorate the immense contribution made to the city over many years by the late Ali Sultan.  2. A report be prepared addressing the development of a policy in respect to appropriate ways to commemorate citizens who have made significant contributions to the City of Hobart.	Director Community Life	Officers are progressing this matter.
5	<b>2021 DARK MOFO SPONSORSHIP</b>  Council (Confidential), 31/3/2021 Item 7 Closed Agenda Item 15 Open Minutes	4. A further report be provided to the Council to consider additional City of Hobart venue support and fee waivers for Dark Mofo once requirements are fully understood.	Director Community Life	Complete  A report was presented to the Special Committee prior to the Council meeting Monday 24 May 2021.



Ref	Meeting	Report / Action	Action Officer	Comments
6	<b>WHITE RIBBON WORKPLACE ACCREDITATION</b>  Council, 31/3/2021 Item 10	<p>That a report be prepared detailing the benefits of achieving White Ribbon Workplace Accreditation status for the City of Hobart.</p> <p>The report provide details on the process for accreditation and the costs of same, including any ongoing or recurrent costs.</p>	Director Community Life	Officers are progressing this matter with a report to be presented to Committee in July.
7	<b>COMMUNITY COMMITMENTS</b>  Council, 10/05/2021 Item 13	<p>That: 1. The Council endorse the following six draft community commitments, marked as Attachments A-F to item 6.2 of the Open Community Culture and Events Committee agenda of 29 April 2021 for broad community engagement:</p> <ul style="list-style-type: none"> <li>(i) Community Safety Commitment 2021-23</li> <li>(ii) Equal Access Commitment 2021-23</li> <li>(iii) LGBTQI Commitment 2021-23</li> <li>(iv) Multicultural Commitment 2021-23</li> <li>(v) Positive Ageing Commitment 2021-23</li> <li>(vi) Youth Commitment 2021-23</li> </ul> <p>2. A further report be provided to the Council detailing the outcome of the community engagement and presenting the final documents for Council approval.</p>	Director Community Life	<p>The community commitments were released for broad community engagement with the feedback currently being incorporated into the documents.</p> <p>A report will be presented to Committee in July detailing the outcome of the community engagement and presenting the commitments for Council approval.</p>

Ref	Meeting	Report / Action	Action Officer	Comments
8	<b>THE FUTURE OF THE TASTE OF TASMANIA</b> Council, 10/05/2021 Item 17	That: <ol style="list-style-type: none"> <li>1. The Council resolve that it no longer needs to own nor deliver the Taste of Tasmania.</li> <li>2. The Chief Executive Officer develop a transition plan to divest the City of the exclusive ownership and delivery of the Taste of Tasmania.</li> <li>3. A further report be provided to the Council with the transition plan outcome and proposal for the future of the Taste of Tasmania, by the end of the 2021-22 financial year.</li> <li>4. A further report be provided to Council on the proposal for the 2021-22 festive season activation program that includes Christmas and New Year programming.</li> <li>5. The new State Government be requested to honour the commitment of the previous Government to support the consideration of further options around the Taste of Tasmania event.</li> </ol>	Director Community Life	Officers are progressing both matters and a report on the proposal for the 2021-22 festive season activation program that includes Christmas and New Year programming is scheduled for the July Committee meeting.

**8. RESPONSES TO QUESTIONS WITHOUT NOTICE**

---

Regulation 29(3) *Local Government (Meeting Procedures) Regulations 2015*.  
File Ref: 13-1-10

**The Chief Executive Officer reports:-**

"In accordance with the procedures approved in respect to Questions Without Notice, the following responses to questions taken on notice are provided to the Committee for information.

The Committee is reminded that in accordance with Regulation 29(3) of the *Local Government (Meeting Procedures) Regulations 2015*, the Chairman is not to allow discussion or debate on either the question or the response."

**8.1 Cleaning Costs of Salamanca Area**  
**File Ref: F21/52579**

---

Memorandum of the Director City Amenity of 11 June 2021.

*That the information be received and noted.*

Delegation: Committee



City of **HOBART**

**Memorandum:** Lord Mayor  
Deputy Lord Mayor  
Elected Members

## **Response to Question Without Notice**

### **CLEANING COSTS OF SALAMANCA AREA**

**Meeting:** Community, Culture and Events  
Committee

**Meeting date:** 27 May 2021

**Raised by:** Councillor Harvey

**Question:**

Could the Director advise the cost of cleaning services that are required in the Salamanca area on Saturday and Sunday mornings?

**Response:**

The cost of cleaning the Salamanca area on Saturday and Sundays is **\$1,377** per Saturday and Sunday, or \$71,604 per year.

*As signatory to this report, I certify that, pursuant to Section 55(1) of the Local Government Act 1993, I hold no interest, as referred to in Section 49 of the Local Government Act 1993, in matters contained in this report.*

Glenn Doyle  
**DIRECTOR CITY AMENITY**

**Date:** 11 June 2021  
**File Reference:** F21/52579

## **9. QUESTIONS WITHOUT NOTICE**

---

Section 29 of the *Local Government (Meeting Procedures) Regulations 2015*.  
File Ref: 13-1-10

An Elected Member may ask a question without notice of the Chairman, another Elected Member, the Chief Executive Officer or the Chief Executive Officer's representative, in line with the following procedures:

1. The Chairman will refuse to accept a question without notice if it does not relate to the Terms of Reference of the Council committee at which it is asked.
2. In putting a question without notice, an Elected Member must not:
  - (i) offer an argument or opinion; or
  - (ii) draw any inferences or make any imputations – except so far as may be necessary to explain the question.
3. The Chairman must not permit any debate of a question without notice or its answer.
4. The Chairman, Elected Members, Chief Executive Officer or Chief Executive Officer's representative who is asked a question may decline to answer the question, if in the opinion of the respondent it is considered inappropriate due to its being unclear, insulting or improper.
5. The Chairman may require a question to be put in writing.
6. Where a question without notice is asked and answered at a meeting, both the question and the response will be recorded in the minutes of that meeting.
7. Where a response is not able to be provided at the meeting, the question will be taken on notice and
  - (i) the minutes of the meeting at which the question is asked will record the question and the fact that it has been taken on notice.
  - (ii) a written response will be provided to all Elected Members, at the appropriate time.
  - (iii) upon the answer to the question being circulated to Elected Members, both the question and the answer will be listed on the agenda for the next available ordinary meeting of the committee at which it was asked, where it will be listed for noting purposes only.

## 10. CLOSED PORTION OF THE MEETING

---

### RECOMMENDATION

That the Committee resolve by majority that the meeting be closed to the public pursuant to regulation 15(1) of the *Local Government (Meeting Procedures) Regulations 2015* because the items included on the closed agenda contain the following matters:

- Confirm the minutes of the Closed portion of the meeting
- Questions without notice in the Closed portion

The following items are listed for discussion:-

- |            |  |
|------------|--|
| Item No. 1 | Minutes of the last meeting of the Closed Portion of the Committee Meeting |
| Item No. 2 | Consideration of supplementary items to the agenda                         |
| Item No. 3 | Indications of pecuniary and conflicts of interest                         |
| Item No. 4 | Questions Without Notice   |