



CITY OF HOBART

# AGENDA

## GOVERNANCE COMMITTEE MEETING (OPEN PORTION OF THE MEETING)

**TUESDAY, 5 APRIL 2016**

**AT 5.00 PM**

### THE MISSION

Our mission is to ensure good governance of our capital City.

### THE VALUES

**The Council is:**

**about people**

We value people – our community, our customers and colleagues.

**professional**

We take pride in our work.

**enterprising**

We look for ways to create value.

**responsive**

We're accessible and focused on service.

**inclusive**

We respect diversity in people and ideas.

**making a difference**

We recognise that everything we do shapes Hobart's future.

## **HOBART 2025 VISION**

In 2025 Hobart will be a city that:

- Offers opportunities for all ages and a city for life
  - Is recognised for its natural beauty and quality of environment
  - Is well governed at a regional and community level
  - Achieves good quality development and urban management
  - Is highly accessible through efficient transport options
  - Builds strong and healthy communities through diversity, participation and empathy
  - Is dynamic, vibrant and culturally expressive
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**GOVERNANCE COMMITTEE AGENDA  
(OPEN PORTION OF THE MEETING)  
5/4/2016**

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**BUSINESS LISTED ON THE AGENDA IS TO BE CONDUCTED IN THE ORDER  
IN WHICH IT IS SET OUT UNLESS THE COMMITTEE BY SIMPLE MAJORITY  
DETERMINES OTHERWISE**

I, Nicholas David Heath, General Manager of the Hobart City Council, hereby certify that:

1. In accordance with Section 65 of the Local Government Act 1993, the reports in this agenda have been prepared by persons who have the qualifications or the experience necessary to give such advice, information or recommendations included therein.
2. No interests have been notified, pursuant to Section 55(1) of the Local Government Act 1993, other than those that have been advised to the Council.



N.D. HEATH  
GENERAL MANAGER

## **GOVERNANCE COMMITTEE AGENDA (OPEN)**

### Committee Members

Ruzicka (Chairman)  
Deputy Lord Mayor Christie  
Cocker  
Thomas  
Reynolds  
Aldermen  
Lord Mayor Hickey  
Zucco  
Briscoe  
Sexton  
Burnet  
Denison

**Governance Committee (Open Portion of the Meeting) -  
Tuesday, 5 April 2016 at 5.00 pm in the Lady Osborne  
Room.**

### **PRESENT:**

**APOLOGIES:** Nil.

**LEAVE OF ABSENCE:** Nil.

### **CO-OPTION OF COMMITTEE MEMBERS IN THE EVENT OF A VACANCY**

Where a vacancy may exist from time to time on the Committee, the Local Government Act 1993 provides that the Council Committees may fill such a vacancy.

- 1. MINUTES OF THE OPEN PORTION OF THE MEETING OF THE  
GOVERNANCE COMMITTEE HELD ON TUESDAY, 1 MARCH 2016 AND  
SPECIAL MEETINGS HELD ON 22 FEBRUARY 2016 AND 7 MARCH 2016**
-

**GOVERNANCE COMMITTEE AGENDA  
(OPEN PORTION OF THE MEETING)  
5/4/2016**

**2. CONSIDERATION OF SUPPLEMENTARY ITEMS TO THE AGENDA**

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In accordance with the requirements of Part 2 Regulation 8 (6) of the Local Government (Meeting Procedures) Regulations 2015, the Committee, by simple majority may approve the consideration of a matter not appearing on the agenda, where the General Manager has reported:

- (a) the reason it was not possible to include the matter on the agenda, and
- (b) that the matter is urgent, and
- (c) that advice has been provided under Section 65 of the Local Government Act 1993.

**RECOMMENDATION**

That the Committee resolve to deal with any supplementary items not appearing on the agenda, as reported by the General Manager in accordance with the provisions of the Local Government (Meeting Procedures) Regulations 2015.

**3. INDICATIONS OF PECUNIARY AND CONFLICTS OF INTEREST**

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In accordance with Part 2 Regulation 8 (7) of the Local Government (Meeting Procedures) Regulations 2015, the chairman of a meeting is to request Aldermen to indicate whether they have, or are likely to have, a pecuniary interest in any item on the agenda.

In addition, in accordance with the Council's resolution of 14 April 2008, Aldermen are requested to indicate any conflicts of interest in accordance with the Aldermanic Code of Conduct adopted by the Council on 27 August 2007.

Accordingly, Aldermen are requested to advise of pecuniary or conflicts of interest they may have in respect to any matter appearing on the agenda, or any supplementary item to the agenda, which the committee has resolved to deal with, in accordance with Part 2 Regulation 8 (6) of the Local Government (Meeting Procedures) Regulations 2015.

**4. TRANSFER OF AGENDA ITEMS**

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Are there any items which the meeting believes should be transferred from this agenda to the closed agenda or from the closed agenda to the open agenda, in accordance with the procedures allowed under Regulation 15 of the Local Government (Meeting Procedures) Regulations 2015?

**GOVERNANCE COMMITTEE AGENDA  
(OPEN PORTION OF THE MEETING)  
5/4/2016**

**5. 2016 NATIONAL GENERAL ASSEMBLY OF LOCAL GOVERNMENT –  
CALL FOR MOTIONS – FILE REF: 12-1-20**

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16x's

Report of the General Manager of 23 March 2016 and attachment.

DELEGATION: Council

**TO** : Governance Committee

**FROM** : General Manager

**DATE** : 23 March, 2016

**SUBJECT** : **2016 NATIONAL GENERAL ASSEMBLY OF LOCAL GOVERNMENT - CALL FOR MOTIONS**

**FILE** : 12-1-20 NH:FC (o:\council & committee meetings reports\gc reports\2016 meetings\5 april\report -- alga nga motions -- 2016.docx)

## 1. INTRODUCTION

- 1.1. The purpose of this report is to identify motions for consideration at the Australian Local Government Association's (ALGA) 2016 National General Assembly (NGA).

## 2. BACKGROUND

- 2.1. Every year ALGA writes to members inviting them to identify and submit national issues of priority for the local government sector for consideration at the National General Assembly (**Attachment A**).
- 2.2. The ALGA Board is calling for motions for the 2016 NGA under the theme of '*Partners in an Innovative and Prosperous Australia*'. The theme reflects the renewed focus across all levels of government on the roles and responsibilities of the public sector and the challenge of meeting the communities' needs.
- 2.3. To be eligible for inclusion in the NGA Business Papers, motions must follow the principles set out by the ALGA Board, namely:
  - Be relevant to the work of local government nationally;
  - Be consistent with the theme of the NGA;
  - Complement or build on the policy objectives of a Council's state or territory local government association;
  - Propose a clear action and outcome; and
  - Not be advanced on behalf of external third parties which may seek to use the NGA to apply pressure to Board members, to gain national political exposure for positions that are not directly relevant to the work of, or in the national interests of, the local government sector.
- 2.4. Once submitted, motions will be reviewed by the ALGA Board's NGA Sub-Committee as well as state and territory local government

associations to determine their eligibility for inclusion in the NGA Business Papers.

- 2.5. ALGA explains that the theme '*Partners in an Innovative and Prosperous Future*' will seek to highlight how local government can be more efficient and effective. Discussions at the NGA will look at how local government, working in partnership with other levels of government, the private sector and the not-for-profit sector, can innovate and create a prosperous future for the community it serves.
- 2.6. This year's theme builds on the work of the 2015 NGA which focused on local government's role in the Federation.
  - 2.6.1. The Commonwealth's Federation Discussion Paper 2015 sets a context in which motions should be developed for this year's NGA.
- 2.7. The theme '*Partners in an Innovative and Prosperous Future*' seeks to focus attention on the role that local government can play in creating a prosperous Australia. The Federation Discussion Paper notes that Australia today is very different from the country it was at the time of Federation and poses the fundamental question: '....does [the Federation] provide the system of national governance that Australians need right now, and will it help or hinder efforts to adapt and thrive in the vastly different economic, political and social realities of the 21<sup>st</sup> century?'
- 2.8. The 2016 NGA seeks motions that suggest reform, innovation in government operations and opportunities to partner with local government that will support Australia's prosperity.

### **3. PROPOSAL**

- 3.1. The Council determine whether it wishes to submit any motions which are consistent with the theme of '*Partners in an Innovative and Prosperous Australia*' to the ALGA 2016 NGA.

### **4. IMPLEMENTATION**

- 4.1. ALGA has requested that any motions for the ALGA NGA be submitted to them by 22 April 2016.

### **5. STRATEGIC PLANNING IMPLICATIONS**

- 5.1. A submission to the ALGA NGA provides an opportunity to influence government policy in the areas of particular interest to the City of Hobart.

## **6. FINANCIAL IMPLICATIONS**

- 6.1. Funding Source(s)
  - 6.1.1. Not applicable.
- 6.2. Impact on Current Year Operating Result
  - 6.2.1. Not applicable.
- 6.3. Impact on Future Years' Financial Result
  - 6.3.1. Not applicable.
- 6.4. Asset Related Implications
  - 6.4.1. Not applicable.

## **7. DELEGATION**

- 7.1. This matter is delegated to the Council.

## **8. CONCLUSION**

- 8.1. Every year ALGA writes to members inviting them to identify and submit national issues of priority for the local government sector for consideration at the National General Assembly.
- 8.2. This year the ALGA Board is calling for motions under the theme of '*Partners in an Innovative and Prosperous Australia*'. The theme reflects the renewed focus across all levels of government on the roles and responsibilities of the public sector and the challenge of meeting the communities' needs.

## **9. RECOMMENDATION**

*That:*

- 9.1. *The report NH:fc(o:\council & committee meetings reports\gc reports\2016 meetings\5 april\report -- alga nga motions -- 2016.docx) be received and noted.*
- 9.2. *The Council determine whether it wishes to nominate national issues of priority for the local government sector which are consistent with the theme of 'Partners in an Innovative and Prosperous Australia' to the 2016 Australian Local Government Association's National General Assembly.*

*As signatory to this report, I certify that, pursuant to Section 55(1) of the Local Government Act 1993, I hold no interest, as referred to in Section 49 of the Local Government Act 1993, in matters contained in this report.*

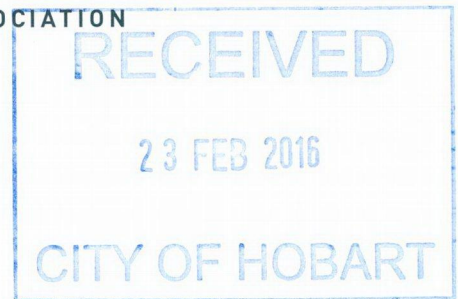
(N.D. Heath)

**GENERAL MANAGER**

Attachment A      Correspondence from the Australian Local Government Association



AUSTRALIAN LOCAL GOVERNMENT ASSOCIATION



18 February 2016

**Hobart City Council**  
GPO Box 503  
HOBART TAS 7001

To the Mayor, Councillors and CEO

**2016 National General Assembly of Local Government – Call for Motions**

The 2016 National General Assembly of Local Government (NGA), to be held at the National Convention Centre in Canberra between 19<sup>th</sup> and 22<sup>nd</sup> June, is an opportunity for councils to identify and discuss national issues of priority for the sector and to agree on possible steps which could be taken to address these issues. Every council has the opportunity to raise relevant issues for debate at the NGA and I invite your council to participate in the 2016 NGA by submitting a motion for consideration.

The Australian Local Government Association (ALGA) Board is calling for motions for the 2016 NGA under the theme of '*Partners in an Innovative and Prosperous Australia*'. This theme reflects the renewed focus across all levels of government on the roles and responsibilities of the public sector and the challenge of meeting our communities' needs.

To be eligible for inclusion in the NGA Business Papers, motions must follow the principles set out by the ALGA Board, namely:

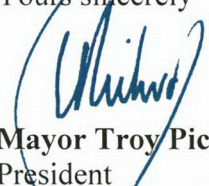
1. Be relevant to the work of local government nationally;
2. Be consistent with the theme of the NGA;
3. Complement or build on the policy objectives of your state and territory local government association;
4. Propose a clear action and outcome; and
5. Not be advanced on behalf of external third parties which may seek to use the NGA to apply pressure to Board members, to gain national political exposure for positions that are not directly relevant to the work of, or in the national interests of, the local government sector.

Please be aware that ALGA reserves the right to reject motions which do not meet these conditions. To assist councils in preparing motions, a Discussion Paper has been prepared and is enclosed with this letter. It is also available on the ALGA website at [www.alga.asn.au](http://www.alga.asn.au).

Motions should be submitted via the online form on the website at [www.alga.asn.au](http://www.alga.asn.au) and should be received by ALGA no later than 22 April 2016. Any administrative inquiries can be directed to ALGA by calling 02 6122 9400.

I encourage you to ensure the views of your Council and your community are represented at the 2016 NGA and accordingly look forward to receiving your Council's motion.

Yours sincerely



**Mayor Troy Pickard**  
President

### **Call for Motions Guidelines and Background Information**

The theme for this year's National General Assembly of Local Government (NGA) is *'Partners in an Innovative and Prosperous Australia'*. The NGA theme reflects current issues being debated nationally and priority issues facing local government and is your opportunity to contribute to the development of national local government policy.

The ALGA Board is now calling for motions for the 2016 NGA.

To assist councils in preparing motions, a Discussion Paper has been prepared and is available at [www.alga.asn.au](http://www.alga.asn.au).

To be eligible for inclusion in the NGA Business Papers, motions must meet the following conditions:

1. be relevant to the work of local government nationally
2. be consistent with the themes of the Assembly
3. complement or build on the policy objectives of your state or territory local government association
4. propose a clear action and outcome, and
5. not be advanced on behalf of external third parties that may seek to use the NGA to apply pressure to Board members or to gain national political exposure for positions that are not directly relevant to the work of, or in the national interests of, local government.

Once submitted, motions will be reviewed by the ALGA Board's NGA Sub-Committee as well as by state and territory local government associations to determine their eligibility for inclusion in the NGA Business Papers. When reviewing motions, the sub-committee considers the importance and relevance of the issue to local government. Please note that motions should not be prescriptive in directing how the matter should be pursued. Any motion deemed to be primarily concerned with local or state issues will be referred to the relevant state or territory local government association, and will not be included in the Business Papers. The sub-committee reserves the right to reject any motions which are not consistent with the conditions set out above, or to allocate these motions to the reserve section of the debate business papers to be dealt with only if time permits.

Through the review process, minor edits may be made to motions to ensure they can be included in the Business Papers. These edits will change the motion to call for action (for example to 'call on the Australian Government' to do something) to ensure relevance to local government nationally by removing state-specific references, or to ensure the wording is consistent with current conventions such as referring to the Australian Government instead of the Federal Government.

To assist in facilitating an efficient and effective debate, motions that cover similar matters will appear grouped together in the Business Papers and the matter will be debated only once with the lead or strategic motion being the one debated.

Motions that are agreed to at the NGA become Resolutions of the NGA. These Resolutions are then considered by the ALGA Board when setting national local government policy,

when the Board is making representations to the Federal Government at Ministerial Councils, during meetings and in ALGA publications. The ALGA Board is not bound by any Resolution passed at the NGA.

Motions are to be submitted online at [www.alga.asn.au](http://www.alga.asn.au) and should be received by **ALGA no later than 11.59pm Friday 22 April 2016**.

The following information will be required when you submit a motion using the online form.

#### *Motion*

- Text of the Motion

#### *National Objective*

- Why is this a national issue and why should this be debated at the NGA?
- Maximum 100 words

#### *Summary of Key Arguments*

- Background information
- Supporting arguments
- Maximum of 300 words (additional information should be provided as speaking notes to the council representative who will move the motion at the NGA)

#### *Declaration*

You will need to declare that the motion has been endorsed by your council.



AUSTRALIAN LOCAL  
GOVERNMENT ASSOCIATION

# **National General Assembly of Local Government**

**19 - 22 June 2016**

## **Call for Motions Discussion Paper**

**'Partners in an Innovative and  
Prosperous Future'**

*Motions should be lodged electronically at [www.alga.asn.au](http://www.alga.asn.au) no later than*

*11:59pm on Friday 22 April 2016.*

### ***Submitting Motions***

The National General Assembly of Local Government is an important opportunity for you and your council to influence the national policy agenda.

To assist you and your council to identify motions that address the theme of the NGA, the ALGA Secretariat has prepared this short discussion paper. You are encouraged to read all of the sections of the Paper, but are not expected to respond to every question in each section. Your motion/s can address one or all of the issues identified in the discussion paper.

To be eligible for inclusion in the NGA Business Papers, and then debate on the floor of the NGA, motions must be consistent with the following principles:

1. be relevant to the work of local government nationally
2. be consistent with the themes of the Assembly
3. complement or build on the policy objectives of your state and territory local government association
4. propose a clear action and outcome, and
5. not be advanced on behalf of external third parties that may seek to use the NGA to apply pressure to Board members or to gain national political exposure for positions that are not directly relevant to the work of, or in the national interests of, local government.

Motions should generally be in a form that seeks the NGA's support for a particular action or policy change at the Federal level which will assist local governments to meet local community needs. For example: *That this National General Assembly call on the Federal Government to restore indexation to local government financial assistance grants.*

Motions should be lodged electronically using the online form available on the NGA Website at: [www.alga.asn.au](http://www.alga.asn.au). All motions require, among other things, a contact officer, a clear national objective, a summary of the key arguments in support of the motion, and endorsement of your council. Motions should be received by ALGA no later than 11:59pm on Friday 22 April 2016, electronically in the prescribed format.

Please note that for every motion it is important to complete the background section on the form. Submitters of motions should not assume knowledge. The background section helps all delegates, including those with no previous knowledge of the issue, in their consideration of the motion.

All motions submitted will be reviewed by the ALGA Board's NGA Sub-Committee as well as by state and territory local government associations to determine their eligibility for inclusion in the NGA Business Papers. When reviewing motions, the sub-committee considers the importance and relevance of the issue to local government. Please note that motions should not be prescriptive in directing how the matter should be pursued. Motions may be edited before inclusion in the Business Papers to ensure consistency. If there are any questions about the substance or intent of a motion, ALGA will raise these with the nominated contact officer. Any motion deemed to be primarily concerned with local or state issues will be referred to the relevant state or territory local government association, and will not be included in the Business Papers.

For more information, please contact Clare Hogan at ALGA on (02) 6122 9400.

### *Preamble*

The 2016 National General Assembly (NGA) is most likely to be held in the lead up to the next Federal election. During this time, all national political parties focus on leadership, key messages, marginal seats and political campaigning. National policy initiatives enter the public domain and all Australians are asked to engage in the political process and choose between competing ideas, election promises and the numerous candidates across the nation.

Last year's NGA theme was '*Closest to the People - Local government in the Federation*'. The theme reinforced the vital role of local government in Australia's system of government. It built on the Government's Federation White Paper process, which sought to clarify roles and responsibilities of the levels of government and potentially better align funding with respective responsibilities. It also acknowledged the development of a Green Paper on Taxation. The NGA greatly assisted ALGA in its advocacy and participation in the reform process.

Since then there has been much debate on taxation reform, which will culminate at the 2016 Federal election.

In December 2015 the Council of Australian Governments (COAG) reset the national political dialogue. COAG committed to:

'... close collaboration in areas of shared responsibility, including competition, tax, innovation, infrastructure, cities and regulation, as well as in health and education.'

COAG leaders agreed the principles for a new national economic reform agenda should be:

'...to deliver for all Australians no matter where they live:

- a stronger, more productive and more innovative Australian economy, with more jobs, more opportunities and higher living standards
- fairness and equity, with protection for disadvantaged and lower income Australians, and
- more efficient and high quality services.'

The theme of the 2016 NGA – '*Partners in an Innovative and Prosperous Future*' – invites councils from across Australia to consider the role of local government in this agenda, and how councils can play their role in the delivery of these objectives.

Many of the services and infrastructure provided by councils are not only critical to the social, cultural and environmental well-being of their communities, but also to the economic prosperity of their regions and the nation more broadly.

The NGA debate on motions and associated discussions will seek to highlight how local government can be more agile in delivering those services to communities, as well as send a strong and unified message to the Commonwealth.

## ***Introduction***

The 2016 NGA theme is *'Partners in an Innovative and Prosperous Future'*.

This year, the NGA debate on motions and associated discussions will seek to highlight how local government can be more efficient and effective. The discussions will look at how local government, working in partnership with other levels of government, the private sector and the not-for-profit sector, can innovate and create a prosperous future for the community it serves.

This year's theme builds on the work of the 2015 NGA which focused on local government's role in the Federation. The Commonwealth Federation Discussion Paper 2015 sets a context in which motions for this year's NGA should be developed.

The theme *'Partners in an Innovative and Prosperous Future'* seeks to focus attention on the role that local government can play in creating a prosperous Australia. The Federation Discussion Paper notes that Australia today is very different from the country it was at the time of Federation and poses the fundamental question: '... does [the Federation] provide the system of national governance that Australians need right now, and will it help or hinder efforts to adapt and thrive in the vastly different economic, political and social realities of the 21<sup>st</sup> century?'

To put this question in a local government context:

Are the government systems (including our own), processes and priorities, in many cases set up decades ago, still appropriate today?

Are they delivering accessible and fair systems and are they a help or hindrance? Do they facilitate business activity and contribute to higher living standards, or are they a drag on the local economy? Are they necessary or do they duplicate effort?

Technological change has created opportunities, making many traditional models of business and government obsolete. Have these opportunities been taken up?

Participatory democracy is being enhanced through empowering individuals and local communities with new knowledge and new ways of engaging with each other and with governments. Are these opportunities been captured?

Australian productivity and living standards are comparatively high by world standards. However, the current national productivity and reform debate recognises that without reform, Australia risks being left behind on the world stage—meaning fewer jobs, lower economic growth, and reduced living standards.

COAG has responded positively to this challenge. All governments have committed to collaborate particularly in areas of shared responsibility, including competition, tax, innovation, infrastructure, cities and regulation, as well as health and education.

The 2016 NGA seeks motions that suggest reform, innovation in government operations and opportunities to partner with local government that will support Australia's prosperity.

### *Local government role in national productivity*

Over several decades, the NGA has called on the Australian Government to recognise the importance of greater levels of investment in local and regional infrastructure. This advocacy has been, in part, built on equity considerations as well as productivity considerations.

The NGA has called on the Australian Government to increase Financial Assistance Grants and Roads to Recovery (R2R) funding. These calls have been predominantly based on the need for the Commonwealth to help achieve horizontal equity (i.e. an equitable level of municipal services across the country) and the need to assist local councils to rebuild and maintain local infrastructure, particularly roads.

The rationale for permanent R2R funding and additional freight investment is that essentially the purpose of R2R is to restore the capacity of local roads to a standard able to sustain social and economic services, whereas additional funding through freight investment would be required to improve the standard of roads to meet the higher service levels required to handle higher productivity vehicles and significantly higher volumes of freight traffic.

The NGA's calls to the Australian Government have also sought recognition that local infrastructure provides important economic services. Local roads, for example, are an essential component of the national road network and therefore add to local and regional productivity and, in aggregate, make a significant contribution to state and national productivity.

Community infrastructure also plays an important role in local and regional economic development by enhancing the quality of life for residents as well as helping to attract and retain population, skilled workers and a local and regional workforce. The State of the Regions Report in 2015, commissioned by ALGA and written by National Economics, showed that there is a strong economic rationale for ensuring that all regions in Australia prosper. The report confirmed OECD findings that regional inequality reduces national productivity.

Local government's objectives in local economic development are diverse. They recognise local circumstances, availability of resources and the impact of external factors such as privatisation, technological change, globalisation and structural industry changes. For some councils, particularly in rural and regional areas, the focus is on stemming the decline in population, loss of businesses and local employment. For others, it is a focus on working with local businesses and the local community to optimise economic development and opportunities for the area.

Local government can facilitate and support economic development but it is frequently criticised for impeding economic development by imposing additional costs on business including through regulation, creating red-tape, providing unsuitable infrastructure etc.

Australian councils contribute significantly to the productivity and economy of their regions by focusing their efforts in three key strategic areas:

- creating and maintaining the investment environment – ensuring the availability of appropriate physical and social infrastructure, striving to deliver a quality public domain, and ensuring sufficient housing diversity and lobbying on behalf of local and regional communities for sufficient community services such as education and training, health and well-being, community safety and emergency services
- facilitating new local investment – actively promoting business development through facilitating local economic development, strategic planning, working with business

associations/main street organisations, and active involvement with tourism or other business activities, and

- attracting external investment through the creation of new business and capital – working with regional bodies such as RDA, Austrade and developers to attract and create new businesses and investment.

Local government has a key role to play in the provision of support services and infrastructure that underpins local and regional economic development, and therefore local government plays an essential part in achieving higher productivity. In broad terms, actions geared to creating and maintaining the investment environment in local and regional communities are considered to be of prime importance to a majority of local councils and it is this area that ALGA has focused its greatest attention.

Local government is a natural leader in local economic development because councils know their local business communities, workforce and comparative advantages better than anyone else. Local people and businesses are the key to economic growth and development and councils are perfectly positioned to work with local stakeholders to drive a bottom-up, place-based approach to achieve prosperity. Every council's economic development activity will be different according to the unique structures and needs of their local economies, as well as the capacity of the council and community.

### **Questions**

Given the importance of local and regional infrastructure are there any national initiatives that could further assist local government to support local and regional productivity?

Are there areas of reform that local government can explore to enhance economic development and productivity?

## ***Partnering***

The term *partner* as a noun is defined as '... a person who takes part in an undertaking with another or others, especially in a business or firm with shared risks and profits.' In the context of the 2016 NGA, it can be interpreted as '.... how councils can take part in an undertaking with others, including sharing the risk, for the benefit of the community'.

Local government provides a vast array of services and local infrastructure, often in partnership with others including other governments, the private sector, the community and not-for-profit sector.

Example of partnerships include:

- the provision of a local swimming pool in partnership with the private sector, or a not-for-profit organisation, that provides the management service of that facility
- the provision of Meals on Wheels in partnership with the community not-for-profit sector delivering meals to residents at their homes, and
- the provision of Home and Community Care (HACC) to targeted groups of clients in the municipality, in partnership with the federal and state governments which provide funding.

Other examples include:

- councils partnering with a university to provide locally-relevant research to inform decisions on issues such as development applications in areas that could be effected by sea level change
- partnering with other councils to share resources and skills, and
- partnering with the private sector to develop new and innovative ways of delivering services, such as electronic planning or apps to report pot holes.

A key feature of each of these examples is that each party brings different expertise, skills, resources and experiences to the specific undertaking. The combination of these skills, expertise and resources frequently results in innovation and the provision of a service in a way that would not be possible by either party separately.

An alliance between local government and other partners creates new opportunities for business as well as innovative services, increased efficiency, cost savings and more accessible service to the benefit of the community.

## **Questions**

Please note, where local government is mentioned in the following questions it refers to local government as a whole, not specific proposals for partnerships at a single council level. Questions are designed to draw out new ideas that could transform the delivery of services and infrastructure at a systemic level.

Are there new opportunities for the Australian Government to partner with local government to deliver Commonwealth services at the local level? What would be the role of the Commonwealth in such a partnership? How would this benefit the community?

Are there partnerships that could be developed to maximise the opportunities to innovate and provide simpler, smarter and more reliable services and infrastructure at the local level? If so, what are these opportunities and what would be the role of the Commonwealth in supporting these partnerships?

Are there opportunities for the private sector to partner with local government to speed up and improve a local government service or function? What role could the Commonwealth play in facilitating these opportunities?

### ***Innovation***

The Australian Government has declared its strong support for innovation. The Government's National Innovation and Science Agenda says innovation is:

'... at the heart of a strong economy—from IT to healthcare, defence and transport—it keeps us competitive, at the cutting edge, creates jobs and maintains our high standard of living. It's not just about new ideas, products and business models; innovation is also about creating a culture where we embrace risk, move quickly to back good ideas and learn from mistakes.'

The statement has a focus on a range of objectives including:

- entrepreneurship and leveraging our public research
- increasing collaboration between industry and researchers to find solutions to real world problems and to create jobs and growth
- developing and attracting world-class talent for the jobs of the future, and
- government leading by example by embracing innovation and agility in the way we do business.

### **Questions**

What is the role of local government in this innovation agenda?

Are these objectives relevant to local government itself? For example, is its role in increasing collaboration between industry and researchers to find solutions to real-world problems and to create jobs and growth? If so, how can these solutions be shared to the benefit of all councils and their communities. How could the Australian Government help this to occur?

What can local government bring to the table as a partner? For example, does local government hold data that, having regard to privacy issues, could be shared with the private sector which could put it to innovative uses? How could the Australian Government support this?

Are there digital innovations that could be introduced to local government that would increase the efficiency of businesses working with local government and vice-versa. How could the Australian Government support this?

Is there a role for local government to help innovative start-ups to rapidly transform their ideas into globally competitive businesses by giving them mentorship, funding, resources, knowledge and access to business networks? If so, how could the Australian Government support this?

### ***Resourcing***

In the 2014-15 Federal Budget, the Government committed to provide \$2.2867 billion in Local Government Financial Assistance Grants (FAGs). However, the Government also announced it would pause the indexation of FAGs for the three years following that budget.

FAGs are a Commonwealth Specific Purpose Payment to local government paid through the State and Territory Governments. Payments are made to councils by jurisdictional Treasurers on the advice of state and territory Local Government Grants Commissions under the provisions of *the Local Government (Financial Assistance) Act 1995*.

The objects of the *Local Government (Financial Assistance) Act 1995* enable the Commonwealth Parliament to provide assistance to the states for the purposes of improving:

- (a) the financial capacity of local governing bodies
- (b) the capacity of local governing bodies to provide their residents with an equitable level of services
- (c) the certainty of funding for local governing bodies
- (d) the efficiency and effectiveness of local governing bodies, and
- (e) the provision by local governing bodies of services to Aboriginal and Torres Strait Islander communities.

Freezing the indexation of FAG's will reduce Commonwealth expenditures (and grants to councils) by more than \$925 million over the forward estimates. The freeze also means that the aggregate level of FAGs will be permanently reduced by almost 13 per cent, unless there is a future government decision to restore this base with a catch-up payment.

Councils are invited to submit motions to address this issue.

**GOVERNANCE COMMITTEE AGENDA  
(OPEN PORTION OF THE MEETING)  
5/4/2016**

**6. LOCAL GOVERNMENT ASSOCIATION OF TASMANIA – GENERAL  
MEETING – IDENTIFICATION OF MOTIONS – FILE REF: 12-50-1**

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3x's

Report of the General Manager of 22 March 2016.

DELEGATION: Council

**TO** : Governance Committee

**FROM** : General Manager

**DATE** : 22 March, 2016

**SUBJECT** : **LOCAL GOVERNMENT ASSOCIATION OF TASMANIA -  
GENERAL MEETING – IDENTIFICATION OF MOTIONS**

**FILE** : 12-50-1 NH:FC (document2)

## **1. INTRODUCTION**

- 1.1. The purpose of this report is to identify motions for inclusion on the agenda of the Local Government Association of Tasmania's (LGAT) General Meeting which is to be held on 20 July 2016.

## **2. BACKGROUND**

- 2.1. Every year the LGAT writes to members inviting them to submit motions on matters connected with the objectives of the Association or of common concern to members for inclusion on the agenda of the General Meeting.
- 2.2. Last year the Council submitted four motions to the LGAT General Meeting. These were:
- Transfer of the administration of the General Manager's Roll to the Tasmanian Electoral Commission;
  - Eligibility for inclusion on the General Manager's Roll;
  - Compulsory Local Government Elections; and,
  - Disclosure of Candidates' Political Donations
- 2.3. The motion in relation to the administration of the General Manager's Roll was carried by the LGAT membership as was the motion in relation to the disclosure of candidates' political donations.
- 2.4. The motion in relation to eligibility for inclusion on the General Manager's Roll was amended to include a request that the definition of occupier be reviewed in order to better capture all citizens whilst the motion about making local government elections compulsory was lost.
- 2.5. The primary reason for these motions being submitted to the LGAT was that they were issues which the Council 'had on its books' which it wished prosecuted via the LGAT.

2.6. As it currently stands, there are no new matters which management is aware of, however, Aldermen may wish to consider submitting a motion in relation to statewide consistency on the disclosure of Aldermanic expenses. This is the topic of a separate report to be considered by the Governance Committee.

2.6.1. Legislation of expenses to be disclosed by Aldermen across the State would provide clarity and consistency around this issue going forward.

2.7. In addition to the above, there may also be other issues which Aldermen may wish to have included on the agenda of the General Meeting in July.

### **3. PROPOSAL**

3.1. The Council determine whether it wishes to submit any motions to the LGAT General Meeting to be held on 20 July 2016.

3.2. In considering the submission of motions to the LGAT General Meeting, the Council determine whether it wishes to submit a motion in relation to statewide consistency on the disclosure of Aldermanic expenses.

### **4. IMPLEMENTATION**

4.1. The LGAT have requested that any motions for the 20 July 2016 meeting be submitted by close of business 29 April 2016.

### **5. STRATEGIC PLANNING IMPLICATIONS**

5.1. The Council has the opportunity to influence government policy in the areas of particular interest to the City of Hobart.

### **6. DELEGATION**

6.1. This matter is delegated to the Council.

### **7. CONCLUSION**

7.1. The LGAT has written to Councils inviting them to submit motions on matters connected with the objectives of the Association or of common concern to members for inclusion on the agenda of the General Meeting to be held on 20 July 2016.

### **8. RECOMMENDATION**

*That:*

**8.1. The report NH:fc(document2) be received and noted.**

***8.2. The Council determine whether it wishes to submit any motions to the Local Government Association of Tasmania General Meeting to be held on 20 July 2016.***

***8.3. In considering the submission of motions to the LGAT General Meeting, the Council determine whether it wishes to submit a motion in relation to statewide consistency on the disclosure of Aldermanic expenses.***

*As signatory to this report, I certify that, pursuant to Section 55(1) of the Local Government Act 1993, I hold no interest, as referred to in Section 49 of the Local Government Act 1993, in matters contained in this report.*



(N.D. Heath)

**GENERAL MANAGER**

**GOVERNANCE COMMITTEE AGENDA  
(OPEN PORTION OF THE MEETING)  
5/4/2016**

**7. 2016 AUSTRALIAN GOVERNANCE SUMMIT REPORT - ATTENDANCE  
REPORT – ALDERMAN SEXTON – FILE REF: 13-2-4**

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5x's

**The General Manager reports:**

“Alderman Sexton has submitted the attached report in accordance with Clause C(7) of the Council’s policy titled *Aldermanic Development and Support*.”

DELEGATION:      Committee

## **Australian Governance Summit \ Directing for Performance 3 – 4 March 2016, Melbourne Convention Centre**

### **Report by Alderman Dr Peter Sexton**

**This report is for private use only and is not for publication as it is entirely based upon content which is the property of the AICD. The comments in this report are not necessarily my own personal views but reflect views expressed by speakers and delegates of the conference. I have made every effort to represent the views of speakers and delegates accurately.**

Approximately 1000 delegates attended the inaugural summit which was a sell out. 39 Tasmanians attended with at least 4 representatives from southern Tasmanian Councils.

The conference delivered an extensive program which included the following governance themes that influence performance:

1. Leadership and Innovation
2. Long term versus short term objectives
3. Clarity of roles
4. Organisational culture and Integrity
5. Diversity
6. Innovative models of governance

### **Leadership and Innovation**

#### ***Lt Gen David Morrison rtd – Australian of the Year:***

Morrison described three tenets for leadership:

- Leaders have humanity. They care about people.
- Leaders see their world within the context of bigger worlds.
- Leaders stand next to the big problem. They confront those problems.

#### ***Professor Goran Roos – Institute of Public Affairs:***

Roos defined innovation: Innovation relates to effectiveness and efficiency but effectiveness is more important than efficiency.

He stated that the public sector is constrained by *short termism* but expected to be innovative.

Requirements of innovation articulated by Roos:

Capacity for innovation; Actionable first steps; Outline the path; Reinforce and solidify innovation.

Roos also commented that the public sector has been politicised resulting in lack of “frank and fearless advice” and therefore a lack of innovation.

Roos provided following quote which encapsulated innovation: “Change is deeply disturbing when it is done to us – change is exhilarating when it is done by us”.  
(Rosabeth Moss Kanter)

- Ensure your teams are diverse, have the right to experiment and make failure is okay.
- Facilitate engagement with staff so that innovation is coming from within. Also manage risk: not implementing changes can invite more risk.
- We need to allow people and leaders within the public system the frameworks to experiment. Public servants have the vision and ideas to make changes if they're allowed to make mistakes.
- A good leader can move past mistakes and continue to look for innovative solutions with staff.
- It is not about avoiding risk; it is about understanding the risk you take and having the governance systems to support it.
- Good strategy is like a compass. There is a role for the board to also inform the government of their purpose.

***Steve Vamos GAICD, Non-executive Director, Telstra:***

Productivity must be sustainable – must have growth.

Old mindsets: Control; Mistake are unacceptable; Know the answer

New mindsets: Enable, help, care; Willingness to fail; Open to learning.

“Know-it-alls suck the life out of change”

Must dos for change:

- Purpose – seek clarity and meaning
- Ambition – drive and expect it
- Alignment – demand it with strategy
- Care – people management is “number 1”
- Confront – hard conversations and decisions

People innovate, not technology

People disrupt, not technology

## **Long term versus short term objectives**

***David Gonski Chair, ANZ Banking Group:***

Gonski argues that a directors' obligation is to govern for the long term and that managing for the long term improves investment outlook and is consistent with broader obligations to stakeholders other than shareholders, namely the community, employees, suppliers etc. He argues that short term pain for long term gain is the right way to direct.

***John Brogden CEO, AICD:***

*Short-termism* could be a result of group think where decisions are made in line with a perceived norm and pressure for conformity. Group think is negative and may be related to a lack of diversity. Teamwork is positive.

*Roos:*

Short term focus is a barrier to innovation strategies.

## **Clarity of roles**

*Gonski:*

"One of the most vital parts of managing for performance, is for management and boards to each know their roles."

"The Chair and the CEO have to know their place. The CEO is the boss of the company and Chair isn't."

The Chair conducts the Board and the CEO runs the company under the auspices of the Board.

The Board must set expectations of conduct for employees, set the tone and walk the talk.

One of the key challenges facing boards is educating the public on the role of boards. The board's role is not to manage but to oversee the management of an organisation. Gonski suggests that management should suggest strategy, and the board should question, guide and mould the strategy, and hold management to task.

### ***Monica Barone – CEO, City of Sydney Council:***

The primary responsibility of staff of Sydney Council, including the CEO is to protect the public interest. The encroachment of politics into public service is a challenge to that principle. But good policies and full disclosure limits political interference.

## **Organisational culture and Integrity**

*Brogden:*

"What you walk past is what you accept". Directors are responsible for culture and once policies and procedures have been set, directors must understand how to deal with poor culture. Poor culture is the underlying cause of corporate misconduct.

### ***Claire Noone – Principal, Nous Group:***

Culture is the essential ingredient in integrity – systems and processes are not enough.

Integrity management is essential and engenders public trust, honesty, transparency.

Culture is the foundation of an integrity management system and requires:

High levels of trust among colleagues; understanding and embodiment of values; the ability for colleagues to individually reflect on behaviours and policies; accountability.

*Barone:*

“Good governance in everything that we do and the way we do everything”

Decisions and actions must be transparent and fair. Only commercial in confidence and personnel matters not published by City of Sydney Council – everything else discussed in open Council

Compliance and responses must now be in real time and require real-time processes to react to information eg through social media.

***Simon Longstaff – Executive Director, The Ethics Centre:***

Public servants must be impartial and act to benefit/enhance the welfare of the community. This compares with politicians who are often partial.

Professor Roos also suggested that “culture eats strategy for lunch”

## **Diversity**

*Gonski:*

*The best boards have diversity of tenure around the table.*

Independence should be levelled at the Board rather than individual directors. (Gonski does not agree that independence is related to length of tenure.) The Board is a team and its success can be a function of the makeup of the team.

*Roos:*

The dynamics of the environment must be matched by the diversity of the team. Good Boards have people with different backgrounds.

*Morrison:*

Australia, more broadly, suffers from this same problem and that boards and corporate Australia have an opportunity to affect that culture.

"My commitment to diversity is the best thing I have ever done in my life."

"We propagate a future that looks like our past, but we are facing a new set of problems. And we know that diversity of thinking is crucial to finding better solutions to problems."

- Australia is at a tipping point for diversity.
- In relation to 30 per cent targets, it is not the end point, but the point at which the conversation changes.
- Men should listen more and talk less to understand women's stories.

## **APPLICATION TO THE CITY OF HOBART**

The conference was an extremely valuable experience which significantly improved my understanding of current issues in governance in the public and private sectors. This

knowledge contributes to achievement of HCC Strategic Goal 5 – Governance:  
*Leadership provides for informed decision-making for our capital city.*

In my opinion, the insights into governance and improved performance detailed in this report are all relevant considerations for the governance of the Hobart City Council.

See also: <http://www.companydirectors.com.au/events/australian-governance-summit/wrap-ups>

**Save the date: Australian Governance Summit 2017**

**2-3 March 2017, Melbourne**

**GOVERNANCE COMMITTEE AGENDA  
(OPEN PORTION OF THE MEETING)  
5/4/2016**

**8. RESPONSE TO QUESTIONS RAISED AT THE 2015 ANNUAL GENERAL MEETING – FILE REF: 13-1-14**

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3x's

Memorandum of the General Manager of 30 March 2016.

DELEGATION:      Committee

**Recommendation:**

*That the information be received and noted.*



13-1-14

BD:BD

(O:\Council &amp; Committee Meetings Reports\GC Reports\2016 Meetings\5 April\

Response to Questions CHPA to GC.doc)

30 March, 2016

**MEMORANDUM: GOVERNANCE COMMITTEE****RESPONSE TO QUESTIONS TABLED AT THE  
ANNUAL GENERAL MEETING**

At the Annual General Meeting conducted on 23 November 2015 the following questions were asked by the Council of Hobart Progress Association (CHPA) through a formal submission lodged in relation to the Annual Report.

At the meeting the questions was taken on notice. A response is subsequently provided below and has been conveyed to the Council of Hobart Progress Association.

**Question 1: Strategic Measurement System**

*"We seek more detail of the methodology used to determine the outcomes for strategic and corporate plans including whether feedback is obtained from outside and independent sources. CHCA members cannot recall the CHCA or its member organisations being asked for feedback on any of the outcomes in the Annual Report; nor do they know of anybody who has actually been consulted?"*

*Is it proposed to use 'Have Your Say' and Facebook to broaden the database for feedback for the 2015/2016 outcomes?"*

**Response:**

The outcomes reported in the Annual Report are derived from the Council's Strategic Measurement System. The Strategic Measurement System is aligned with the Council's Strategic Plan so that progress can be measured against the Plan. The data is collected from two broad sources:

The first is from quantitative data captured by the Council in the performance of its many activities. Examples of this type of data are measurements of water quality at public beaches; usage of public car parks; food premise complying with national standards and so on.

The second source of data is both qualitative and quantitative and collected from an extensive community and business survey undertaken every two years using a random sample of between 400 – 500 residents and business owners who are asked a range of questions about satisfaction with Council services. The answers given are in the form of a numerical rating as well as comment. For the 2014 -2015 Annual Report the survey was a random sample telephone survey thus ensuring as accurate measure as possible.

The data from both areas is then weighted and aggregated to provide the outcomes that are reported in the annual report.

### **Question 2: Future Direction 3.1**

*“A rating of 100% has been achieved. We cannot see how this can be justified unless the City of Hobart has effective representation on the Macquarie Point Development Corporation?”*

#### **Response:**

Membership of the Council on the Macquarie Point Development Corporation has no implication with the Council's statutory planning role as outlined within the *Land Use Planning Approvals Act 1993*.

Council maintains day to day land use and development control of the site as it does for the remainder of the City and will continue to determine the strategic land use and development outcomes for the site.

### **Question 3: Future Direction 3.2**

*“What actual results have been achieved as a result of the pursuit of shared service opportunities with other Council's?”*

#### **Response:**

The City of Hobart has continued to pursue shared service opportunities through its Memorandum of Understanding with the Glenorchy City Council with the following being the more significant achievements:

- A joint tender with Glenorchy City Council (and Clarence City Council) for the processing of recyclables;
- The exploration of opportunities to further develop the Lutana Quarry jointly owned by Hobart and Glenorchy;
- Discussions about the \$1 million election promise the State Government has delivered on to revitalise streetscapes in Hobart and Glenorchy;
- The completion of the roll out of the Accelerated Energy Efficient Lighting project; and
- The preparation of a due diligence assessment by Deloitte in relation to the Copping Refuse Disposal Joint Authority.



(N.D Heath)

**GENERAL MANAGER**

**GOVERNANCE COMMITTEE AGENDA  
(OPEN PORTION OF THE MEETING)  
5/4/2016**

**9. GOVERNANCE COMMITTEE – STATUS REPORT**

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5x's

A report indicating the status of current decisions is attached for the information of Aldermen.

DELEGATION:      Committee

**Recommendation:**

*That the information be received and noted.*

**GOVERNANCE COMMITTEE – STATUS REPORT****OPEN PORTION OF THE MEETING****March 2016**

Ref	Meeting	Report / Action	Action Officer	Title	Comments
1	<b>ANNUAL REPORTS FROM REPS ON EXTERNAL BODIES</b> Council, 13/10/2014, item 24.	That the General Manager prepare a report to investigate the possibility of recording meeting attendance of all representatives on external bodies.	Heather Salisbury	Deputy General Manager	(Current Business Arising item) A report will be provided to the May 2016 meeting.
2	<b>DISCLOSURE OF CONFIDENTIAL MATTERS</b> Council, 15/12/2014, item 12.	A report be prepared in respect to the inclusion of a standard item in the minutes of Open Council and committee meetings, where resolutions made in the Closed portion of those meetings (including details on voting) on matters that may contain privacy/confidential issues, may be released in redacted format by the General Manager at the appropriate time.	Heather Salisbury	Deputy General Manager	This matter was pending the release of the new <i>Local Government (Meeting Procedures) Regulations 2015</i> which are now in place. Independent legal advice has now been sought in respect to legislative requirements. A report will be provided to the May 2016 meeting.
3	<b>COUNCIL COMMITTEES – REVIEW</b> Special Joint Meeting, 10/3/2015.	The Council review its approach to deputations and public question time, with a further report to be prepared for consideration.	Heather Salisbury	Deputy General Manager	This matter will be included as part of the consideration of the Committee structure at a workshop to be scheduled shortly.
4	<b>TRIAL MOBILE FOOD VENDOR PROGRAM</b> Council, 15/12/2014, item 32 and Council 9/2/2016, item 14	The trial City of Hobart Mobile Food Vendor Program continue in its current form until 31 July 2016 after which a report be provided to the Council reviewing the Program in detail and making recommendations in relation to specific guidelines, trading zones, permit fees and other relevant details affecting its ongoing viability.	Philip Holliday	Director Community Development	The program has been implemented and a further report will be provided in due course.
5	<b>CITY OF HOBART 10 YEAR STRATEGIC COMMUNITY</b>	1. The proposed framework for the development of the 10 year Strategic Community Plan; The Four-Year Council	Nick Heath	General Manager	A report in relation to this matter will be provided in due course.

Ref	Meeting	Report / Action	Action Officer	Title	Comments
	<b>PLAN AND PLANNING AND REPORTING FRAMEWORK REVIEW</b> Council, 9/6/2015, item 22	Delivery Plan; the Annual Plan and associated documents be endorsed. (i) The conversion of the current documents in accordance with the framework be progressed, commencing with a workshop with Aldermen. 2. A further report be prepared on a proposal to extend the Community Vision beyond 2025, following completion of the 10 year Strategic Community Plan.			
6	<b>VOLUNTARY AMALGAMATIONS - ADDITIONAL INFORMATION</b> Council: 9/6/2015, item 25, 7/9/2015, item 23, 12/10/2015, item 21	That as a matter of urgency, the Lord Mayor seek an undertaking from the State Government that forthwith upon the information collection exercise being completed by the General Manager, the proposed feasibility modelling for the combinations, as proposed, be fully funded by the State Government.	Nick Heath	General Manager	SGC Economics have requested information from Council's in order to further the feasibility study, which has subsequently been provided. No response has been provided by the State Government as yet in relation to funding of the feasibility.
7	<b>CITY OF HOBART COMMUNITY ENGAGEMENT</b> Council, 13/7/2015, item 21	1. The Council endorse a review of its Community Engagement Framework, commencing in the second quarter of 2015/2016. (i) A comprehensive range of research and community engagement activities be undertaken as part of the review involving the Council and the community. (ii) Following the review, the Council be provided with a further report on the outcomes and a draft updated Community Engagement Framework. 2. The role of the Council's Traffic Committees be considered following the conclusion of the engagement process for the draft Local Retail Precinct Plan. 3. The Council endorse a twelve month trial of the online community engagement platform EngagementHQ and Budget Allocator:	Heather Salisbury	Deputy General Manager	Your Say Hobart was launched on 14 September 2015. The final Community Forum was combined with the Annual General Meeting and was conducted on 23 November 2015.  The role of the Traffic Committees will be included in the workshop when discussing the Committee structure shortly.

Ref	Meeting	Report / Action	Action Officer	Title	Comments
		(i) Following an evaluation of the trial of the online community engagement platform of EngagementHQ and Budget Allocator, the Council be provided with a report on outcomes.			
8	<b>AUDIO RECORDING, LIVE BROADCASTING AND PUBLISHING OF OPEN COUNCIL MEETINGS</b> Council: 11/5/2015, item 22 10/8/2015, item 18	<ol style="list-style-type: none"> <li>1. The audio recording be evaluated after twelve months of operation, including feedback from the Hobart community.</li> <li>2. Council officers address the implementation of electronic display of minutes at Council proceedings and meetings, at the earliest opportunity.</li> <li>3. Consultation with the Tasmanian Deaf Society be undertaken regarding 'audio to text' or typewritten transcripts, and if deemed appropriate this service be offered.</li> </ol>	Heather Salisbury	Deputy General Manager	<ol style="list-style-type: none"> <li>1. Consultation with the Tasmanian Deaf Society is continuing.</li> <li>2. The implementation of electronic minutes is being progressed.</li> </ol>
9	<b>COUNCIL AND COMMITTEE MEETINGS AND COUNCIL DINNERS</b> Council, 12/10/2015, item 10	<p>A report be provided that considers the following:</p> <ol style="list-style-type: none"> <li>a) All committee's being reviewed in line with the Strategic Plan.</li> <li>b) The delegation and membership of the City Planning Committee being reviewed.</li> <li>c) Committee Terms of Reference being reviewed.</li> <li>d) The potential for Council's policies to be reviewed which may increase community engagement.</li> <li>e) The provision of a meal following all Council meetings being reviewed, with a view to limiting the number of these dinners.</li> <li>f) The provision of alcohol in the Alderman's lounge being reviewed.</li> </ol>	Heather Salisbury	Deputy General Manager	An Aldermanic workshop will be held to discuss these matters shortly.
10	<b>ALDERMANIC HEALTH AND WELLBEING – ALCOHOL AND OTHER DRUGS POLICY</b>	The Council note and endorse the initiatives in relation to Aldermanic health and wellbeing, with the matter to be considered further at a Council Workshop following the release of the Model Code of Conduct.	Heather Salisbury	Deputy General Manager	<ol style="list-style-type: none"> <li>1. Letters have been sent to the AWU and ASU in relation to the Council's decision.</li> <li>2. The resolution is now pending</li> </ol>

Ref	Meeting	Report / Action	Action Officer	Title	Comments
	Council, 9/11/2015, item 15 & 7/3/2016, item 21.				the release of the Government's Model Code, after which a Council workshop will be scheduled.
11	<b>PROCEDURAL CHANGES – LOCAL GOVERNMENT (MEETING PROCEDURES) REGULATIONS 2015</b> Council, 9/11/2015, item 20	<ol style="list-style-type: none"> <li>1 Council's Policy 2.01 – <i>Meetings: Procedures and Guidelines</i> be amended to incorporate the revised regulations.</li> <li>2. The General Manager liaise with the Local Government Association of Tasmania in relation to conducting Aldermanic training, for interested Aldermen, in respect to the revised legislation.</li> </ol>	Heather Salisbury	Deputy General Manager	These matter is currently being progressed.
12	<b>SHAPING THE CITIES OF HOBART AND GLENORCHY – DETERMINING THE BENEFITS OF ENHANCED LAND VALUE THROUGH INVESTMENT IN A PUBLIC TRANSIT SYSTEM</b> Council 9/2/2016, supp. item 16	The Council initiate a Public Transit Corridor Urban Utilisation and Economic Benefit project for the current rail corridor, based on the proposal titled 'Shaping the Cities of Hobart and Glenorchy – Determine the Benefits of Enhanced Land Value through Investment in a Public Transit System', subject to the matched support of the Glenorchy City Council.	Nick Heath	General Manager	A request for quotation has been released with submissions closing on 20 April 2016.
13	<b>COUNCIL POLICY MANUAL REVIEW 2015</b> Council 7/3/2016, item 22	<ol style="list-style-type: none"> <li>1. The Council endorse the summary of recommendations in respect to the Council's Policy Review for 2015.</li> <li>2. The Council endorse the display of its Policy Manual on the City of Hobart website.</li> </ol>	Heather Salisbury	Deputy General Manager	The policy manual is presently being updated, in line with the revised structure.

Ref	Meeting	Report / Action	Action Officer	Title	Comments
14	<b>NOTICE OF MOTION – STRATEGIES TO ALLEVIATE PEAK TRAFFIC ISSUES</b> Council 21/3/2016, item 15	<p>“That the Lord Mayor be requested to write to the Minister for Infrastructure and take forward the comments in this Notice of Motion, specifically:</p> <p>(i) Options on how the Hobart City Council may assist in alleviating the morning and evening peak traffic issues for City and the greater Hobart area.</p> <p>(ii) Options for the State and Federal Government in particular the Education Department, the private schools association and other large employers working collectively on a “time management” approach that may alleviate some of the morning and evening traffic issues.</p>	Mark Painter	Director City Infrastructure	This matter is currently being progressed.

**GOVERNANCE COMMITTEE AGENDA  
(OPEN PORTION OF THE MEETING)  
5/4/2016**

**10. RESPONSES TO QUESTIONS WITHOUT NOTICE – FILE REF: 13-1-10**

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The General Manager reports:-

“In accordance with the procedures approved in respect to Questions Without Notice, the following responses to questions taken on notice are provided to the Committee for information.

The Committee is reminded that in accordance with Regulation 29(3) of the Local Government (Meeting Procedures) Regulations 2015, the Chairman is not to allow discussion or debate on either the question or the response.”

**10.1 RESOLUTIONS FROM SPECIAL COMMITTEE MEETINGS**

Ref. Closed GC, 5.1, 3/11/2015

Attachment A	10.1	Memorandum to Aldermen from the Deputy General Manager of 18 March 2016.
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**10.2 RELIGIOUS ACTIVITIES IN THE ELIZABETH STREET MALL**

Ref. Open GC, 10.1, 1/3/2016

Attachment B	10.2	Memorandum to Aldermen from the Deputy General Manager of 29 March 2016.
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**RECOMMENDATION:**

*That the attached memoranda be received and noted.*

City of **HOBART**

13-1-10

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18 March 2016

**MEMORANDUM: LORD MAYOR  
DEPUTY LORD MAYOR  
ALDERMEN**

## **QUESTIONS WITHOUT NOTICE – RESPONSE – RECOMMENDATIONS FROM SPECIAL COMMITTEE MEETINGS**

*Pursuant to Council Policy 2.01, Clause A(10), where a response to a Question without Notice is not able to be provided at a meeting, the question is taken on notice. Upon distribution of the response to all Aldermen, both the Question and the Response is to be listed on the agenda for the next available ordinary meeting of the committee at which it was asked, whereat it will be listed for noting purposes only, with no debate or further questions permitted, as prescribed in the Section 29 of the Local Government (Meeting Procedure) Regulations 2015.*

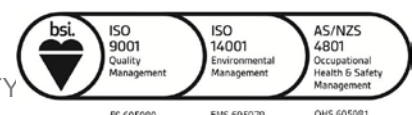
At the Governance Committee meeting held on 3 November 2015 the following question without notice was asked by the Deputy Lord Mayor:

**Question:** How can the process of capturing resolutions from special committee meetings conducted prior to Council meetings be improved to ensure their accuracy before presentation to Council?

At the meeting the question was taken on notice. A response is subsequently provided below:

**Response:** Given the usual time constraints around special meetings prior to Council, and particularly the short turn-around time between the conduct of the meeting and the subsequent presentation of the committee's recommendation to the Council, the Council Support Officer in attendance at the meeting will confirm the wording of a committee's resolution for the benefit of all in attendance, prior to the Chairman putting the matter to the vote. The Chairman's support in this matter is requested.

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The recommendation can then be subsequently referred to the Council in the knowledge that it accurately reflects the consensus of the committee members.

A handwritten signature in black ink, appearing to read 'H. Salisbury', with a stylized, cursive script.

(Heather Salisbury)  
**DEPUTY GENERAL MANAGER**

City of **HOBART**

13-1-10

(qwon template - ald cocker - religious activities in elizabeth street mall)

29 March 2016

**MEMORANDUM:**    **LORD MAYOR**  
                         **DEPUTY LORD MAYOR**  
                         **ALDERMEN**

## **QUESTIONS WITHOUT NOTICE – RESPONSE - RELIGIOUS ACTIVITIES IN THE ELIZABETH STREET MALL**

At the Governance Committee meeting held on 1 March 2016 the following question without notice was asked by Alderman Cocker:

**Question:**    How does the Council manage religious behaviour and activities in the Elizabeth Street Mall?

The question was taken on notice. A response is subsequently provided below:

### **Response:**

The Council facilitates the use of the Elizabeth Mall for public speaking activities through a *Speakers' Corner* which is made available to persons who hold a permit issued by the Council. Permits are subject to conditions of use which address booking of the space, speaking limitations, subject material and speaker behaviour.

Permits for *Speakers' Corner* apply to public speaking, including the making of speeches, any form of preaching, protesting or group discussion. At present, one current permit is on issue.

*Speakers' Corner* is available to permit holders on Tuesdays and Fridays between 12 noon and 4 pm, unless the Mall is being utilised for other Council approved activities during these times.

Persons issued with a permit to use *Speakers' Corner* are required to act within the law, comply with the conditions of the permit issued by the Council and with any lawful direction of a Police Officer or authorised Council Officer.

Further, a speaker's subject material and behaviour is to comply with the provisions of the *Tasmanian Anti-Discrimination Act 1998* relating to discrimination and prohibited behaviour.

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FS 605080

EHS 605079

OHS 605081

A copy of relevant information from the Office of the Anti-Discrimination Commissioner is provided to all persons issued with a *Speakers' Corner* permit.

General complaints or breaches of permit conditions would be addressed by Council officers or Tasmania Police, if necessary.

A handwritten signature in black ink, appearing to read 'H Salisbury', with a stylized, flowing script.

(Heather Salisbury)

**DEPUTY GENERAL MANAGER**

*Pursuant to Council Policy 2.01, Clause A(10), where a response to a Question without Notice is not able to be provided at a meeting, the question is taken on notice. Upon distribution of the response to all Aldermen, both the Question and the Response is to be listed on the agenda for the next available ordinary meeting of the committee at which it was asked, whereat it will be listed for noting purposes only, with no debate or further questions permitted, as prescribed in the Section 29 of the Local Government (Meeting Procedure) Regulations 2015.*

## **11. QUESTIONS WITHOUT NOTICE – FILE REF: 13-1-10**

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Pursuant to Section 29 of the Local Government (Meeting Procedures) Regulations 2015, an Alderman may ask a question without notice of the Chairman, another Alderman or the General Manager or the General Manager's representative in accordance with the following procedures endorsed by the Council on 10 December 2012:

1. The chairman will refuse to accept a question without notice if it does not relate to the Terms of Reference of the Council committee at which it is asked.
2. In putting a question without notice, an Alderman must not:
  - (i) offer an argument or opinion; or
  - (ii) draw any inferences or make any imputations – except so far as may be necessary to explain the question.
3. The chairman must not permit any debate of a question without notice or its answer.
4. The chairman, Aldermen, General Manager or General Manager's representative who is asked a question without notice may decline to answer the question, if in the opinion of the intended respondent it is considered inappropriate due to its being unclear, insulting or improper.
5. The chairman may require an Alderman to put a question without notice, to be put in writing.
6. Where a question without notice is asked at a meeting, both the question and the response will be recorded in the minutes of the meeting.
7. Where a response is not able to be provided at the meeting in relation to a question without notice, the question will be taken on notice and
  - (i) the minutes of the meeting at which the question is put will record the question and the fact that it has been taken on notice.
  - (ii) a written response will be provided to all Aldermen, at the appropriate time.
  - (iii) upon the answer to the question being circulated to Aldermen, both the Question and the Answer will be listed on the agenda for the next available ordinary meeting of the committee at which it was asked, whereat it be listed for noting purposes only, with no debate or further questions permitted, as prescribed in Section 29(3) of the Local Government (Meeting Procedures) Regulations 2015.

**GOVERNANCE COMMITTEE AGENDA  
(OPEN PORTION OF THE MEETING)  
5/4/2016**

**12. CLOSED PORTION OF THE GOVERNANCE COMMITTEE MEETING**

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The following items were discussed:-

- Item No. 1. Minutes of the Closed Portion of the Governance Committee Meeting held on 1 March 2016 and a special meeting held on 7 March 2016
- Item No. 2. Consideration of Supplementary Items to the Agenda
- Item No. 3. Indications of Pecuniary and Conflicts of Interest
- Item No. 4. Questions Without Notice – File Ref: 13-1-10